

Jeffrey

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,015

Friday March 4 1983

India: Mrs Gandhi
reflects on her
future, Page 14

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NEWS SUMMARY

GENERAL

German and U.S. jobless rise

Unemployment in West Germany reached a post-war peak of 2.5m, 16.4 per cent of the working population, last month, the Federal Labour Office reported yesterday. It said that the seasonal trend in unemployment figures over the past few months indicates that next winter's total will be higher. Page 3

In the U.S. new claims for unemployment benefit totalled 502,000 in the week to February 19, up 30,000 on the previous week. Green light for economic recovery. Page 4

In the UK, the unemployment figure last month was 3.2m. This was 13.7 per cent of the workforce against 12.8 per cent in January. The underlying trend continues upwards, however.

West Bank raids

Israeli police raided Jewish settlers' homes near Hebron in the West Bank after shootings and a bomb attack against Palestinians in the past week.

Lebanon 'connivance'

The Soviet Union accused the U.S. of conniving at Israel's invasion of Lebanon last June to establish a long-term U.S. military presence there.

Labor set to win

Australian opinion polls all say that Bob Hawke's Labor Party will win the general election tomorrow. Fraser attack. Page 4; Men and Meters. Page 5

Pretoria arms finds

South Africa said large quantities of arms and explosives, mainly of Communist origin, were seized at 20,000 road blocks last year, mostly in Natal.

Asitz visa refused

Argentine naval officer Alfredo Asitz, wanted by France and Sweden last year for questioning about the deaths of some of their people in Argentina, was refused a tourist visa to South Africa.

Videos stolen

Thieves stole 150 of the first video recorders to be made at Hanfheim, France, by the Japanese company Akai.

Koestler dead

Hungarian-born writer and journalist Arthur Koestler, 77, and his wife Cynthia were found dead at their London home. His books included Darkness at Noon, based on the 1930s Stalin purges.

Troops in Assam

Troops were deployed in seven districts in Assam state after renewed violence in which at least 50 died. Page 4; India to buy Jaguar fighters. Page 6; Interview with Mrs Gandhi. Page 14

Strike hits Citroen

Citroen's car plant at Aulnay near Paris was hit by a strike for the second day over the sacking of 12 workers after a fight last month.

Briefly...

Zambia's Higher Education Minister Kenny Chispa died in a London hospital from an undisclosed cause.

Torrential rains in Australia were doing little to ease the country's worst drought. Page 29

A 400m world campaign to fight childhood diseases in developing countries was announced.

Portuguese car rally's second leg was cut short at Foz do Arelho by glass workers protesting at a planned factory closure. Page 18

BUSINESS

DM120m boost for Hapag-Lloyd

THE THREE MAJOR shareholders in Hapag-Lloyd, sailing West German shipping and travel group, are to put DM 120m (\$49.4m) into the company. Hapag-Lloyd is to write down its capital by DM 60m to DM 120m. Page 16

• DOLLAR lost ground on uncertainty caused by the Opec meeting and need Sunday's West German general election. It closed at DM 2.425 (DM 2.4315, FF 8.874 (FF 8.825) and Yen 236.25 (Yen 237.1). It rose slightly to SwFr 2.053 (SwFr 2.0515). Its trade-weighted index was 120.2 (120.5). Page 22

• STERLING finished higher at \$1.512, a rise of 65 points, DM 3.67 (DM 3.6625), SwFr 3.11 (SwFr 3.08), FF 10.405 (FF 10.375) and Yen 236.25 (Yen 237.1). Its trade-weighted index was 78.8 (78.6). Page 32

• GOLD rose \$2.5 to \$430 an ounce in London. In both Frankfurt and Zurich it was \$30.5 up at \$429.5. Page 29

• FRANKFURT: Commerzbank index added 6.7 to 818.4. FAZ index rose 1.51 to 227.45 on hopes of a conservative win in Sunday's general election. Pages 25, 28

• TOKYO: Nikkei Dow index fell 3.28 to 8,055.02. The Stock Exchange index edged up 0.92 to 589.31. Pages 25, 28

• HONG KONG: Hang Seng index shed 25.38 to 1,002.74. Pages 25, 28

• AUSTRALIA: All Ordinaries index was 7.8 up at 508. Pages 25, 28

• WALL STREET: Dow Jones index closed 3 up at 1,138.60. Page 25. Full share listings, Pages 25-28

• LONDON: FT Industrial Ordinary index closed 10 higher at 651.6, mainly on confidence about the world economy. Gilt: long rates as much as 9%, shorts by 1%. Page 25. FT share information service, Pages 30, 31

• MEXICO signed the \$5bn six-year loan from international banks which forms a key part of its debt rescue package. A first \$1.7bn instalment will be drawn on March 14.

• SPAIN was said to have cleared the way for four foreign banks to set up branches there. Page 16

• PORTUGAL asked international bankers to submit terms for a \$400m to \$500m Eurocredit intended to meet part of its \$3bn foreign borrowing this year. Page 17

• SOUTH AFRICAN banks are to lower prime lending rates by 2 percentage points to 14 per cent on Monday, the second cut in less than a month. Page 4

• WORLD OIL PRICE fall is likely to delay further contract negotiations between foreign oil companies and China to exploit China's offshore reserves. Page 6

• LONDON High Court refused to grant two London companies orders requiring a Liechtenstein trader to produce accounts on amethyst dealings. Page 29

• ITALY plans spending cuts and tax adjustments to cut the expected 1983 public sector deficit by some £6,000m (\$4.3bn). Page 2

• DUTCH industrial energy costs will be reduced to those applying in West Germany after an agreement between the gas authority and electricity producers. Page 2

• NEW ORLEANS appeal court rejected Pacific Southwest Air's attempt to take over some domestic routes of Braniff, which filed for bankruptcy in May. Page 17

• UK COMPANY assets fell by more than £1bn (£1.51bn) last year. Page 29

• HOWARD SMITH, Australian coal sugar to shipping group, reported profits down from A\$25m to A\$17.4m (\$16.7m) last year. Page 18

Opec ministers to meet again in bid for price pact

BY ROGER MATTHEWS, MIDDLE EAST EDITOR, IN LONDON

Eight ministers from the Organisation of Petroleum Exporting Countries (Opec) failed to agree yesterday on a pricing and production pact aimed at preventing a collapse in world oil prices. They are due to meet again in London today.

Ministers had little to say after five hours of talks, despite earlier predictions from Sheikh Ahmed Zaki Yamani, Saudi Arabia's Oil Minister, that they were on the verge of an agreement.

Dr Mana Said al-Oteiba, the United Arab Emirates' Minister, at whose London house the talks were held, would say only that he hoped an agreement could be reached.

The main difficulties appear to have been the attitudes of Iran and Nigeria. Iran's total opposition to a cut in the \$34 barrel Opec reference price was forcibly put by Mr Kamal Hassan Maghouri, the Libyan Minister, who made an unexpected appearance at the talks.

He also said Iran wanted a production quota of 3m barrels a day, which is well above even its current output level. An Iranian delegation may attend today's talks.

After the Opec talks Dr Oteiba went to see Mr Lawson, who is understood to have reaffirmed his Government's refusal to become involved in any formal pricing or production agreement.

Dr Calderon emphasised his belief that unless an Opec agreement

was reached, preferably accompanied by an understanding with non-Opec producers, then Saudi Arabia and the Gulf states were ready to slash their prices by \$1 a barrel.

The proposal put forward by Saudi Arabia and the Gulf states is that the \$34 Opec reference price should be cut by \$4 and that Nigeria should trim its reduction by \$1.5. This would provide for a Nigerian price of \$31.50 for its superior Bonny light.

The Nigerians have insisted that they can not accept less than parity with Britain's North Sea crude, which under proposals by the British National Oil Corporation will be priced at \$30.50.

Dr Humberto Calderon Berti, the Venezuelan Minister, who has been acting as the principal Opec conciliator, held 30 minutes of talks with Mr Nigel Lawson, the British Energy Secretary, yesterday morning.

After the Opec talks Dr Oteiba went to see Mr Lawson, who is understood to have reaffirmed his Government's refusal to become involved in any formal pricing or production agreement.

It would be in the interest of the industrialised world to put some order into the oil market and put an end to manipulations which relate to the spot market and the use to which oil stocks are put," he said.

Reserves fall could threaten Chile's solvency

By Anatole Kalitsky
in Santiago

CHILE IS continuing to lose foreign currency reserves at a rate which could endanger the country's solvency despite the three-month debt moratorium on repayments of principal to banks agreed by the Government and its international creditors in January.

This conclusion is being drawn by growing numbers of bankers and economists in Santiago who detect signs of alarm and confusion in the Government after a fall of more than 10 per cent in the peso/dollar exchange rate during the past two weeks.

The abrupt fall in Chile's reserves is likely to be the central issue in the new round of negotiations which began yesterday between the Government and the International Monetary Fund (IMF). The reserves are far below the target agreed with the IMF in December.

In the face of persistent fears of a significant official devaluation, the central bank late on Wednesday, issued a request for all domestic banks to observe the official "reference" exchange rate of 75 pesos to the dollar in their foreign exchange dealings.

The market rate has risen more than 50 pesos in recent days and despite the central bank's request there has been no indication of how the authorities intend to intervene in the foreign exchange market to preserve the official rate.

The central bank's foreign exchange request followed another unusual instruction issued earlier this week. This called on local banks to stop all principal repayments to any foreign bankers which were refusing to renew short-term lines of credit to Chile.

This instruction was presented as no more than a reaffirmation of the debt moratorium agreed with the foreign banks in January.

It remains up to workplace votes by Vauxhall's 20,000 employees to decide whether the peace formula is accepted.

The fact that the instruction was heavily handed and that it was imposed unilaterally without consulting the advisory committee of 12 international banks leading the rescheduling talks in New York, could create a new psychological obstacle to a debt agreement.

Leading Chilean bankers are saying privately that they will

EEC expects Japan to raise price of VCRs

BY JOHN WYLES IN BRUSSELS

THE EUROPEAN COMMISSION expects Japan to be ready before the end of March both to raise the selling prices of its video cassette recorders (VCRs) in the EEC and to restrict shipments to Community countries.

Japan has undertaken to limit its VCR shipments to the Community to 4.55m units this year and to guarantee a market for 1.2m units produced by European manufacturers.

At the same time it promised to operate a "floor price" system to align the prices of ex-tack Japanese VCRs with their European equivalents - that is those produced by Philips and Grundig.

The Commission has not, apparently, taken a position on the extent to which the prices of Japanese VCRs will need to be raised. Grundig and Philips, which have both had to reduce their prices in recent months to meet Japanese competition, are insisting that they must be able to raise their selling prices as a result of the agreement.

But they will not withdraw anti-dumping complaints against Japanese manufacturers until they are satisfied with the proposed selling prices.

Commission officials acknowledge that since the whole arrangement is based on Japanese undertakings which have to be unilateral, in order to satisfy the rules of the General Agreement on Tariffs and Trade (GATT).

Moreover, they say, contacts with Tokyo have produced assurances that the Government will have

sued its manufacturers with the necessary administrative guidance on prices and quantities before the end of March.

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Continued on Page 16

UK car unions in imports compromise

BY OUR POLITICAL AND LABOUR STAFF

A COMPROMISE package of proposals aimed at lifting the threatened union ban on the import of General Motors' S car was reached at talks in London yesterday.

"Certainly they have safeguarded some jobs but quite frankly we are most unhappy that GM is not treating British car workers as responsible manufacturing workers."

It is understood that as part of the package GM has given a firm undertaking that the T-85 - the refurbished Astra - will be assembled at its Ellesmere Port plant in 1985.

The company is also believed to have promised not to dismiss a number of workers regarded as surplus.

The three unions - the Transport

Continued on Page 16

UK motor trade account in red, Page 7; editorial comment, Page 14

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EUROPEAN NEWS

Ins and outs of electoral system has many people in a spin

BY JONATHAN CARR IN BONN

PITY THE West German voters! For one thing, they are having to turn out on Sunday for their second general election in a little over two years. Normally, another national poll would not be due until autumn next year, but the collapse last September of Chancellor Helmut Schmidt's centre-left coalition meant the date was advanced.

For another, the West German electoral system is one of the most complicated in the world.

As is usual shortly before elections here, shocked politicians are brandishing opinion polls, showing many people do not know the ins and outs of the system. The leaders of the small, liberal Free Democrat Party (FDP) are expressing the most worry—for reasons which will be made clear.

The key features of the system are the "second vote" and the "5 per cent hurdle." Every West German citizen above the age of 18 (that is 43 million people) has two votes. The first goes to a candidate in his constituency who is elected by a simple majority—the "first past the post" system.

Half the deputies in the Bundestag (the lower house of the federal Parliament) are elected this way—that is 249 from a



total of 496. One could call it the "personal vote" because many candidates tend to get in not because of their party affiliation but because of their individual qualities.

The second vote is given to a party rather than a person and decides the final parliamentary balance of power. The second votes for each party are counted and seats are divided proportionately. Each party has a quota of candidates for the seats available. The lower you are on the list, the less chance you have of getting into Parliament.

The "5 per cent hurdle" means that no party which fails to gain at least 5 per cent of the second votes (or at least

3 of the direct mandates) can be represented in parliament. That explains the concern of the FDP (junior partner in the present centre-right coalition just as it was, until last September, in the centre-left alliance).

The FDP has won no direct mandates since 1957 and thus has always entered Parliament—and government—on the strength of its second votes alone. Opinion polls show the party now hovering dangerously close to the 5 per cent mark, and thus no far from extinction as a parliamentary force.

The system means, of course, that West Germans can "split" their votes, perhaps voting for a local Christian Democrat (CDU) candidate with the first ballot, but for the FDP with the second. At present, it looks as though about 10 per cent of voters will be "splitting." But only on Sunday night will we know what combination they finally choose.

Voters on Sunday have 13 parties to choose from, but only five have a real chance of gaining Bundestag seats.

The "Big Five" are:

• Christian Democratic Union (CDU). Gained 34.2 per cent of the vote at the last general election and operates as a single parliamentary group in

Bonn with the Bavarian Christian Social Union (CSU). The CDU leader is Herr Helmut Kohl, who overthrew Herr Helmut Schmidt in a parliamentary no-confidence vote to become Chancellor last October.

• Social Democratic Party (SPD). Formed in 1945, is Catholic-based, conservative, supports business interests and firmly backs the Nato alliance

His remarks and the warnings about the outlook for next winter will not be welcomed by Chancellor Helmut Kohl and his Christian Democratic Union (CDU) on the eve of Sunday's general election.

The government parties have been making much in their election propaganda of recent evidence that after two years of recession, an economic recovery may be on the horizon.

Herr Josef Stiglitz, head of the office, warned against "illusions" about the labour market prospects. People should be perfectly clear that nobody is expecting in the short period an economic upturn which will be strong enough to reduce unemployment.

Most economic analysis would agree with the Federal Labour Office, however, that even assuming the economy does begin to turn up—which is still not certain—the recovery will be weak and will not appear until late in the year. Therefore, a further rise in the jobless total above the 2.5m mark can be expected.

In the next few months, however, seasonal factors should lead to an improvement. February's unemployment figure is slightly up from the 2.5m (10.2 per cent) reported in January, but 600,000 higher than the figure reported in February 1982.

until last October, first with the CDU then with the FDP. Representative of labour interests, wants to press state expenditure plans to try to curb unemployment and is hostile to Nato's nuclear plans.

The party chairman is Herr Hans-Joachim Vogel, a former Justice Minister.

• Free Democratic Party (FDP). Thought itself lucky when it gained 10.6 per cent of the vote in 1980 and will be hoping this time to gain the crucial 5 per cent. Calls itself "liberal," implying it wants nothing to do with the far-right or far-left; but is ready to ally with the moderates of both sides. Its leader, and the Foreign Minister, is Herr Hans-Dietrich Genscher.

• Greens. Some say this is still not a party but rather a diverse movement of ecologists, pacifists and other radicals of various descriptions. But the Greens have won seats in several provincial parliaments and might scrape into the Bundestag now—for the first time. Strongly oppose Nato's nuclear missiles, while supporting a loose parliamentary alliance between Greens and the SPD which paints a sombre picture of morale among political prisoners.

It also reveals that the prisoners feel that they have been treated well by the underground and have attracted less attention than the internees who were finally freed just before Christmas.

In the absence of the amnesty demand by the Roman Catholic Church in connection with the Pope's visit next June, the authorities have said they will consider individual appeals for clemency.

The Government says some 1,500 such requests have been made. The Council of State has issued 70 positive decisions so far, and 200 are awaiting decision.

Some members of the banned Solidarity movement have refused to ask for clemency on the grounds that this would provide a moral victory for the authorities. But the Tygodnik Wojenny interview warns against using the issue "to generate feeling at quiet moments by underlining super-heroic postures."

The prisoner, identified only by his initials, adds: "I think that those who can get out should do so, morale is not very high in prison and the stay there is destroying people."

Protesters go on trial in Poland

By Christopher Bobinski in Warsaw

THE TRIAL opened yesterday at the northern Polish town of Elblag of five people interned under martial law. They are charged with organising protests while detained last summer.

Police brutality at the Kwidzyn internment centre last August led Cardinal Jozef Glemp, the Polish primate, to protest publicly and the International Red Cross to take a special interest in the case.

Attempts at the time by the authorities to tighten up regulations at the centre sparked a mass protest by internees when they were denied visits by their families. The demonstrators reportedly were severely beaten by camp guards.

The five on trial include Mr Zygmunt Golasowski, leader of the nationalistic "Confederation for an Independent Poland."

Meanwhile, the underground Tygodnik Wojenny (War Weekly) news sheet has published an interview with one of the 1,000 or so people interned under martial law which paints a sombre picture of morale among political prisoners.

It also reveals that the prisoners feel that they have been treated well by the underground and have attracted less attention than the internees who were finally freed just before Christmas.

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Genscher treads middle road across nation

BY JAMES BUCHAN IN BONN

THE FREE DEMOCRAT leader, Herr Hans-Dietrich Genscher, does not need notes to make an election speech. At times his blue eyes lose focus as if his thoughts have drifted miles away from the smoky pub or next church hall where an attentive audience eagerly awaits his words. Could this be exhaustion?

By polling day on Sunday, Herr Genscher, who is 56 this month, will have made over 30 appearances up and down West Germany to remind voters he need his FDP in parliament and government to keep Bonn firmly committed to middle-of-the-road policies.

Yet Herr Genscher, the world's longest-serving foreign minister after Moscow's Andrei Gromyko, is a pathological foreign traveller.

In Coburg on Monday, on the second day of a typically frantic Genscher dash across the Protestant north of Bavaria, a

vantage point three feet from the lectern provided the answer.

Herr Genscher's eyes are those of an actor whose part in a long-running thriller has become second nature. He can switch off when he wants to. Herr Genscher, after 14 years in Cabinet, survives on automatic pilot.

He is a mechanical speaker and, between the smoked beer at Bamberg's Friar Albert's Column and the ball bearings of Schenckendorff, he hardly altered his speech.

Surprisingly, for a party fighting for 5 per cent of the vote to survive in parliament, there were few empty chairs.

Political philosophy does not suit a party which in September swapped a Social Democrat for a conservative coalition, was damned for treachery and lost its left wing in the process.

Instead, Herr Genscher offers his party as the defender of the social market economy and of a "community" in foreign

policy. Both are embodied in his own cautious and unexciting personality.

At the end of each speech, Herr Genscher's eyes refocus. He raises his right hand in a Churchillian victory salute. He summons the jollity of a comic book fat man. "Remember this sign on March 6," he says. "It means victory and second vote." This is the key designed to unlock another four years in government for the FDP.

In West Germany's federal elections, the first vote is for the constituency candidate and the second for a party list. The FDP has not had a constituency candidate directly elected for 35 years but it is the share of the total second votes cast that gives each party its share of the Bundestag seats. These are filled first by the constituency winners and then by the top names on the list.

Party workers explain that at least half the electorate does not understand the overriding importance of the second vote. Herr Genscher says he is "confident rather than cocky." The Christian Democrat leadership, which understands the second vote, is beginning to show signs of being rattled. Unlike the faithful following of the Greens, who are increasingly despondent about their prospects of making a mark in the industrial state of North Rhine-Westphalia where a quarter of Sunday's voters live, the FDP workers think they have made it.



Herr Genscher... some 30 appearances

East Berlin attacks Kohl and supports Vogel

BY LESLIE COLLIET IN BERLIN

EAST GERMANY and the Soviet Union have voiced strong opposition to an election victory by Herr Helmut Kohl, the conservative West German Chancellor, while indicating their support for Herr Hans-Joachim Vogel, his Social Democratic (SPD) rival.

The main East German newspaper, Neues Deutschland, yesterday sharply attacked Herr Kohl for an alleged statement that if his party were to win the election he would oppose improved relations with East Germany. The newspaper said that Herr Kohl's Christian Democratic Party's views Bonn's goodwill treaties with Moscow, East Berlin, Warsaw and Prague as "provisional" and regards Germany's borders of 1937 as still valid.

The East German broadsheet came after Herr Kohl had said that relations with East Germany could not be regarded as normal, as long as the freedom

BREAKTHROUGH: LET'S HORNETS LAND LIKE GRASSHOPPERS

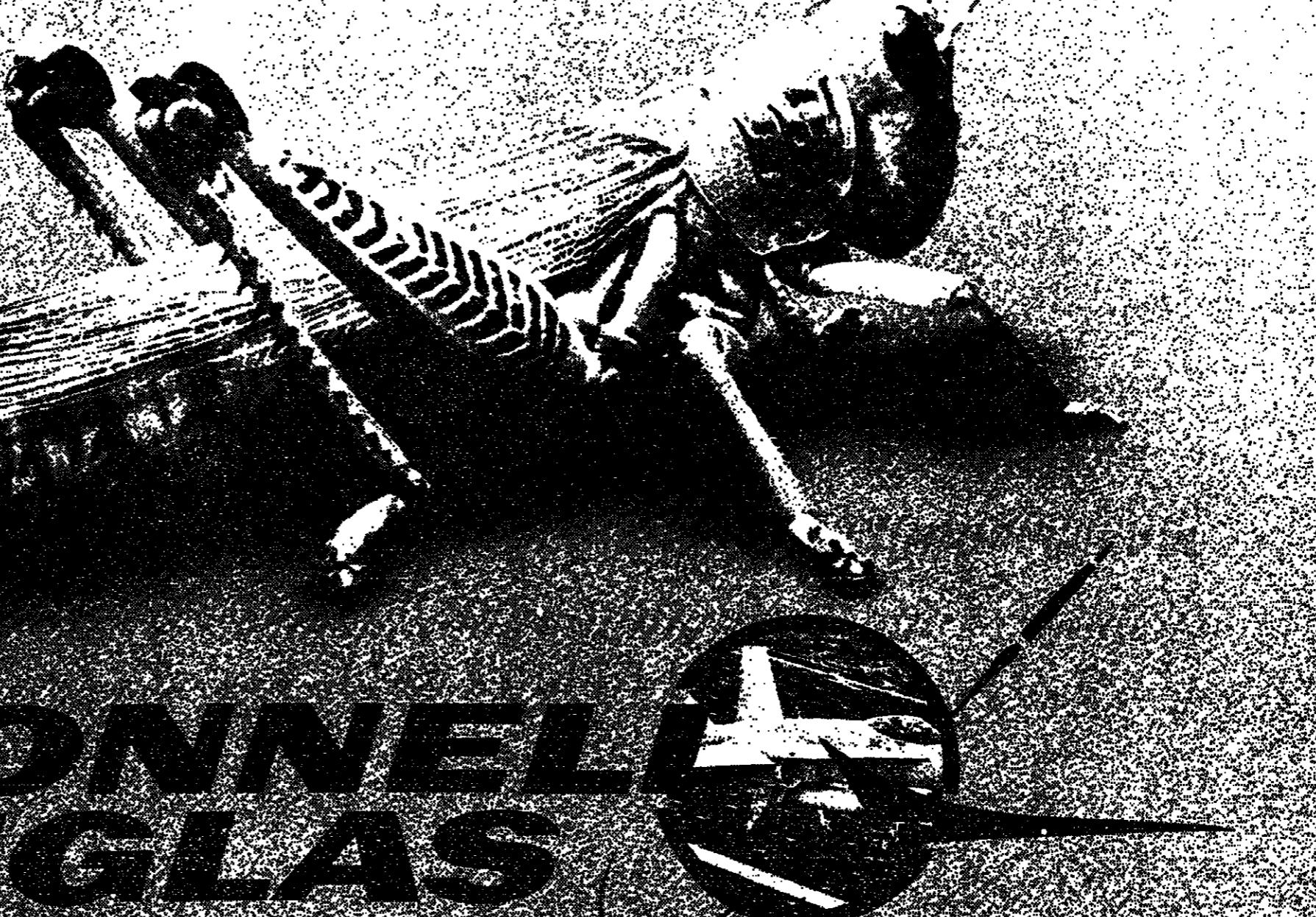
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AMERICAN NEWS

Reginald Dale, U.S. Editor, watches as spring fever hits Washington

'Green light' for economic recovery

SPRING FEVER hit Washington yesterday. The temperature bounced into the seventies, the last streak of snow melted and the Reagan Administration declared that the long economic recession was over.

The most important harbinger of fairer weather was a report that the leading economic indicators had soared by an unusual 3.6 per cent in January, the highest increase in more than three decades.

The indicators "flashed a bright green light for recovery," said President Ronald Reagan, in California to entertain the Queen. "I think I've seen enough evidence to declare the recovery under way," Mr Donald Regan, the Treasury Secretary, said.

It is not the first time the Administration has made such noises. Indeed, it has been predicting recovery for so long that many people have almost stopped believing it.

Mr Martin Feldstein, Mr Reagan's chief economist, has preferred to err on the low side for fear of falling into the same trap of predicting recovery too soon.

Two months ago, he put the official year-on-year growth forecast for the fourth quarter of this year at a modest 3.1 per

cent, just about the lowest estimate available.

He too, however, is now beginning to adjust his sights upwards.

Recent economic statistics had convinced him that the recession hit bottom in December, and January was the first month of recovery, he declared.

Mr Regan said he expected that growth would exceed the official 3.1 per cent forecast, and Mr Feldstein is now talking of up to 5 per cent. The National Association of Manufacturers is also revising its forecast upwards though more cautiously.

The traditional evidence seems to be there. Construction spending rose by almost 9 per cent in January, the highest increase since 1946.

Nine out of 10 of the leading indicators, including the money supply, new orders for goods and materials, stock prices and the average working week, all contributed to the latest upsurge.

The fourth quarter of last year brought a sharp decline in business inventories when sales of goods outpaced production, suggesting that production must now increase.

Most of all, however, the Administration has been reacting with ill-concealed glee to the misfortunes of Opec and

the drop in international oil prices.

"Yah boo-sucks" in the U.S. attitude, by no means limited to the Administration itself.

Third world countries, it is held, are not meant to gang up on Uncle Sam, and there is considerable, possibly shortsighted, satisfaction when they come unstuck.

But if that is a more general political point there is also an economic one. Mr Regan says that if oil prices come down it could add a fifth percentage point to the U.S. growth rate by the end of the year.

Caution, however, is still one of the keynotes of the day. "The good news on oil that is so much fun to talk about hasn't happened yet," says Mr Feldstein—although prices at petrol pumps in the U.S. have been falling dramatically and home heating bills have declined.

One of the reasons is the weather. Apart from the occasional snowfall, it has been one of the mildest U.S. winters on record, another reason why the construction indices have been looking good in January.

Interest rates are still too high, in the Administration's view, and there is considerable

anxiety that both they and the inflation rate may start to rise again, aborting the recovery.

Mr Paul Volcker, chairman of the Federal Reserve Board, is fully aware of the danger, and believes it is still too early to predict how long and how strong the recovery will be.

Mr Malcolm Baldrige, the Commerce Secretary, is more optimistic, predicting a "real bounce-back" in the first quarter. It is almost a year since Mr Regan in a phrase he lived to regret, said that the economy was about to come "roaring back."

So, while most people are pretty confident that this time it is for real, many are also keeping their fingers crossed. For President Reagan, in the end, it may be working out much better than he once dared hope.

With unemployment still in double figures, there is not much comfort for many Americans in the news that a complicated set of indicators rose in January—particularly as unemployment is the last indicator to reflect recovery.

But the upturn, if that is what it is, is coming at a good moment for anyone living in the White House who might be considering running for a second term next year.

Canada to use UK help with oilfields

By CARLA RAPORT IN LONDON

CANADA intends to involve British companies in a \$350m development of its Arctic and offshore oil fields over the next seven years.

In an address to an art 300 British manufacturers yesterday, Mr Gord Walker, Minister of Industry and Trade for the Canadian province of Ontario, said that about 35 production platforms would be built in Canada between 1983 and 1990, at an estimated cost of \$1bn.

Most of this development would be undertaken by Canadian companies, but Mr Walker said that Canada needed a partner with experience of similar developments. Britain's oil industry, he said, "fills that bill precisely."

The Canadian approach will be welcomed by Britain's hard-pressed offshore supply industry and manufacturers in related businesses. The development of new North Sea oil fields has come to a virtual halt.

The £3bn a year industry is working on orders left over from the late 1970s.

Mr Walker said Canada was particularly interested in joint ventures with British companies active or potentially active in manufacturing in Canada.

He said his Government wanted to promote a transfer of technology

French investment activity in U.S. slows down sharply

By PAUL BETTS IN PARIS

THERE was a marked slowdown in the rate of new French investments in the U.S. last year.

This follows a spectacular growth of investment activity in 1981 led by the multi-billion dollar acquisition of Texas Gulf by Elf Aquitaine, the French state oil company, and the takeover of General Portland, the U.S. cement company, by the French Lafarge-Coppee group.

Indeed, of 271 new foreign investments in the U.S. last year, only 19 were French compared with 63 by British companies, 44 by German concerns, 41 by West German groups and 37 by Canadians.

The study, which said that about 600 French companies had investments in the U.S. for an expansion of French investments in the country to help to improve France's current trade deficit with the U.S., this deficit grew to FFr 25.5bn last year, with French exports to the U.S. covering barely 55 per cent of U.S. imports to France.

Nonetheless, after trailing behind other Western countries in terms of new investments in the U.S., France saw its share rise dramatically in 1981 as a result of the Texaco Gulf acquisition and the General Portland deal involving Elf Aquitaine and Lafarge-Coppee respectively.

Injunction sought on cheap air fare ban

By NICHOLAS HIRST IN TORONTO

CANADA has failed to persuade the U.S. to lift a ban on the use of cut-price air tickets to American cities. About 50,000 Canadian travellers are affected.

Air Canada, which offered the bargain weekend flights earlier this year, was yesterday trying to fight the ban by seeking an injunction in a Washington DC court.

The U.S. Civil Aeronautics Board, backed by President Ronald Reagan, last week banned the use of the tickets. The State Department said travellers using the cut-price fares would not be allowed into the country.

After a flurry of diplomatic activity, the U.S. agreed to suspend the ban while negotiations between the U.S. and Canada over the dispute went on this week. These negotiations failed on Monday night.

The dispute arose because of a refusal by Canadian authorities to allow the U.S. carrier Continental Airlines to fly to Australia from Canada in competition with CP Air and the Australian airline Qantas. The Americans banned the use of cheap tickets to try to force Canada to change its position.

The Canadians claimed that their issue had no connection with Air Canada's cheap ticket offer.

S and Ls' new deposits rise by record \$14.51bn

By RICHARD LAMBERT IN NEW YORK

NET NEW deposits in federally-insured savings and loans associations rose to \$5.11bn in record \$14.51bn (£9.6bn) in January, mainly as a result of large inflows of money into their new money market deposit accounts.

These accounts, which were introduced in mid-December, are not subject to government-controlled interest rate ceilings.

However, the savings and loans associations, which provide mortgage loans and other forms of consumer credit, are still facing financial pressures.

The Federal Home Loan Bank board said yesterday that the net worth of federally-insured associations fell in January to \$25.33bn, compared with \$25.39bn in December. The number of such associations dropped to 3,321, compared with 3,745 a year earlier.

The board added that the volume of mortgages completed

by federally-insured associations fell to \$5.11bn, compared with \$8.3bn in December. The delinquency rate on mortgages rose to a record 2.25 per cent of the total value of mortgages held by insured associations.

All the same, the savings and loans associations are in far better shape than they were last summer.

The bank board disclosed that federally-insured associations picked up nearly \$43bn in their accounts in January, taking their total money-market deposit balances up to \$76.5bn.

Although balances dropped in a number of regulated accounts as savers switched into higher yielding instruments, several other unregulated accounts showed smaller gains.

Short-term savings of the associations fell sharply, down from \$55.34bn in December to \$46.8bn in January.

Fed reports significant U.S. swap line activity

By OUR NEW YORK CORRESPONDENT

THE U.S. authorities, following a modest level of activity in August and early October, refrained from intervening directly in the foreign exchange markets in the period to the end of January.

However, the U.S. has been actively involved in providing short-term swap bridging facilities to the central banks of Mexico, Brazil and Argentina.

In its latest half-yearly report of the U.S. Treasury and Federal Reserve's foreign exchange operations, the Federal Reserve Bank of New York reports that at the end of January, \$373m (£245m) was still outstanding under a swap line extended to Mexico in early August.

The Bank of Mexico also had outstanding drawings amounting to \$855m on the U.S. authorities as part of a

\$1.85bn financing programme arranged through the Bank for International Settlements.

The central bank of Brazil had outstanding drawings of \$730m on the U.S. authorities under various swap arrangements at the end of January.

In addition, the U.S. has agreed to refinance \$500m of the \$1.45bn credit facility arranged by the BIS in December in the unlikely event of delayed repayment by the central bank of Chile.

Mr Paul Volcker, the new Finance Minister, has been re-negotiating at least \$2.5bn in foreign debt repayments due this year and in 1984.

Mr Gord Walker, the previous Finance Minister, and former vice-president of Chile's largest conglomerate, the BHC group, whose bank was ordered to be dissolved by the authorities in January. He also faces a suit filed by 15 business and opposition leaders for alleged mismanagement of public funds.

This was broadly in line with the level of activity in the previous quarter.

the conduct of Chile's financial conglomerates mounting, Mr Caceres is fortunate in holding no direct ties to any of them.

Barely a day after he had been sworn in as bank president in a Cabinet reshuffle last August, he was sent to an International Monetary Fund meeting in Toronto. The switch to the Finance Ministry was as abrupt.

Early in the morning of February 14, he was sworn in as Finance Minister, the former vice-president of Chile's largest conglomerate, the BHC group, whose bank was ordered to be dissolved by the authorities in January. He also faces a suit filed by 15 business and opposition leaders for alleged mismanagement of public funds.

Yet some critics of these policies view Mr Caceres as a hopeful change from the

"Chicago boys," economists trained at the University of Chicago, who have directed economic policy in Chile since the mid-1970s.

A former businessman and university professor, he holds degrees from Harvard and Cornell universities in the U.S. and seems reluctant to criticise directly his predecessor's management. Last year, he said the Finance Ministry was as

disastrous.

Mr Caceres has served on the regime's council of state, helping to draw up Chile's socialist constitution which was passed in a controversial plebiscite in September 1980.

When the council was debating timetables for future elections in Chile, Mr Caceres found himself taking the minority and more staunchly anti-communist view.

Although the council eventually devised a plan, whereby there would be no presidential elections in Chile until at least the end of this century, Mr Caceres raised objections.

"We thought this electoral mechanism could destroy the very system applying it."

He recently told *El Mercurio*, the biggest newspaper, "In proposing this minority view, we were very much aware that

we had drawn up Chile's socialist constitution and that it was almost irrelevant according to one political observer in Lagos.

Nigeria occupies a critical place in the current oil crisis: its decision to cut the price of its Bonny Light crude set off the latest round of meetings by oil producers designed to reach agreement on overall price and production levels.

There is a division in the ranks of the Nigerian government on the strategy to adopt. The political heavyweights in the ruling NPN believe that a more independent marketing strategy is electorally desirable.

Yet some critics of these policies view Mr Caceres as a hopeful change from the

width of the pencil smudge on the map scaled 1:250,000 with which Britain drew the border line in 1906 when separating Sinai from the Ottoman-controlled Palestine.

The width of the pencil smudge on the map is roughly equivalent to the width of the disputed zone.

However, this was not always Israel's position. A map compiled, drawn and printed by Survey of Israel,

WHO owns Taba, a 700 metre strip of Red Sea coast claimed by both Egypt and Israel.

The dispute was unresolved when Israel completed its withdrawal from Sinai last April, so today it is a no man's land — with the Israeli border post to the north-east and the Egyptian post to the south-west.

A luxury Israeli hotel, the Avia Sonesta, under construction on Taba Bay at the time of the withdrawal, was completed last autumn. It is being run by business people with curiosity seekers, as well as sun worshippers.

Israel bases its current claim to the area on a pencil smudge on a map scaled 1:250,000 with which Britain drew the border line in 1906 when separating Sinai from the Ottoman-controlled Palestine.

The width of the pencil smudge on the map is roughly equivalent to the width of the disputed zone.

However, this was not always Israel's position. A map compiled, drawn and printed by Survey of Israel,

in December 1950 and issued by the Jewish National Fund, places Taba on the Egyptian side of the border.

This map is endorsed by the Yavneh Publishing House of Tel Aviv, whose 1962 Hebrew school atlas similarly places Taba on the Egyptian side of the border, south of Eilat.

In 1974, long before the current dispute arose, a map issued by the Ministry of Tourism of Israel similarly shows "Sir Taba" on the Egyptian side of the border.

A year later, John Bartholomew and Son of Edinburgh issued a map of Israel with Jordan, which concurs with the above news.

There are many more such examples, and the Foreign Ministry in Jerusalem admits that Taba was on the Egyptian side of the border until Israel captured Sinai in 1967.

But it argues that this was not an international boundary, more a frontier or armistice line. The only real line is that of 1906, officials argue.

OVERSEAS NEWS

Challenge over Diego Garcia

By DAVID TONGE IN NEW DELHI

INDIA and Mauritius won the backing of the non-aligned movement meeting in New Delhi for a challenge to British control over Diego Garcia, site of the major U.S. base in the Indian Ocean, according to diplomats.

British officials in New Delhi said last night that most of the nearly 100 members would start demanding through the UN the linking to Mauritius of Diego Garcia and Chagos Archipelago on which it is situated.

The claim to the islands of the Mauritian government of Mr Anerood Jugnauth is seen by Mrs Indira Gandhi, the Indian Prime Minister, as furthering her quest to turn the Indian Ocean into a "zone of peace" as the UN and the non-aligned have urged.

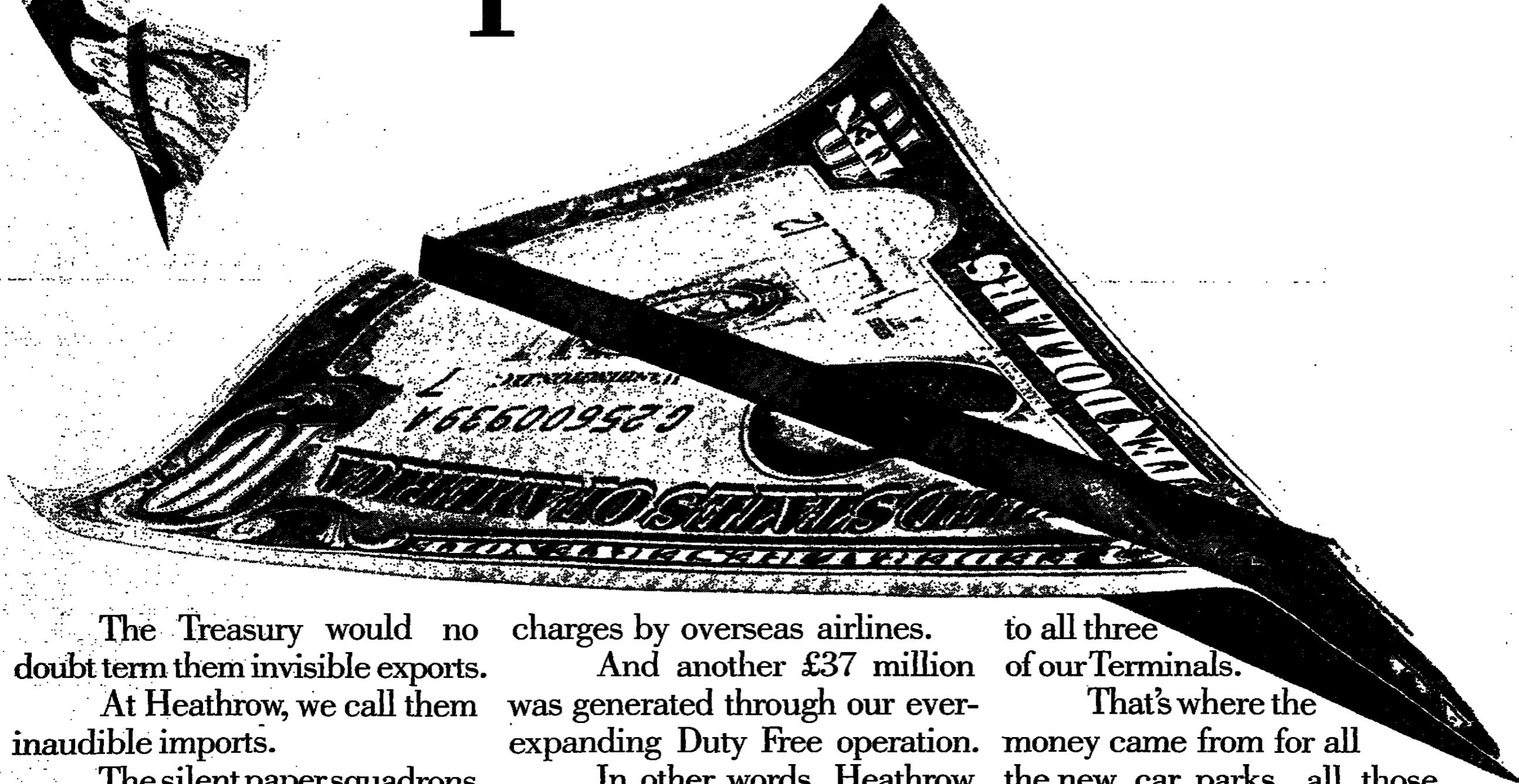
The islands are to be run by Britain from Mauritius, 1,400 miles away to the south-west.

They were detached from its administration in 1965, two years before Mauritius became independent, and Britain has said it will cede the islands to Mauritius when it has no further need of them.

The Seychelles had also been administered from Mauritius.

While most members of the non-aligned movement are prepared to back the Mauritian claims, a battle was raging last night over India's draft political proposals, singling out Diego Garcia for criticism.

200 million landings at Heathrow that no-one complains about.



The Treasury would no doubt term them invisible exports.

At Heathrow, we call them inaudible imports.

The silent paper squadrons of yen, dollars and deutschmarks that are bringing in this country an awful lot of money.

In 1982, Heathrow topped a truly remarkable £200 million in foreign exchange earnings.

Putting us up amongst the biggest contributors to the UK balance of payments.

Over £100 million nett was earned from airline ticket sales to foreign visitors. £57 million was paid in landing and parking

charges by overseas airlines.

And another £37 million was generated through our ever-expanding Duty Free operation.

In other words, Heathrow is doing *very* nicely, thank you.

This isn't just good news for the national economy.

It's tidings of great joy for the people who actually use the place: the poor, beleaguered airline passengers.

For every penny of profit we make out of Heathrow is ploughed straight back into new construction and improvements.

That's how we have paid for the recent dramatic facelift

to all three of our Terminals.

That's where the money came from for all the new car parks, all those extra moving walkways and the spacious Eurolounge.

And that's precisely how we're financing the building of the brand new Terminal 4 on the south side of the airport.

At Heathrow, we're doing everything we can to make the jets quieter.

But we have no complaints about booming business.

British Airports Heathrow



WORLD TRADE NEWS

Rolls-Royce signs £200m Tay deal with Gulfstream

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

ROLLS-ROYCE yesterday signed a \$300m (£200m) contract with the U.S. Gulfstream Aerospace Corporation for the supply of 200 of its new Tay jet engines for the Gulfstream IV intercontinental business jet aircraft.

The Tay engine, with a thrust of up to about 18,500 lb, is an advanced technology powerplant to replace the existing Spey jet engine which is widely used, for example in the British Aerospace One-Eleven twin-engine aircraft.

Gulfstream is developing the Tay at a cost of between £50m and £60m of its own cash, for delivery to Gulfstream Aerospace by the end of this year, for between 1,000 and 1,500 civil Tay's by the end of this century, worth in today's prices more than \$2bn.

Other markets for the Tay, beyond the Gulfstream IV, include the possibility of an improved, larger version of the current Dutch Fokker F-28 twin-engined jetliner (which hitherto has also used the Rolls-Royce Spey engine), and the possibility of re-engining the large number of British Aerospace One-Elevens world-wide.

The Gulfstream IV is a twin-engined business and executive jet airliner now under development by Gulfstream Aerospace in the U.S. Hitherto earlier versions of the Gulfstream have consistently used Rolls-Royce engines—the Dart turboprop engine powering the Gulfstream I, and the Spey jet powering the Gulfstream II and III.

Mr Alan E. Paulson, president and chairman of Gulf-

Call for UK flexibility on aid to South East Asia

By Paul Cheshire,
World Trade Editor

THE UK Government should be more aggressive and flexible in its use of aid to supplement the financial packages of companies seeking major contracts in the South East Asian region, according to the House of Commons Industry and Trade Committee.

The Committee, in a report published yesterday, argues that the use of the Aid and Trade Provision (ATP) as a simple reaction to the use of aid funds by competing countries. Rather, there is a need for a pool of funds so that companies do not have to start from scratch in seeking ATP money.

Lord McFadzean made it clear yesterday that the development of the Tay engine would help to maintain the company's activity at a time of severe recession in world aircraft engine markets, but it would not halt the continued redundancies planned for the current year.

Over the past two years, the company had cut its labour force from around 60,000 to about 40,000, but that had already amounted to further 6,000 in 1982. Disbursements were to go this year.

Lord McFadzean said that he thought the company this year would be getting down to a level of production costs that would be competitive with its US counterparts, Pratt & Whitney and General Electric.

He believed that there was now an increasing recognition on the shop-floor that the changes taking place, in terms of both reductions in work-force and the increasing use of new technology, including robotics, were essential to the long-term future of the company.

Norwegian ship order

BY FAY GJESTER IN OSLO

PARLEY AUGUSTSSON, one of Norway's fastest growing shipping groups, has ordered four roll-on/roll-off vessels, with options on a further two, from China's Dalian shipyard.

The ships will be of 7,000 dwt, with capacity of 123 trailers. The first will be delivered in October 1984 and the others at intervals of three to four months thereafter. Each will cost \$14.1m (£9.2m). They will probably be used on routes only in the Caribbean or Mediterranean.

Parley Augustsson, which has previously ordered six offshore supply ships in China, believes that no other country's yards can match the prices now being quoted by the Chinese.

On the ro/ro vessel contract, moreover, the yard has granted credit against mortgage on the ships—85 per cent for nine years, at 10 per cent interest.

Augustsson says that, on previous contracts, Dalian has been willing to grant credit only against bank guarantees.

Japan Air Lines has new position for Super Executive with better hearing, broader shoulders, wider experience, and offering generous benefits.



From April, Japan Air Lines introduce a completely unique class of travel on all our B747s.

Our new Super Executive J Class makes any executive really feel like a super executive.

Because our exclusive J Class seats are wider. So there's more shoulder room. There's more sitting room. There's more padding for a softer life (and deeper sleep). There's even a foot-rest and more space for luggage.

All because, in the rather prestigious Super Executive cabin, we've removed 20% of the seats. (There are only 8 abreast.)

Think of it as 20% more comfort, for a mere 5% premium over our Executive Class.

Which has always been such a popular service.

We're retaining it on our Polar and Trans-Siberian routes.

Making us the only airline to offer you the concerned service and attention to detail for which JAL is renowned, in a choice of four classes: First, Super Executive J Class, Executive C Class, as well as Economy.

New Super Executive J Class. All these luxurious extras? Can you have heard correctly? Well, yes. Because the Super Executive hears everything more clearly on the latest electronic headphones.

The longer the flight, the more the details matter.

JAPAN AIR LINES

Subject to Government approval.

Jeff not 150

Tony Walker in Peking reports on foreign oil companies' tougher stance

Price fall delays Chinese offshore contracts

By Tony Walker in Peking

THE FALLING world oil price is likely to cause further delays in the negotiations of contracts between China and foreign oil companies for the exploitation of Chinese offshore reserves.

It had been expected that first contracts would be awarded by mid-year and that exploration would begin by the end of the year, but foreign oil industry representatives in Peking now believe more time will be required.

The representatives say that because of the "softening" international market for oil, foreign companies are adopting a tougher negotiating position on the profit sharing arrangements being proposed by China.

The representatives say that not proving persuasive to the oil companies who are certain to push hard for more favourable profit sharing terms than they might have been prepared to accept last year.

The ATP comes from the budget of the Overseas Development Administration (ODA). It is used to top up financial packages so that the net cost to the borrower of export credits would be less than that involved in a normal exports package.

This financial year, the cost to the ODA of the ATP is likely to be just over £50m. In 1981-82 disbursements were £53.7m.

The Committee's advocacy of a more aggressive use of the ATP cuts into a debate already taking place in Whitehall about the use of export subsidies.

"We recommend a thorough review of the policy for ATP,"

The Committee's attitude springs from a study of UK trade with countries of the Association of South East Asian Nations (ASEAN)—Indonesia, Malaysia, the Philippines, Singapore and Thailand. It notes specifically that total British aid, including the ATP, to Indonesia is less than that provided by major competitors.

This leads the Committee to suggest that more emphasis should be placed on giving aid to countries which have not been traditional recipients.

The Committee, 11 MPs from all parties, suggests that, as far as ATP is concerned, "a broad view may generally be taken of the developmental criteria which govern its use." It also wants the Government to make ATP allocations to specific countries.

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The UK's Trade with ASEAN Countries: report from the Industry and Trade Committee, House of Commons Paper 1983/HMSO, £7.10.

much less attractive to make investment in exploration programmes in Chinese offshore waters.

CNOOC has reportedly told Western oil representatives that unless they are facing it is the Chinese view that the world oil market will have strengthened again by the mid-1980s when the first of the offshore oil wells is expected to come on stream.

This argument is apparently not proving persuasive to the oil companies who are certain to push hard for more favourable profit sharing terms than they might have been prepared to accept last year.

CNOOC is also reportedly changing its strategy towards the negotiations. It had proposed to conclude agreements in the first part of the year with a small number of selected oil majors in hopes these agreements would serve as models for negotiations with others among the more than 30 companies seeking exploration waters in Chinese offshore waters.

But CNOOC, in the face of an apparent tougher negotiating

stance by the large companies, is reported to be proceeding to negotiate on a broader front in the hope of encouraging greater competition for exploration blocks in difficult times.

"With the price of oil going down and shaky, the companies have all started renegotiating the X factor (the amount of oil they will be able to retain for profit)," said one observer. "The Chinese appear to have lost ground. All the foreign companies have decided to take a harder line on how much of the share of oil should be theirs."

It looks like the Chinese are going to run the full gamut of possible companies before negotiating agreements in effort to get them to compete against each other." The observer described the process as a "sort of commercial shake-down".

Oil representatives in Peking say the Chinese may have to agree to a large share of "profit oil" going to foreign companies if they want to get the offshore drilling programme started again.

Altogether 32 companies (it was 33 before Occidental took

over Cities Service in the U.S.) are bidding for exploration rights in the Yellow and South China Seas and in the Gulf of Tonkin. The largest bids have been lodged for areas of the Pearl River estuary near Canton in the South China Sea.

Altogether 102 tracts have been put up for auction in Chinese offshore waters.

Some estimates have put potential production in these areas at 1m barrels per day, or about half that of Britain's North Sea production.

Several foreign oil companies are already exploring in Chinese offshore waters under agreements reached separately from the auction system in the way.

The French companies Total and Elf Aquitaine, Atlantic Richfield of the U.S. and the Japan National Oil Corporation.

The French and Japanese have discovered oil in what they describe as commercial quantities, but have not yet begun to bring production onstream.

China needs the foreign exchange from its offshore oil fields to help fund its modernisation programme. It would like reasonable quantities by 1985.

The 32 companies which have indicated an interest in participating in the exploration and development of Chinese oil have contributed to exhaustive seismic curves in offshore areas.

It is estimated that it could cost between \$20bn and \$40bn to develop China's offshore oil reserves.

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UK exports to Mideast threatened

By PATRICK COCKBURN

SOME £6bn in British exports to the Middle East will be threatened if there is a significant cut in the oil revenues of oil producing countries in the region.

Last year British exports to Arab countries totalled £5.7bn, already feeling the strain last

Country	UK imports		UK exports		% change
	January-December 1982	1981	January-December 1982	1981	
Algeria	176.2	163.7	199.1	179.2	+15.2
Egypt	412.2	416.3	338.3	325.5	+3.9
Iran	225.9	154.1	333.7	403.9	-17.4
Iraq	79.8	72.6	274.8	624.2	+40.1
Jordan	18.2	10.4	295.4	204.3	+44.6
Kuwait	104.8	476.4	332.2	281.0	+18.3
Libya	343.3	76.5	260.8	528.5	-50.7
Oman	46.6	42.0	265.2	171.7	+52.0
Pakistan	34.8	18.3	135.4	211.1	+31.1
Saudi Arabia	1,447.1	1,841.1	1,261.4	1,134.9	+20.0
Sudan	9.9	10.8	134.4	118.5	+15.3
Syria	25.6	4.6	89.5	86.8	+3.1
United Arab Emirates	267.0	390.5	559.1	491.2	+13.4
Total (Arab countries)	3,353.3	3,787.0	5,734.7	4,996.7	+14.8
Afghanistan	20.8	23.0	9.4	7.7	+22.1
Israel	275.2	255.9	222.8	212.3	+4.9
Total (Middle East)	3,649.3	4,065.9	5,964.9	5,216.7	+14.4

India to buy 30 more BAe Jaguar fighters

BY DAVID TONGE AND K. K. SHARMA IN NEW DELHI

INDIA has agreed to buy around 30 more Jaguar long-range strike aircraft from Britain, bringing its total confirmed Jaguar force to an eventual 115, according to industry officials in New Delhi yesterday.

In the case of both Libya and Iraq, however, Britain is unlikely to be as bad hit as West Germany or Japan because the UK has failed to win many major construction contracts.

Big industrial and infrastructural projects in are the first to be cancelled or postponed as financial difficulties make an impact.

It is still too early to say how far the Saudi market, the largest in the region, will be affected by the drop in oil revenues.

States like Qatar with a population of 300,000 which last year imported goods worth £261m are clearly unlikely to increase their imports.

Non-oil producers, such as Jordan, or small producers, such as Oman and Syria, may also suffer from reduced income.

The new British deal underlines India's determination to

spread its defence purchases.

Hindustan Aeronautics is now to worth up to £200m; its 40 Jaguar aircraft had been shipped ready for flight. The next batch of 45 are also being sent as kits. The first of this batch flew last summer.

While welcome to British Aerospace, the deal appears to mark the end of India's interest in many major fresh supplies of Jaguar.

The British had originally hoped to supply India with 40 Mirage 2000s, its new multipurpose fighter-bomber.

The new British deal underlines India's determination to

keep its defence purchases.

While welcome to British Aerospace, the

UK NEWS

Britain suffers £973m motor trade deficit

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BRITAIN'S balance of payments in motor products went into the red by £973m last year - only the second time that the UK motor industry has shown a deficit on its trade.

Exports last year fell 5 per cent, from £4,245m to £4,055m, but imports rose sharply, by 33 per cent, from £3,710m to £5,028m. This meant that a £460m positive balance of payments figure for 1981 became a near-£1bn deficit last year.

The only previous year that the UK's motor products imports have been worth more than exports was in 1979 when both car and commercial vehicle registrations reached record levels and sucking in imports.

The deficit in 1979 was only £281m but this represented a considerable turn-round from the surplus of £763m the previous year.

The motor account had a surplus of £593m in 1980 and almost maintained that position in 1981. The Society of Motor Manufacturers and Traders (SMMT), which compiles the Customs and Excise statistics, said yesterday that a significant factor in last year's reversal was the large increase in commercial vehicle imports, particularly heavy vehicles.

Whereas the importers' share of the total commercial vehicle market fell from 31.1 per cent in 1981 to

UK MOTOR TRADE (£m)		
Exports	1,981	1,932
Cars	887	922
Commercial vehicles	579	518
Parts/accessories	2,050	1,950
Others	722	656
Imports	2,211	2,076
Cars	225	317
Commercial vehicles	1,154	1,468
Parts/accessories	188	266
Others	534	390
Trade balance	-1,324	-1,944
Cars	353	201
Commercial vehicles	908	481
Parts/accessories	534	390

Source: SMMT from Customs & Excise statistics.

29.9 per cent last year, imports of heavier vehicles (more than 3.5 tonnes gross weight) moved up from 8.5 to 11.7 per cent, and a big proportion of the components in the Cavaliers and Astra's it assemblies come from its sister GM company, Opel, which has plants in West Germany and Belgium.

On the export side, the British industry found it difficult to cope with the twin problems of diminishing home demand and the rising value of sterling. This effected the component companies in particular who for the past 10 years have mainly been responsible for the positive trade balance.

However, exports were also badly affected by the steep drop in car kit shipments from Talbot UK to Iran.

In 1981 Talbot shipped 67,500 kits but last year the total fell to 46,500.

At the beginning of last year, Leyland's registrations fell from 7,183 to 6,004. The General Motors subsidiary, Bedford, also had a poor year, and its sales fell from 7,386 to 6,479 in the over-3.5 tonne sector.

Another important element in the import performance last year were the "captive" car imports by Ford and GM from their continental European plants. About half the Fords and Vauxhalls registered in Britain in 1982 were imported.

In Vauxhall's case the position was exacerbated because its car market share improved considerably, from 8.5 to 11.7 per cent, and a big proportion of the components in the Cavaliers and Astra's it assemblies come from its sister GM company, Opel, which has plants in West Germany and Belgium.

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First UK freeports expected to be named this year

BY ANDREW TAYLOR

THE WAY was cleared yesterday for the establishment of the first British freeports, with the publication of a government report. The names of two or three possible freeports are expected to be announced later this year.

A working party set up by Sir Geoffrey Howe, the Chancellor of the Exchequer, recommended that freeports - secured areas which are treated as being outside the customs frontiers of the host country - should be established in the UK.

The report urges that the development of freeports should depend upon demand. "In view of the inevitable uncertainties about the real scale of user demand we recommend that authorisation should be restricted in the first instance to two or three experimental locations to include both air and sea ports."

The working party was unable to identify any tariff advantages which could be made available, within the rules of the EEC, which are not already available to firms in the UK handling warehousing or processing imported goods destined for export to third countries or for release into free circulation," the report says.

It says, however, that there are several other advantages associated with freeports. These include simplified customs procedures, greater flexibility in the handling of goods restricted by import quotas, and cash flow benefits arising from the delaying of customs duty payments until such time as goods are actually released for sale or exported.

The report urges that legislation enabling the establishment of freeports "should be introduced forthwith." A statement on new legislation may be included in the budget on March 15, although the naming of possible freeports sites seems likely to be delayed until later this year.

The report stresses that the development of freeports should depend upon demand. "In view of the inevitable uncertainties about the real scale of user demand we recommend that authorisation should be restricted in the first instance to two or three experimental locations to include both air and sea ports."

There are thought to be about 350 freeports around the world, though this is not easily verifiable; some freeports call themselves such when they are patently not. Even so, many have created large numbers of jobs.

Hamburg has 60,000 people working within its freeport, though many of them are engaged in shipbuilding. South Korea has two freeports which are said to have 120,000 people working in them.

COULD YOU PERSUADE YOURSELF TO GIVE TO THE RSPCA?

NO

My money is needed for my family.

My money wouldn't make any difference.

The RSPCA is aided by the State, isn't it?

When I make a will I'll probably include charities like the RSPCA anyway.

YES

Most families include a cat or a dog - they give affection, companionship too.

Even a small contribution can make a big difference.

No. Income is donations.

If you make a deed of covenant now, tax legislation means that of every £1 you give £1.43 can actually be put to work. And you have the satisfaction of seeing it doing good in your lifetime.

THE RSPCA



Changes urged for top accountancy body

BY CHRISTOPHER CAMERON-JONES

FINDINGS were published yesterday of an 18-month-long investigation into the governing machinery of Britain's largest accountancy body, the Institute of Chartered Accountants in England and Wales.

The report by Mr Robert Tricker, of Muffield College, Oxford, could have far-reaching effects that will reflect on the profession's credibility and the prestige attributed to the title "chartered accountant".

It is intended to be the starting point for a long-term evolutionary process of restructuring the 103-year-old Institute.

One task was to suggest ways of preventing the Institute from fragmenting under the sheer weight of



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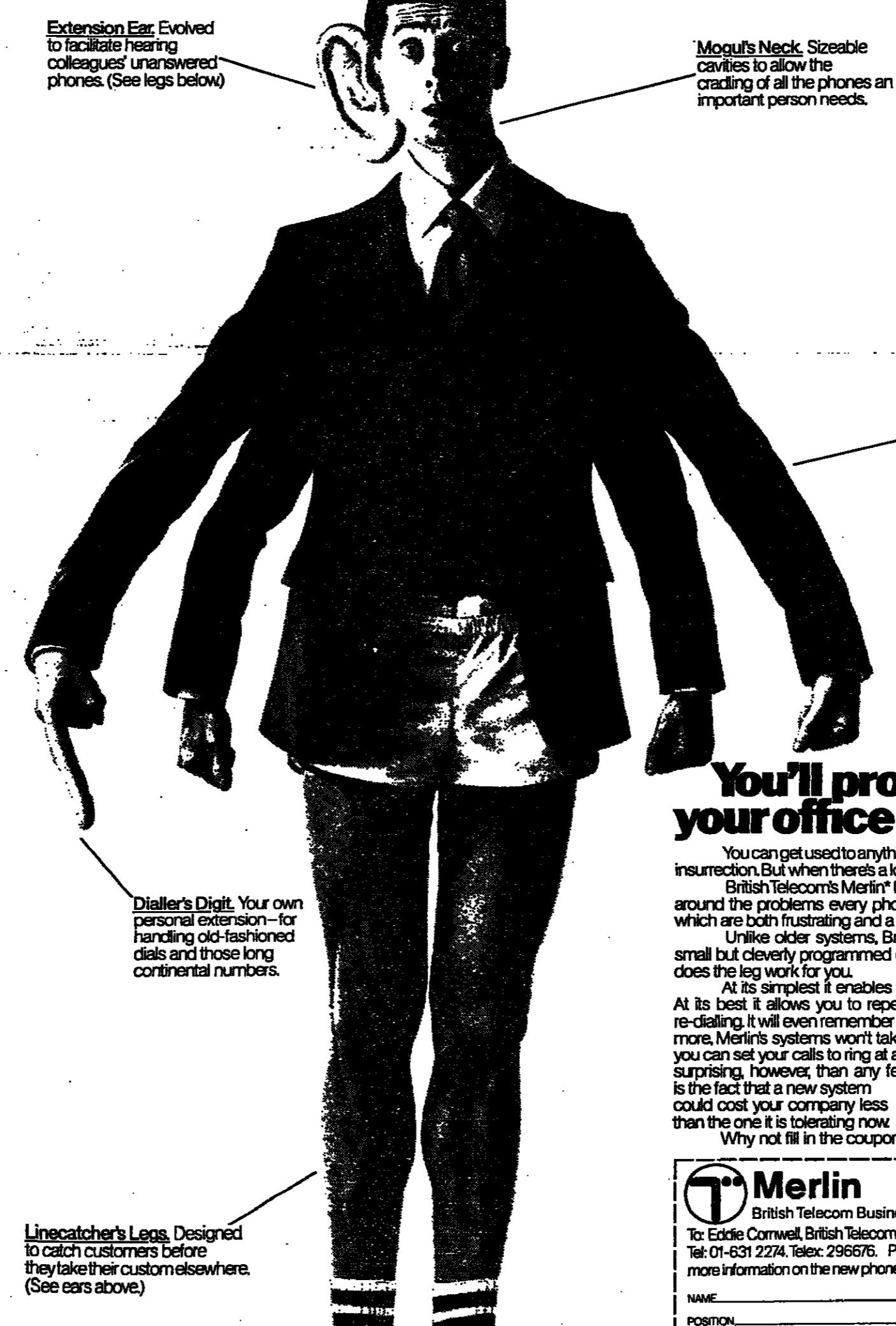
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THE PROPERTY MARKET BY MICHAEL CASSELL IN SAN FRANCISCO

City planners put accent on preservation

SAN FRANCISCO, as the guide book says, "offers a picture of everything anyone could ever imagine," though it is unlikely that freak tornadoes, torrential rain, landslides, hail and thunder are what it has in mind.

But if this week alone has brought enough spectacularly bad weather to see most San Franciscans through to Thanksgiving, the arrival of the Queen has at least offered something of a diversion.

After Los Angeles, the unnerving unreality of Hollywood's "tinsel town" and a Mexican lunch up a mountain side with a cowboy-clad President, the rain-soaked streets of San Francisco must seem a little more comforting and familiar to the Royal party.

The city is, indeed, regarded by many as one of the most "European" in the United States and though the Queen's acquaintance with San Francisco's real estate is unlikely to extend much beyond a few unforgettable views of the city skyline, the local property market has many characteristics in common with those found in Her Majesty's own home town. For if "anything goes" in San Francisco, it certainly does not extend to property development, which is governed by the type of planning constraints and requirements which have been ignored in many American cities but which are an integral part of the UK property scene.

John Wilson, senior vice president of Richard Ellis in San Francisco, says the city com-

pares "more of an English market" in its respect for the preservation of views and of buildings of architectural and historic interest paramount in the planners' minds.

"It takes longer to build here than in many other U.S. cities. Sites are scarce and difficult to put together and the time it can take to get planning consent is long, as anywhere in the country."

The process has been so slow that many of San Francisco's major space users, notably the banks, have used the heavy hand and threatened to move down the coast to Los

Angeles if they cannot get the accommodation they require here," Wilson adds.

Just at the moment, however, the supply of space is not an overriding problem; demand for office accommodation in the city—which has about 43m sq ft of downtown office space—is weak, with an estimated 2m sq ft (around one year's absorption) vacant.

Gerald Hines, one of America's best-known developers, has been finishing off over 1m sq ft of office space at 101 California St—sadly without cable cars while the system is overhauled—and although he says there are tenants committed for 80 per cent of the space, most signed up some time ago, the

new space is expected next year, with around half of it let, and he expects prime rents to dip to around the \$30 a sq ft mark. The decline will, however, be masked by hidden "giveaways" rather than take the shape of open reductions.

Looking further ahead to 1984, he sees a continuing flat rental picture.

The economic climate has in-

evitably hit prospects for de-

velopment activity and while a

little more growth seems

likely, the market's current

weakness, the level of investment

interest in downtown San

Francisco buildings has re-

mained strong.

Bob Beeney underlines the

city's central role in the

national and state economies

and points out that although

San Francisco's claim to be the

financial capital of the western

United States may have taken a

bit of a bashing at the hands of

Los Angeles, it remains at the

heart of broadly-based busi-

ness community in which a new

generation of "high-tech" indus-

tries point the way ahead.

Coming home for several of

America's largest banks must

also count for quite a lot.

Given these underlying fac-

tors, together with the cer-

tainty that expansion of the

downtown financial district will

always be restricted by planning

and geographical constraints,

the continuing enthusiasm for

real estate investment in the

market is not surprising.

According to Bob Beeney:

"It has been hectic. More

downtown property sales have

taken place in the last year

than in the previous five years

and prices have been very坚挺.

Grosvenor's interests have been con-

siderable, with Chinese

investors among the most active,

while the American funds are

clearly back in the market."

at 10 or 11 per cent there would

be little profit in pursuing

new projects when purchases

are possible at 9 to 10 per cent.

Not that prime properties are

there for the asking. Despite

the market's current weak-

ness, the level of investment

interest in downtown San

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Partnerships spearhead US drive by Grosvenor Estate

EVER since the early 1950s, when it took advantage of a previous government's distaste of exchange controls by purchasing a little piece of Britain's West End.

Grosvenor's property interests have extended well beyond London's West End.

Using revenues generated by its massive UK portfolio of commercial and residential property, the Estate has through Grosvenor International, built up a real estate operation which now extends around the world.

Its United States operations, started in 1977, are based in San Francisco and headed up by Ralph Hayward, who previously worked after the Estate's interests in Hawaii. Though the U.S. market represents its most recent major commitment, it has moved quickly to establish itself as a significant investor in American property.

In six years, the Grosvenor team has pursued an extensive but characteristically low-key investment programme in America, which has so far

done no such thing. Developers who paid for sites with \$40 a sq ft plus rents in mind can add up to as most own their land free

and clear, they have not been in any hurry to sell and are apparently happy to bide their time until the figures again make sense.

For the time being, it seems, it is better to be a buyer than a builder, as most developers cannot establish viable schemes on the basis of incurred land costs. With development yields

hold the greatest potential for growth. Early investments were in the \$10-15m range, although the size of purchases is growing quickly.

Grosvenor has spearheaded the U.S. drive with the formation of an investment partnership, of which Pacific Freightways, comprising the pension funds of British Airways, British Rail, the British Broad-

Casting Corporation and Boots.

Together with a second closed-end fund named West Coast Estates and involving the same funds, the partnership picked up a mixed portfolio of investments around the country.

It has now formed Pacific Freeholds, into which three additional participants—the pension funds of Grand Metropolitan, Red International and the National Freight Corporation—have been injected.

Grosvenor is, in effect, the managing partner with overall responsibility for asset management, although it employs outside property managers to handle individual properties on behalf of the partnership.

Though no-one is saying, the

best guess is that the portfolio, so far assembled under Grosvenor's guidance puts it in the same league as American Property Trust, the largest UK trust for pension fund invest-

ment in U.S. real estate with a gross portfolio value of around \$250m.

Hayward is reluctant to give away too many details about this increasingly substantial investment force but says that the Wells Fargo purchase is indicative of the partnership's new clout. The acquisition has not accounted for the first tranche of funds made available by the investment consortium, and other purchases are now being pursued.

In addition, it seems a second tranche—equal in size to the first—will be made available in November and this should keep Grosvenor busy buying for 12 months after that. All opportunities are put to Pacific, although Grosvenor could buy for itself if its partners were not keen.

Interest is confined to the best of prime and Hayward says that, while competition for such investments is fierce, there are more good-quality buildings coming on to the market than in recent years. He describes the partnership as a half-way house between "direct purchase" by individual investors and a unit trust.

Pacific Freeholds was estab-

lished in order to invest in bigger fish and a few weeks ago it announced its involve-

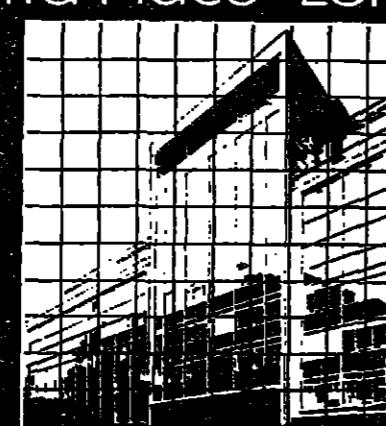
ment in the purchase, for about \$175m (£116m), of a half share

in the impressive Wells Fargo building in downtown Los Angeles.

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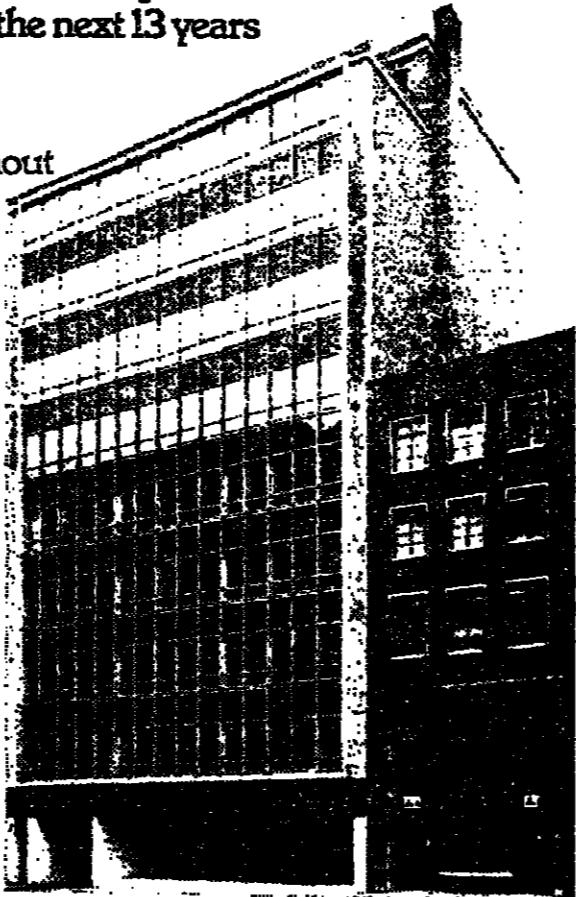
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TECHNOLOGY

MASSTOR SYSTEMS READY TO GO PUBLIC

Secret of storing 320 Encyclopaedias

BY ALAN CANE

SOME company executives would like to put their company files in a hole in the ground and cover them with concrete. Massstor Systems Corporation, a Sunnyvale, California, high technology company, makes it possible for them to do so.

So successfully, in fact, that the company turned over \$20m in 1982 and is now in the early stages of going public. Some 2.5m shares are to be offered through L. F. Rothschild, Unterberg Towbin and Robertson, Coleman and Stevens to raise around \$35m. If successful, it should value the U.S. company at about \$200m.

Massstor executives have already been marketing the company around Europe's financial centres—the Massstor roadshow—and they are hoping the Securities and Exchange Commission will give permission for the deal to go ahead within three weeks.

Combination

On the face of things, Massstor has a bright future, for it is at the leading edge of a technology vital to progress in business automation—providing storage systems for vast amounts of business data coupled with the facility to extract any chosen piece of information swiftly and efficiently.

To achieve this, Massstor—set up in 1976 by Mr Eric Salbu and a number of colleagues who left Amplex Corporation after its "Terabit" mass storage project was cancelled—uses a combination of three technologies.

One of its own devising, one an improvement on an IBM system and one it buys in from outside. It makes it possible for the company to store the equivalent in words of 320 sets of the *Encyclopaedia Britannica*. In only 10.8 ft² sq area and with the ability to extract any page from the total in less than ten seconds.

Central to the Massstor philosophy is a mainframe computer—it can be small or large according to the power required in the system—but it has to be an IBM or IBM compatible machine.

Attached to the computer via the block multiplexing channel of the processor is the mass storage system itself—a beehive of cells, each containing a magnetic tape data cartridge and served by a robot arm which extracts a tape and reads or writes data cards when requested to do so by the computer and delivers it to the read/write head.

This is similar technology to that used in IBM's 3850 mass storage system but the performance is higher—it runs its essential functions some 2.6 times faster, and the price per 1,000 characters of storage is \$8.36 compared with \$22.06 for the IBM.

This entry level system gives

the IBM computer user access to the storage power of the mass storage system. What if the user wants other, different computers to share the same facilities?

On the other side of the computer can be set the Hyperchannel, a superfast method of moving computer data developed by the U.S. company Network Systems Corporation and which is already well recognised as the technology leader in this area.

All kinds of mainframes—Univac, IBM or band X—can be connected to the Hyperchannel using special Massstor software—Masmet—which makes possible the high-speed sharing and transporting of data among applications.

But as the number of mainframes trying to share the huge resources of the mass storage unit increases, so the data transmission problems multiply and Massstor moves to what it calls shared virtual storage.

Here the mass storage system is removed from the IBM and attached to a small computer (it is actually a Fujitsu) called the virtual storage control processor which runs the whole show. This is linked to the Hyperchannel and all the host processors in the system including the IBM are also attached to the same high-speed link.

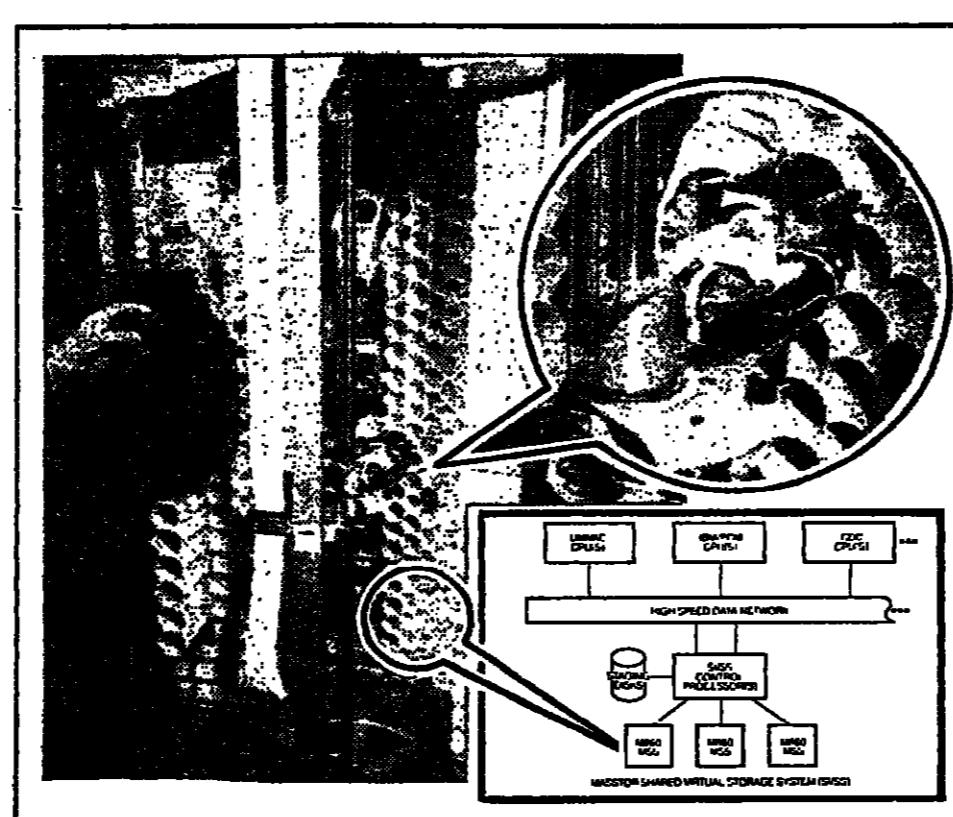
It is this system which could simply be dropped in a hole in the ground and left unattended, sealed in and safe from vandals, thieves and urban guerrillas.

Massstor recently concluded an agreement with System Industries which designs manufacturers and markets disc and tape storage systems for use with minicomputers, for two companies to work together on software enabling Digital Equipment minis—including the VAX supermini—to be attached to the Hyperchannel/Control Processor / Mass Storage system.

Reliability

Massstor Systems have been delivered to Control Data Corporation in the U.S., Brookhaven National Laboratory and the U.S. National Aeronautics and Space Administration. In the UK, an entry level system is under test at London University's computer centre and another system has been ordered by Manchester University. In Sweden, the Oil Contractors' Union have taken delivery of an entry level system.

According to the market consultancy Nielsen Datasquest, "Massstor can offer greater device reliability at a reduced operating cost and a lowered initial purchase price," going on to warn that there is a two-fold sales challenge—to create awareness of the need for such a system and convince users



On the left Massstor's mass storage system (the M860) is seen with its covers off and the data cartridge cells clearly visible. Inset, detail of the robot arm which selects the requested cartridge. The diagram shows an idealised virtual storage system with three M860s and high capacity disks connected to the Fujitsu control processor. Various alien processors are connected to the system via the Hyperchannel high speed data network

that Massstor has the right

By then according to David Addison, UK revenues should be around \$45m. Who are the likely UK buyers of Massstor systems, universities apart? David Addison, a former senior executive to marketing support director Michael Beadsomore: "We had 95 companies to a seminar before Christmas and most were insurance companies and banks."

"Insurance companies deal in thousands of policies—they need a system like this to enable them to deal properly with claims."

A note for the future: Almost

as an afterthought Nielsen Datasquest notes that the data density of the magnetic cartridges in the mass storage system could easily be increased 10 times—or 3,200 Encyclopaedia Britannicas in the corner of the office.

Massstor (UK) is on 0734 871166; Massstor (U.S.) is at 941 Lakeside Drive Sunnyvale, California.

TOYOTA SUSPENSION SYSTEM

Computer control for comfort

BY JOHN GRIFFITHS

TOYOTA has developed a microcomputer-controlled car suspension system, with hard and soft settings to overcome the major difficulty manufacturers face in achieving a satisfactory compromise between ride comfort and handling.

In addition, the microcomputer automatically increases

the suspension resistance to roll on one side of the car during cornering, and similarly increases the resistance of front or rear suspension during hard acceleration or braking.

The system comprises, apart from the microcomputer: Shock absorbers with two-way switching valve and DC motor actuators.

A "mode" selector switch, by which the driver can manually select a soft ride, for slow urban driving or rough roads, or a "sport" setting for high speeds.

Sensors for the steering, to monitor change of direction; throttle peddle, to monitor degree of pedal depression; stop lights and speedometer.

The system has just been launched in Toyota's "flagship" model, the Soarer. This car is currently sold only in the Japanese market, but the system is expected to become available on cars such as the cheaper Celica and Supra models, which are sold in the UK and on the Continent.

EDITED BY ALAN CANE

SAFE ELECTRICAL SYSTEM

Electrak plug and socket system

BY GEOFFREY CHARLISH

THE ELECTRAK mains plug and socket system, conceived in the mid-1970s and the subject of a considerable gestation period, was finally officially launched in London this week to the accompaniment of a special edition of "Mastermind" complete with Magnus Magnusson.

Electrak consists of continuous lengths of triple bus bar (three carefully spaced aluminium bars suitably protected by plastic covers, that are fixed at head or skirting board level down the length of a room).

At intervals of either 100 mm or 200 mm down the length of the track there are holes in the cover into which a special mains plug is inserted and then turned through 90 degrees. The turning action brings line, neutral and earth pins, which are spaced down the axial length of the plug, into contact with their respective bus bars.

There are a number of advantages. First of course, an appliance can always be plugged in with only a short cord to the nearest socket. Leads need not trail over floors and the habit of plugging too many appliances into adaptors could be abandoned.

The company makes the point that there are seldom enough socket outlets in premises, a problem neatly solved by Electrak at the building stage.

It is claimed that beyond just one or two outlets in a room, the new system becomes progressively cheaper than conventional installations.

Second, the system is claimed to be particularly safe. A finger can quite safely be inserted in the socket hole since all the live metal is well above and protected within slots in the internal plastics.

Connection of Electrak to a consumer unit is recommended to take the form of a radial circuit rated up to 63A for industrial and commercial applications. It can be fused down to 30 amps, says the company, for smaller installations.

Standard lengths are from 600 to 3,600 mm but the track can easily be cut to any length. Track lengths are easily linked by snap-in connectors. The system can be fitted along work benches, walls, even across a ceiling and with underfloor trunking systems.

For skirting board fitting an extended height hollow section is supplied that also allows other cable services to be run.



The Electrak system feeding power to a calculator and tape recorder

This is likely to prove important in the coming years when additional computing and communications cables have to be installed.

Industry help and initial output will be up to 30km per month. In addition, Electrak International raised £1m via a private placing a few months ago.

Acceptance will follow if the price is right at about £35 per metre run and £1.60 for a plug and if the installation industry at large does not feel some new standard is being imposed on it.

After all, many will remember the fate of the so-called "international" plug and socket idea which fell on very stony ground two or three years ago.

The company is at 45 High Street, Kingston upon Thames, Surrey (01-546 7799).

High speed printer range

TREND Communications, the data communications division of Pitcom, has introduced a range of high speed printers.

The 960 series comprises two dot printers which have speeds of 200 and 400 characters respectively.

The company says that both models offer bi-directional, full logic seeking, high resolution printing and graphics up to 4,000 dots per second.

More details are available on 06285 24977.



The Scottish Mutual Assurance Society

Extract from the Statement in the 1982 Annual Report and Accounts by the Chairman, H A Whitson, CBE

1982 were more than double those for the previous year.

The pensions market was not so buoyant but we were able, unlike many competitors, to secure a modest growth in new business despite the difficulties faced by our policyholders as a result of the bleak economic conditions. However, we do see a brighter future for pensions business and in this connection have made a number of improvements to our product range. These

include a new "money-purchase" contract to meet the needs of those employers who now prefer to make a fixed financial contribution rather than have an open-ended liability for pensions linked to final remuneration levels. We have also added a "return of fund" facility to our executive pensions contract.

Insurance Ombudsman

In the autumn the Society joined the Insurance Ombudsman Bureau, an independent body established in 1981 to investigate complaints against Bureau members. We receive few complaints and these are always investigated promptly and thoroughly by senior management. Nonetheless, it was felt desirable to reinforce this position by giving any dissatisfied policyholder the opportunity to have an unreserved complaint considered by this independent body.

Investment

Around the middle of 1980, when we realised that the recession then developing was likely to be unusually severe both in depth and duration, we reduced our holdings of ordinary shares significantly. The proceeds from these sales were gradually reinvested in long-dated British Government securities in anticipation of falling inflation rates and hence falling interest rates. This strategic move has been highly profitable, as evidenced by the significant increase during 1982 in the capital appreciation of our invested funds. This rise from £60m to £150m prior to the transfer of £35m to the revenue account. In 1982 long-dated British Government securities gave an overall gross return from interest and capital in excess of 50%, as against 30% for UK ordinary shares.

The Annual General Meeting of the Society takes place in the Central Hotel, Gordon Street, Glasgow, on Wednesday 23 March 1983 at 12.15 pm. Copies of the full Annual Report and Chairman's Statement can be obtained from the Secretary, 109 St. Vincent Street, Glasgow G2 5HN.



The Scottish Mutual Assurance Society

Head Office: 109 St. Vincent Street, Glasgow G2 5HN

LOCAL NET 83

Royal Lancaster Hotel
London
8 - 10 March 1983

Business Systems Exhibition and International Conference

Localnet '83 will be the largest specialised local area networks event to take place anywhere in Europe.

On display at the exhibition will be an extensive range of equipment, systems and services—many of the products being exhibited for the first time. Most of the famous names will be there including, Racal, Wang, SEEL, Research Machines, Digital Microsystems, British Telecom, Thorne Systems, Acorn, Hawker Siddeley, Apollo, Logica VTS, Christian Rovsing, NTL, Data Translation, Sension, Tofec, and Q1 Europe.

Admission to the exhibition will be by ticket only—£2.50 (including VAT) available at the door.

Exhibition hours
Tuesday 8 March 10am - 6pm
Wednesday 9 March 10am - 6pm
Thursday 10 March 10am - 4.30pm

online

Online Conferences Ltd., Argyle House, Northwood Hills, HA6 1TS, Middlesex, UK.
Phone: Northwood (09274) 28211
Telex: 923498

Software for Apple users

Office packages available from Heyden Datasystems

New U.S.-written software for users of the Apple II micro computer in the office and the laboratory is now available from Heyden Datasystems.

The packages for the office include "Quiz", "Search Librarian", a bibliographic database and retrieval package, which, the company says, makes it easy to build and operate catalogues and files of literature references.

It will search at the rate of 50 articles a second and sort at 40 articles a second. Up to 1,000 articles and descriptions can be stored on a disc.

"Videline" allows the simultaneous display and

manipulation of four sets of collected data and interfaces with Adabas, the Apple laboratory interface or any analogue to digital converter.

The packages include a graphic software package which allows sophisticated curve fitting and data plotting routines.

"Tempsense," a temperature monitor accessory which interfaces with the Apple Adabas and "Chromcard" which connects Apple's to any chromatograph.

The packages are written by Interactive Microware Inc and Analytical Computers and Heyden London office is on 01-503 5171.

Technology company, Codenet units are completely pin-compatible with all Ethernet equipment. More on 0926 25411.

Robots

Swiss unit for UK

THE SOURIS Microbot, a miniature robot from Switzerland designed for component transfer, test and insertion in light precision engineering and electronics, is being made available in the UK by Concentric Production Research of Sutton Coldfield (021 355 1266).

The unit can handle loads of up to 0.1 kg with an accuracy of 0.01 mm. Movement, which can be pneumatically or electrically powered in up to eight axes, can be completed anywhere within the working orbit in 0.5 sec.

The controller has 16k of non-volatile memory, and there is a facility for cassette recorder program duplication. Programming can be either step-by-step or directly interactive.

THE MANAGEMENT PAGE

Product design: Baker Perkins

'You have to have a long-term plan'

BY CHRISTOPHER LORENZ

MIKE SMITH and Charles McCaskie are unusual animals. Unlike most other top managers in the recession-devastated British engineering industry, they positively exude confidence and cheerfulness.

Their company, the main UK manufacturing arm of the Baker Perkins group, has by no means been spared the pain of profit cuts and job losses, but with the help of aggressive product, manufacturing and marketing policies grafted on to a strong base—as market leader in a series of specialised process machinery markets, many of them international—it looks like coming through the recession with most of its businesses in a stronger position than before.

The company's recipe for success includes not only its much-publicised pioneering of computer aided design and manufacturing—the dreaded CAD/CAM, which has made it the government's favourite "model" for other companies—but also an unusual readiness to think and act long-

term in the face of a welter of negative short term pressures.

Smith and McCaskie would disagree most violently with the director of a troubled engineering company who, in a most revealing "report from the front line," argued on Monday that in the current economic climate there was little point in trying to plan future corporate strategy:

"Next month is a long time ahead when survival is uppermost in everyone's mind," he wrote on this page.

Not for Baker Perkins. Though Smith and McCaskie would entirely concur with him about the need "to be quicker on our feet in every possible way," they are emphatic that "you have to have a long-term plan." This is not just to "see the wood for the trees," among all the confusing signals from the economy, competitors and customers (provided, of course, that you still have any), but also in order to be able to pre-empt pressures from all three sources. Without some form of long-term plan which lays out your strategy, however flexibly,

"you can only be reactive," says Smith.

Without this agreed framework, the company could not have carried through the redoubled commitment to product design and innovation which is such a key element of its own survival strategy.

Unlike many other companies in the face of such pressures,

the company could not boast such a record of innovation. Which is just as well for Baker Perkins, since its prime competition stems from precisely these countries, plus the United States.

Over the last few years it has also managed what can be an appallingly wasteful and time-consuming process with increasing effectiveness: the development-to-delivery cycle for some products has been nearly halved, so that

UK manufacturers have learned to keep cost at the hands of the Japanese. A short product development cycle is a critical competitive weapon in itself.

One of the main ways in

which Baker Perkins has achieved this streamlining is to give an unusually central role in the product development process to industrial designers. Smith raised eyebrows some time ago, at a top level government-backed meeting on product quality and design, by claiming that from a very early stage in the product life cycle his

designers now acted as "product planners"—a term that implies co-ordination. They "no longer designed pretty guards to wrap our products in," he insisted, "but became the translator, the bridge, the catalyst."

For a group of officials and managers used to treating industrial designers as little more than ergonomists and stylists brought in at the end of the development process, this was heady stuff, especially as it came from someone who makes, of all things, machinery, and who sells almost exclusively to industrial customers.

Yet Smith means precisely what he says, as the article below demonstrates. The way in which the designer, including a former church organ maker, have helped break down the barriers between different departments provides an object lesson for any sort of manufacturer or retailer desperately trying to gain an extra competitive edge.

Martin Wray is an organ-builder by trade, a former church organ builder to be precise, who has joined the company's design team. He is currently working on a new product—

extra competitive edge.

Martin Wray at work: from organ-builder to "catalyst" in the development of heavy machinery



Executives in Europe lack drive

A DEPRESSING lack of ambition among European executives that emerges from a new comparative study of Western businessmen.

They do not aspire to such heights as their American cousins, says the study: almost 30 per cent of more than 800 European executives believed

that they would never achieve

their life's ambition and only

about 45 per cent thought that

they would.

In contrast, according to the latest issue of International Management Magazine, a hefty 65 per cent of 1,400 U.S. managers had hoped of getting where they wanted to go. Only a fifth of them had negative feelings about climbing the promotional ladder.

In national terms, the most positive responses among European executives were made by Swiss, Italians and Danes. The British were the most negative; around 40 per cent of UK respondents did not feel they would ever fulfil their ambitions.

The survey highlighted other significant differences in attitudes towards corporate life between U.S. and European businessmen.

When asked to pinpoint what gave most satisfaction in their lives, almost half of the European executives chose their home life and a third cited their career.

In the U.S., the picture was reversed. A majority of American executives felt that their careers provided their greatest satisfaction; senior managers attached significantly more importance to their careers than did middle and supervisory managers.

There was a similar divergence of attitude over willingness to uproot families and move to a new location for higher pay and more responsibility.

More than half of the European respondents said they would turn down relocation. The equivalent response from U.S. executives was 10 per cent. The proportion of European managers willing to relocate five years ago was 70 per cent, compared with 47 per cent today, the survey notes.

Arnold Kransdorff



Mike Smith (left) and Charles McCaskie

Leapfrogging the competition

SEVEN years ago Baker Perkins was in a fix. For many years its printing machinery division had sold one type of web offset machine, known as the "satellite" design. Its main international competitor, Harris Corporation of the U.S., had backed an alternative design, the "blanket to blanket" press. (Don't worry about the jargon, just enjoy the rich images, it evokes.)

As "blanketed to blanket" technology improved, other competitors followed suit. So, especially in the U.S., where Baker Perkins was already well-established, did the most rapidly growing and lucrative part of the market—not newspapers, with which the company had some considerable business, but the printers of magazines and brochures.

As a result, a range of half-a-dozen "satellite" products, plus a major new development project, had to be scrapped. Instead, the company embarked on a £2m-plus development programme designed to leapfrog ahead of the competition

into the very top end of the blanket-to-blanket market, with a machine that can print 32 pages at once.

It was a bold, all-or-nothing, step, with levels of complexity and cost several times what Baker Perkins was used to: this is true even if one takes account of a 25 per cent government grant which reduced the project's risk to measurable proportions.

Rapid rate of knots

Less than three years later, first orders were being delivered. This was in spite of all the intricacies of using CAD/CAM for the first time, and having to develop micro-electronics expertise at a rapid rate of knots (with the help of Patscentre, the technology and product development arm of PA International, the management consultancy).

Since then, Baker Perkins claims to have outsold its chief

U.S. competitor by two-to-one, and has taken about a fifth of the world market and 70 per cent of the North American market for these big machines—which won a Queen's Award for Export in 1981. Excluding

for the beneficial impact of the government grant, the company began making money last year, four years after the launch of the prototype and a good six years from the very initiation of the project; such can be the long-term stakes in this business, even if your product is a remarkable bit.

By late 1980, Mike Smith, Charles McCaskie and the management of their printing machinery division began to get to grips with how to penetrate the market with a slightly slower, 16-page machine. Not only were potential customers beginning to invite them to do so, but they had to broaden the product range in order to reduce the division's vulnerability to a single product/market segment, and at the same time gain economies of scale from a range of modular

products sharing as many common components as possible.

The story of the development of this second printing press underlines the increasingly central role of the company's industrial designers. Together with a senior design engineer (the team leader) and a production engineer, one of the half dozen designers now forms the core of each of the inter-departmental "product teams" through which Baker Perkins manages the development of every new product.

Martin Wray, a former church organ builder and subsequently a student at London's Central School of Art and Design, was the industrial designer on both of the printing press projects. In a wheel that had been agreed as necessary (30 per cent cheaper on a comparable unit cost basis than the top-of-the-line machine), Wray's sketching ability proved vital in establishing a basis for the intricately detailed communication which had to take place between the various parties.

And during the subsequent 12 weeks, when the product team was trying to establish whether it would be possible to make the new press to the extremely tough target costs that had been agreed as necessary, Wray summarised the pivotal role of the industrial designer at Baker Perkins in typically modest fashion. Not only does he have particular responsibility for appearance, ergonomics, hygiene and safety, he wrote, but "his sketching ability is also used as a communication link between members of the design team, other parts of the business and the customer."

Or, as the company's top industrial designer, Leslie Baines (a Royal College of Art graduate), puts it: "We're in touch with what's going on in all aspects of the business." Hence the industrial designer's ability to act as what managing director Michael Smith calls the "product planner."

Charles McCaskie, the technical director, explains the industrial designer's role with the help of the cliché stated: "Engineers can't sketch—they're not trained to." says McCaskie. "And their imagination can be dead, too," he says. "Sometimes they miss the simplest solution."

And so the catalogue of industrial design virtues continues, right down to what Americans call the "bottom line": the ability of industrial designers to shorten the product development cycle not only indirectly, by helping specialists communicate with each other, but also directly, by accomplishing through a few quickly-drawn sketches what would take an engineering draughtsman weeks to do, even with the help of CAD/CAM. The entire development-to-delivery process took only two years on the second press, the first of which is currently being installed in Chicago.

Added to all this was some more obvious but nevertheless important work on aesthetics and ergonomics, including requirements for easy field installation and maintenance, plus the resolution of some very tricky safety aspects to do with access to the top of the press.

In other words, there are considerable interdisciplinary complications involved in a company such as Baker Perkins, when, to quote Mike Smith, "we tend to collapse the dividing lines between departments, to think in terms of interlocking circles rather than boxes."

On the second printing press project, Martin Wray began synthesising the analysis of his various colleagues—and adding some of his own—right from the very start in January and February 1981, during the all-important specification phase.

Difficult task

It was through specification writing that industrial designers really began to be influential at Baker Perkins in the early-to-mid 1970s (the first was employed in the late 1960s). To synthesize the specifications of the market, engineering and manufacturing people can be an appallingly difficult task, which is why so many companies find, for example, that their new products suit the customer but are difficult and expensive to manufacture. Or the product proves easy to make, but fails to meet consumer

IBA

APPOINTMENT OF CONTRACTOR FOR THE INDEPENDENT RADIO LONDON (GENERAL AND ENTERTAINMENT) SERVICE

Applications for the contract to provide the Independent Radio General and Entertainment service in London are invited by the Independent Broadcasting Authority.

Under the terms of the Broadcasting Act 1981, the IBA is re-advertising this general and entertainment franchise within eleven years of the introduction on October 16th, 1973 of the service provided for listeners by Capital Radio Limited.

A document containing particulars, including a coverage map and details of the information required from applicants may

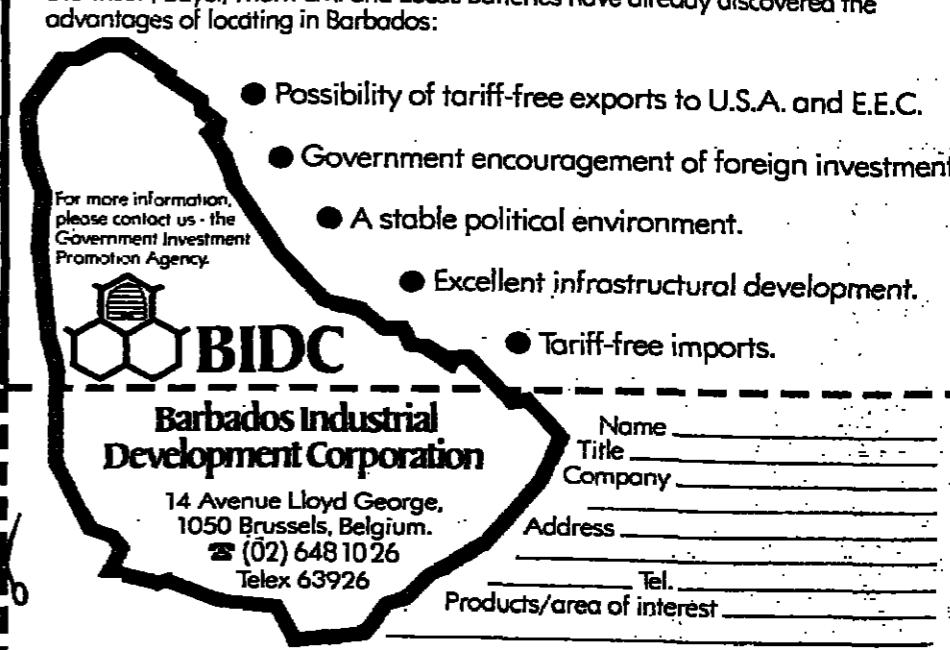
be obtained on written request from the Secretary to the Independent Broadcasting Authority, 70 Brompton Road, London SW3 1EY. The contract from October 1984 will be subject to a statutory maximum of eight years, at which point the franchise must, under the terms of the Broadcasting Act 1981, be re-advertised again.

Applications should reach the Secretary to the Authority not later than noon on Tuesday 21st June 1983. The Authority aims to award and announce the offer of contract from October 1984 during the autumn of this year.

Investment Opportunities in Barbados

This Caribbean island paradise offers numerous opportunities for profitable investment in the industrial sector.

North American and European companies such as Intel, Playtex, TRW, Becton-Dickinson, Bayer, Thorn-EMI and Lucas Batteries have already discovered the advantages of locating in Barbados:



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THE ARTS

Arts Week

F S S M T W Th
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Exhibitions

LONDON

Tate Gallery: Peter Blake - a full retrospective of the work of Peter Blake, founding father of British Pop almost before he left the Royal College of Art and his influences of early day brick-a-brac small boy off to the pictures with their parents the and myriad bedges, and his Circus Ladies, all stiffs and tattoo. Then came the film and pop stars, the wrestlers and strippers of the sixties, then Alice in Wonderland and Titania and her Fairy Court in the seventies. The work is always fascinating, often witty and beautiful, as often unconvincing and tentative. Ends March 20.

The Royal Academy: The Cimabue Crucifix - one of the greatest and most influential of the masterpieces of the early Renaissance brought to London by courtesy of Olivetti. This extraordinary and beautiful object was made by Cimabue in the 1220s for the great new church of Santa Croce in Florence. It has been lost; it was all but destroyed in the appalling flood of 1966. Much of the painting was irretrievably lost, but the rescue of so much is a kind of miracle. Ends April 4.

PARIS

Giovanni De Chirico: Beaubourg is showing some 100 paintings and 40 drawings by De Chirico, including the most important ensemble of his metaphysical work ever. Centre Georges Pompidou, Grande Galerie, 5th floor. (2771112). Closed Tues. Ends April 25.

The Hague School of painting: 160 oils and watercolours by 19th century Dutch artists depicting mostly the sea and the seashore in a poetical mood or genre scenes and compositions mostly with the beginnings of Van Gogh and Mondrian. The exhibition will go on to London and The Hague. Grand Palais, closed Tues. Ends March 28. (2815510).

WEST GERMANY

Düsseldorf, Kunsthalle: The show offers a comprehensive survey of Henri Matisse. The 80 paintings include work on loan from Paris, New York, London and Moscow. They are complemented by a dozen sculptures. The focal point of the show is the gigantic La Danse. Ends April 4.

Theatre

NEW YORK

A View from the Bridge (Ambassador): Broadway and Arthur Miller finally have a hit for the new year - Arvin Brown's musty but true revival of the melodrama of forbidden love in New York's Chinatown. The play may reach the full pitch of contrived despair too soon, but audiences love the schmaltz, even in an Italian accent. (2390200).

The Misanthrope (Circle in the Square): A witty translation by Richard Wilbur challenges an excellent cast to handle rhyme as dialogue which they do, led by Brian Bedford, supported by Stephen Porte and especially costumer Ann Roth. (5611346).

The Entertainer (Roundabout 23rd & 5th Av): William Goldman's evocation production of the Old Osborne chestnut stars an appealingly shuffling and quizzical Nicol Williamson while bringing the era of the Suez crisis to an American audience with Michael Sherry's headline dominating set. An excellent supporting cast includes Shirley Douglas as mother Julia Rhee and Frances Cuka as Archie's long-suffering wife. Phoebe. (545780).

Amadeus (Broadhurst): David Dukes stars as Salieri in the award-decked and elegant National Theatre production of Mozart's life. (2470472).

Agnes of God (Music Box): The fiery trio of Elizabeth Taylor, Geraldine Ferrer and Amanda Plummer entwine in a somewhat over-written clash of ideologies. (2446336).

Joseph and the Amazing Technicolor Dreamcoat (Royal): The first work by Andrew Lloyd-Webber and Tim Rice in a lively and imaginative rendition directed by Tony Tanner. (2455780).

WASHINGTON

National Gallery: On the centenary of Edouard Manet's death, a hundred paintings, pastels and photographs show the growing interest in Paris among artists of that time, including Manet, Monet, Caillebotte, Degas, and Vuillard; in this thematic exposition. Ends March 8. Seven major series by subsequent French artists are represented. In the 80 loans works in welded metal included in the exhibit. Ends April 24. (3572708).

CHICAGO

Museum of Contemporary Art: Three works from the superb modern Russian collection of George Costakis preserves the emblematic hopes of cubo-futurism, suprematism and constructivism through the paintings and designs of Klimt, Chagall, Rodchenko, and Malevich before their extradition by Stalin. Ends March 13.

VIENNA

Museums des 20. Jahrhunderts: Painters of the American West and cities of the world, art and culture from the world of the Red Indians. (End March 13)

HOLLAND

Egyptisch Museum van Oudheden, Leiden: Egyptian hieroglyphics on papyrus up to 4,000 years old. Ends April 4. Dutch contemporary artists, selected by Albert Waalkens. Museum Boymans-van Beuningen, Rotterdam. Ends April 4.

Music

PARIS

Magda Taglibero recital (Mon) Theatre Des Champs Elysees (724777). Toronto Symphony Orchestra conducted by Andre Claveau with Barbara Hendricks, Maher (Mon) TMP - Chamber (2611882).

Music Queen: Beethoven, Bartok, (Mon) Radio France Grand Auditorium (2303660).

Walter Berry: Schubert Recital (Mon), Theatre de l'Athenaeum (7420727).

Lamoureux Concert conducted by Jules Von Weisbry in the Brahms Requiem with the Montejo Choir (Mon, Tue), La Trinité Church (3034434, 11am-4pm).

Ensemble Orchestral de Paris conducted by Gerard Albrecht with Uto Ughi, viola; Rossini, Paganini, Ravel (Tue) Salle Gaveau (5632020).

Josép Nomura with the Lyons Orchestra conducted by Serge Baudo: Wagner (Tue) TMP-Chatelet (2611882).

Vivian Beffar: Beethoven Sonatas, (Thur) Theatre des Champs Elysees (7247777).

Orchestre de Paris conducted by Daniel Barenboim with Kathleen Battle, soprano and John Shirley-Quirk, baritone, with the Orchestre de Paris Chorus conducted by Arturo Toscanini: Brahms' German Requiem (Wed, Thur) Salle Pleyel (5632073).

LONDON

Tate Gallery: Peter Blake - a full retrospective of the work of Peter Blake, founding father of British Pop almost before he left the Royal College of Art and his influences of early day brick-a-brac small boy off to the pictures with their parents the and myriad bedges, and his Circus Ladies, all stiffs and tattoo. Then came the film and pop stars, the wrestlers and strippers of the sixties, then Alice in Wonderland and Titania and her Fairy Court in the seventies. The work is always fascinating, often witty and beautiful, as often unconvincing and tentative. Ends March 20.

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WEST GERMANY

London Choral Society, Philharmonia Orchestra and Haberdashers' Boys' Choir conducted by Gustav Kuhn: Bach's St. John's Passion (Tue) Royal Festival Hall (2612161).

London Symphony Orchestra conducted by Yuri Simonov with Lynn Harrell, cello; Beethoven, Dvorak and Tchaikovsky, Barbican Hall (Tue, 6.30pm) (5286891).

Carnegie Hall: Da Capo Chamber Players, Judith Bettina soprano,

London Mozart Players conducted by

Tomas Vassiljevic and Ari Schnabel, violin, Rossini, Mozart and Schubert, Royal Festival Hall (Wed).

English Chamber Orchestra conducted by Raymond Leppard with Boris Berezin, violin, Dvorak, Haydn and Mozart, Barbican Hall (Wed).

Pinhas Zukerman, violin with Marc Neikrug, piano, Schubert, Royal Festival Hall (Thur).

Claude Hafer, piano, Bartok and Beethoven, Queen Elizabeth Hall (2623181) (Thur).

London Symphony Orchestra conducted by Yuri Simonov: Beethoven, Prokofiev and Tchaikovsky, Barbican Hall (Thur).

PARIS

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Josép Nomura with the Lyons Orchestra conducted by Serge Baudo: Wagner (Tue) TMP-Chatelet (2611882).

Berlin Philharmonic: Berlin Philharmonic Orchestra, conducted by Sergiu Celibidache, Mozart and Strauss (Mon, Tue, Wed).

Berlin Philharmonic: Berlin Philharmonic Orchestra, conducted by Michael Rudolik cello, J.C. Bach, Mozart, Haydn, Rautavaara (Mon) (5625719).

Merkin Hall (Tue) (7.30pm-9pm) (2477458).

Merkin Hall (Wed) (9.30pm-11pm) (2477459).

Merkin Hall (Thur) (7.30pm-9pm) (2477460).

NEW YORK

New York Philharmonic: Avery Fisher Hall, Lincoln Center: Christoph von Dohnanyi conducting, Seymour Lipkin piano, Beethoven, Mozart, Tchaikovsky, Strauss (Mon); von Dohnanyi conducting, Haydn, Hause, Dvorak (Tue) (7642424).

Carnegie Hall: Slovenian Symphony of Yugoslavia, Anton Nanut conducting, James Dick piano, All-Brahms programme (Mon); National Symphony Orchestra, Mstislav Rostropovich conducting, Galina Vishnevskaya soprano, Stafford Dean bass, Tchaikovsky, Shostakovich (Wed).

Chicago Symphony & Chorus (Orchestra Hall): Eric Leinsdorf conducting, Irene Gubrud, soprano, Barber, Wagner (Thur) (4358122).

VIENNA

Musikkneipen (6.30pm): Teresa Berganza Lieder recital, Jose Miguel Moreno, Cara, Vecchi, Dowd, Lam (Mon).

Konzertsaal (7.21.21): Paul Esswood, countertenor, Purcell, Handel, Bach (Wed).

CHICAGO

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Konzertsaal (7.21.21): Paul Esswood, countertenor, Purcell, Handel, Bach (Wed).

WEST GERMANY

Berlin Deutsche Oper: Lohengrin with Karan Armstrong and Peter Hoffmann, Götz Friedrich's Aida has fine interpretations by Julia Varady and Giorgio Lamberti. Boris Godunov features Sieglinde Wagner and Martti Talvela. Idomeneo has Edda Moser, Salome, produced by Wieland Wagner, crowds of the pro-gramme. (24.2.21).

Europa-Saal: Staatsoper: Fidelio has Rainer Goldberg as Florestan and Lisbeth Balicev as Leonore. Bach's Amadis, rediscovered after 200 years, is produced by Marco Arturo Marelli, conducted by Helmut Rilling and features Doris Soffel and Helen Dunn. Also Hoffmann's Erzählungen with Neil Shicoff in the title role as well as Der Liebestrank with an all-Italian cast. Der Rosenkavalier with Brigitte Fassbaender as Octavian, Helen Dunn as Sophie and Hans Sooth as Ochs has been highly acclaimed (351151).

Frankfurt Oper: Die Sacha Makropulos, an ultra-modern production by Ruth Bergmann, has Anja Silja excelling in the part of a girl who's lost her innocence and lunacy to a cooler and still sooty, either to a dead brother, who hammed himself, she's saved from death by his husband's friend's wife, the spite-cheeked Hanna Schygulla. The two cosy up together and provide mutual therapy, much to the escalating jealousy of their menfolk.

Is Von Trotta here allegorizing? Or is the dead brother perchance the lost half of sundered Germany? Are the husbands the spirit of hawkish and patriarchal divisiveness? Please yourselves. But the movie quietly mesmerized on its own flesh-and-blood level: a Platonic pas de deux even more mischievous and visceral than Von Trotta's last.

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Somewhere around the

FINANCIAL TIMES

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Friday March 4 1983

A dangerous trade game

GIVEN that Britain ran a balance of payments surplus of \$4.5bn last year, the concern of some ministers and back-bench MPs over a "flood of imports" might seem a little paradoxical. But with the election looming and the unemployment figures looking forever dismal, the pressure on politicians to retreat into bilateralism on trade issues is now at peak level.

This is becoming increasingly apparent in the present dispute between Britain and Spain over access to the Spanish car market. The game of threatening retaliation as a last resort in pursuit of greater liberalisation of the Spanish market appears dangerously close to getting out of hand.

One reason for this is that there is an all-too-legitimate grievance against the Spaniards. The level of import duties on Community cars entering Spain is relatively high at 36.7 per cent, whereas the import tariff the other way is only 1.2 per cent. Even after allowing for the various taxes levied by the British and Spanish authorities, British exporters, of which BL is the most important, are at a significant disadvantage.

Transformed

These tariff barriers may have been tolerable, as a means of infant industry protection, when they were fixed between Spain and the European Community in 1970. But Spain's industrial position has since been transformed: the country is now a bigger exporter of cars than Britain. Under financial pressure BL was obliged to pull out of its major investment in Spain in the 1970s. So it now finds itself at a disadvantage against those car manufacturers such as Ford and General Motors which are using Spain as the base for large-scale exports.

For good measure Britain has also been running an overall trade deficit with Spain. So it is scarcely surprising that West Midlands Tory MPs and some ministers in cabinet are on the warpath. So far the European Commission has proposed for concessions on Britain's behalf. And the Government has pressed bilaterally for significant changes on the Spanish side which would involve a

Accountants take stock

THAT SUCCESS brings its own problems can clearly be seen from the experience of the largest and most highly regarded of the accountancy professional bodies, the Institute of Chartered Accountants in England and Wales.

Membership has soared in recent decades, rising from 19,400 in 1956 to nearly 75,000 today. In addition there are over 14,000 students, and more than three-quarters of these are university graduates—an indication of how strong the profession's pull is for many of the country's brightest and most ambitious youngsters. Something like one-in-eight of all male graduates in England and Wales now enter the accountancy profession.

Yet at the same time the English Institute has been racked more and more frequently by internal dissent. The conflict over current cost accounting, in which the rank and file expressed their frustration over the policies of the leadership, was only the most public of these disagreements. More fundamental disputes over issues like publicity or training in industry sum up. Meantime relations with the other, smaller, accountancy bodies have sometimes prickly, as illustrated by the current rather silly, but revealing, row with the Institute of Cost and Management Accountants over the latter's proposal to adopt the title "chartered."

Analysis

The growing size and complexity of the Institute has caused its council some 15 months ago to commission a report from Mr Robert Tricker, of Nuffield College, Oxford. This was published yesterday, with heavy emphasis that it is a personal view to form the basis for wide discussion, and in no way represents official policy. At least a year of debate lies ahead before the council will produce its own Green Paper.

The Tricker report is a stimulating analysis of the Institute itself, and of the governance of a wide variety of other proposals that the Institute should switch to a more divisionalised structure, involving a small number of

TALKING TO Indira Gandhi, ruler of the world's largest democracy, is a little like having a drawing-room chat with a middle-class Indian housewife. She almost wills the listener to believe in her ordinariness.

She can be charming, direct, obtuse, frosty but never pompous—and, for a woman who has been in power for 15 years, curiously difficult.

"I am not at all powerful. I can assure you, I wouldn't have to work so hard if I were powerful. It doesn't mean I'm a weak person," she adds, "or that I am weak in government. When you use the word 'power' you mean I can do anything I want . . ." The rest of the sentence fades away as it often does when she feels she has said enough.

Indira Gandhi is, far from ordinary. She has ruled over 720m people, manipulating the democratic process inherited from Britain to stamp her personality on this awesome country during four terms of office.

Her father, Jawaharlal Nehru, was India's first Prime Minister and his ruler for 17 years. She has perpetuated the dynasty, forging a strategic alliance with the Soviet Union, reinforced India's non-alignment, built up its economic self-reliance only to start dismantling it and, in 1975, suspended democracy in effect declaring martial law. She is both adored and bitterly resented in a country where every issue becomes personal.

Today, she is in trouble. It has been a bad month for her, her party and for India, and she is understandably on the defensive. She looks tired and drawn.

The massacre in the northeastern state of Assam, in which over 1,000 people were slaughtered, is only the latest in a series of communal clashes which have underlined the fact that India is a backward country fragmented by race, religion, language and a feudal class structure.

It followed closely on the devastating defeat in southern India in two states long regarded as impregnable bastions of Mrs Gandhi's ruling Congress (I) Party. Her charisma and (I) will to fight are being tested as never before.

The House of Nehru is under siege. India, to quote one of only two other prime ministers to have briefly interrupted its dynastic rule, has become a "vast whispering gallery" of character assassination and intrigue directed chiefly at Mrs Gandhi and her elder son, Rajiv, who is widely believed to be her chosen successor. Yet it is rare to find anyone who can suggest a workable alternative.

The trouble remains that a multilateral solution to the problem is more likely to benefit workers in the West Midlands than crude resort to voluntary restraint or any other kind of bilateral deal. It would be most unlikely that if the government gave way to the political pressure applied by a special interest group just when the economic pressure is easing up,

Alain Cass, Asia Editor, talks to Mrs Gandhi at a time when her leadership of India is coming under renewed attack

'I am not at all powerful, I assure you'

Mrs Gandhi: "I am always misunderstood . . . I don't have an ivory tower but I've always been in a glass house"



Trevor Humphries

in a smooth succession, she towers above her opponents as the only figure of national stature and Rajiv is a long way from being ready to take over. It is also crucial, because the opposition's attempts to provide India with a viable alternative in the brief interregnum between 1977 and 1980 ended in chaos. And today even that opposition is in pieces.

Last week as she coped with her problems and prepared for Non-Aligned summit which opens in Delhi on March 7, Mrs Gandhi talked for nearly two hours about these and other key issues in a rare interview at the prime ministerial residence.

Gandhi vehemently denies that she is bent on perpetuating the Nehru dynasty. But she does say that her family has a special place in Indian history. The constant life has been a struggle to reconcile a tendency to be autocratic with a deep-seated attachment to democracy.

She is not, she insists, a king-maker. "The biggest person in our country was Mahatma Gandhi," she says, "and even he didn't have that power. In the beginning there was a lot of talk that he had chosen my father and that he wasn't the right man for the job."

"I got quite agitated and went to see him. I said: 'You have no right to do that to my father. You should allow the Indian people to have whom they want.' He said: 'My dear child, do you

think that I can do that? He is the choice of the people and I have chosen him because I think the people want him.'

Why then do people say she wanted Sanjay and now Rajiv, whom she has appointed a president of her party and is a member of Parliament, to succeed her?

She adds: "I am misunderstood, not often, but always." And to those who say she then retreats stubbornly refusing to take advice, she replies: "I don't have an ivory tower. I wish I had but I was born almost publicly and I've never been able to be anywhere but in a glass house. She is not, she insists, authoritarian. Told that people around her are frightened of her, she says:

"That is very far from the truth. I am very fond of them."

The glass house at No. 1, Safdarjang Road was cracked last year when Maneka Gandhi, Sanjay's attractive and intensely ambitious widow, was shown the door by Mrs Gandhi in a classic replay of the mother-in-law versus daughter-in-law feuds which so often provide subjects for India's prolific film industry.

There is no question of turning. I hadn't turned to Sanjay. He was doing his own work. Even now, I don't know what Rajiv is doing unless he comes and tells me."

Would she like Rajiv to become Prime Minister of India?

"No. Very definitely not. I didn't want to see Sanjay and I don't want to see him. It is just too hard a life the way we went to it and I know they are in the same mould. I am not doing it out of choice, belief, mind. If I could have got out of it, I would never have been here."

He said: "My dear child, do you

often sees her job in that way. Mrs Gandhi was conditioned by a harsh and lonely childhood to trust no-one, which may explain why her answers sometimes sound contradictory, even improbable.

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Overnight, a family squabble, in which Maneka took Mrs Gandhi's adored grandson, Varun, with her became a national spectacle and a political event.

Maneka is expected to form a political party soon and to pit her undoubted charisma against Rajiv in a by-election.

If she were to win, that could prove disastrous for both mother and son.

Mrs Gandhi, is laconic, merely saying that, so far,

she adds that while she can't at the moment foresee a situation where controls would be clamped on again, both on imports and the domestic economy, "it would depend on circumstances and conditions."

She volunteers that her visit to the U.S. last year was a public relations exercise which has made no difference to government to government relations. The ideological gap remains huge. "They see things in black and white, either you're with them 100 per cent or against them," she added.

She says, she is "full of regrets about her life. Everything could have been done better, had I been pressing harder."

Regionalism and extremism, she concedes, are on the rise partly because the cohesive force of the freedom struggle is no longer there and partly because of the democratic process itself and the plethora of parties."

She said nothing for three weeks after the defeats in Andhra Pradesh and Karnataka and says philosophically: "You can't keep on winning. Nevertheless, the changes she has made since then have not been far-reaching as she claims and the next general election must be held within two years.

What happens if she falls under a bus meanwhile? "I won't fall under a bus," she says, "but I could be bumped

is never going to rise again."

Men & Matters

High flyer

major parts suppliers to U.S. airlines.

In 1951, Paulson moved into the aircraft conversion business, building up a \$35m turnover, before eventually acquiring Gulfstream, and in 1981, the Commander jetprop business from Rockwell International.

Gulfstream executive jets really have taken off since Allen Paulson bought the business from Grumman in 1978 for \$32m in cash and \$20m in stock.

Despite the recession, sales have continued to rise, doubling to \$442m in 1981, and up again to \$500m last year. Some 600 of the planes are now in service.

Paulson was in London from Savannah, Georgia, yesterday to sign the contract for 200 Rolls-Royce Tay engines—at around £1m apiece, a substantial boost for the company—which will power the intercontinental Gulfstream IV due for delivery in 1986.

A non-accountant cannot be so impressed with the need to hold the Institute together at all times. The report relates more to the original council brief than the report itself: in concentrating on the Institute rather than on the profession as a whole, it takes too narrow a view of the possibilities. In particular, it rejects too swiftly the idea of making available a more specialised Institute, the so-called "Concentration Option."

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He is now up to 200 Roll-Royce Tay engines—at around £1m apiece, a substantial boost for the company—which will power the intercontinental Gulfstream IV due for delivery in 1986.

Attendance at keep fit sessions had also been affected but absences were now returning.

But it could be argued that the report suggests that the

material) from being stamped off by false and fictitious claims in the last few hours.

The airways are at peace except for traditional Aussie fare such as Sale of the Century, MASH, Michael Parkinson, The Love Boat, and Charlie's Angels.

To ward off withdrawal symptoms the Sydney Morning Herald has compiled the following "immediate talk" conversation. Between Sydney radio chat show host Alan Singleton and an imaginary listener, it captures the flavour of an Australian election:

Singleton: "Ah, Hello."

Caller: "Ah, Giddya."

Singleton: "Giddya. How are you?"

Caller: "Orrigg mate. Yerself?"

Singleton: "Oh, She's not too bad. Whaddayawanna say?"

Caller: "Y'know."

Singleton: "Y'know. Bout time and all. The election's coming."

Caller: "Oh, She's a beauty mate. Spot on."

Singleton: "Supt on. Yer reckon Whosy rooin for?"

Caller: "Bob, mate. He's the go. Bendy. Always said so. Spot on."

Meanwhile, insults are being

exchanged with growing abandon in the real campaign.

Andrew Peacock, "the Scamp King" of Australian politics and the outgoing Liberal government's Minister for Industry and Commerce, has accused the Labor party of being "economically illiterate and patently dishonest."

Labor's economic spokesman Paul Keating reports that Peacock is "disgustingly, grossly irresponsible, negligent of the national interest . . . and wrong."

Prime Minister Malcolm Fraser suggests that voters' savings will be better under the Labor than in a bank if Labor wins office.

Don Chipp, leader of the minority Australian Democrats is devoting himself to outflanking his bigger rivals. His party is needed, he says, "To keep the bastards honest."

Waxing enthusiastic about the importance of the Commons yesterday during the committee stage of his private members' Bill on parliamentary control of expenditure, he said: "We'll keep 'em in the Cabinet, we believe they are some kind of superior breed. I do not wish to give Cabinet secrets away."

At this fascinating assertion a Labour member shouted "Go on, Norman."

The member for Chelmsford said: "Very well, once

we are to my cabinet colleagues . . . What are we but a lot of jumped-up MPs?" That did not find universal favour.

And that perhaps explains why Sir John Stevans is on the back benches again.

Meanwhile, insults are being

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Observer

Jeffrey

POLITICS TODAY

The need for electoral reform

By Malcolm Rutherford



WITH HINDSIGHT the most remarkable fact about the by-election in Bermondsey last week, apart from the result, was that hardly anyone talked about politics. Certainly not in the pre-election analysis, but not very much in the campaign either. It was all about personalities and numbers: tactical voting.

The Liberal candidate won not because there is a sudden resurgence of belief in Liberalism, or even in the Alliance, but largely because it was the only way of keeping out Mr Peter Tatchell.

This kind of electoral behaviour will be of profound significance for the future of British politics, if repeated at a national level. For instance, though this is emphatically not a prediction, it is perfectly possible that the result of the by-election in Dartford on March 24 will be as follows: Alliance first, Labour second and the

Tory voters looking for somewhere else to go

Tories barely saving their deposit.

How could such a result come about in a constituency where the Tories are splitting distance of winning at the last general election and the Liberals polled little more than 10 per cent of the vote?

The answer is three-fold. The Alliance is on a high, especially after Bermondsey, and its vehicle for the protest vote just as the Liberals always have tended to be in by-elections for many years. There still appears to be a core Labour vote which could enable the party to win an election with not much more than 33 per cent of the total. And since it seems unlikely that there will be a pro-Government swing in Dartford, some Tory voters may be looking for somewhere else to go. It is possible that some of them may vote for the Alliance in order to keep Labour out.

To take a minor point first: if such a result were to occur, what would it do to Mr Michael Foot, the Labour Party leader? It is sometimes said that Mr Foot will have to resign if

gate vote of the two main parties.

In the general election of 1961 the Tory and Labour Parties between them won 96.5 per cent of the vote. By the two general elections of 1974, their joint share had fallen to 75 per cent.

It is true that in 1970 it increased to 80.8 per cent, but that was largely because of a swing to the Tories which, so far, can be only regarded as exceptional. The pattern is one of growing support for a third party, usually the Liberals, though in Scotland and Wales it was sometimes the nationalists. The Liberals are now supplemented by the SDP. At the same time, there is no reason to believe that disaffection from the two major parties is not continuing.

Again, if the opinion polls suggested that the Alliance had a chance of victory, there might be a landslide as people rushed to back a winner and to protest against the established parties. There could be a new Parliament where the Alliance had 500 seats.

Don't laugh. That distortion is almost as possible as the others. It would be not only Bermondsey writ large at a general election. It would be also an extension of a trend that has been noticeable over time. That is the decline in the agree-

ment turn-out in general elections. The turn-out in Bermondsey was quite high, probably because a lot of the electorate suddenly realised that their votes might make a difference.

Yet the principal characteristic of most recent by-elections has been the number of people who have chosen to stay at home. We simply do not know where their votes will go in a general election, whatever the national opinion polls may tell us today.

This uncertainty or volatility (call it what you will) has been noted in Westminster to the point where there is widespread talk of a hung Parliament. Mr Foot, for example, has begun to think about the possibility of a Lib-Lab coalition.

That thought is interesting in itself, though it may be a reversion to the past. After all, there was a kind of *de facto* Lib-Lab coalition during the last Government, and if you go back before the war the two

major parties in the late 1960s,

one of whose objectives was to introduce a British electoral system of first past the post. It

didn't come off and the Liberals resumed their former influence in coalition with the Socialists rather than the Christian Democrats.

I think that the German system, however arithmetically fair, is politically disproportionate, though it might be different if you raised the 5 per cent hurdle for entry to Parliament to 10 per cent.

By the same token, I think that Britain too should be reaching for electoral reform. It is most unlikely to happen in the present Parliament or to appear in the manifestos of the two major parties. But it ought to come back on to the political agenda.

The most appropriate system would be some variant on the single transferable vote whereby the voter could record a second preference, rather than using the first and only vote either on the basis of past loyalty or on what the opinion polls predict. At present we have a lottery, and policies go by the board.

the federal election of 1969 it was sometimes said that the difference between a good and a bad Germany was a tiny fraction because it depended on whether the National Democratic Party entered the Bundestag. In the event, it won only 4.3 per cent and declined thereafter.

A not wholly dissimilar phenomenon is going on now with the Greens, who attained 5 per cent of the vote. This would be much disliked certainly by the present American Administration, and by many others besides. It would be seen as introducing a new instability.

Under the same system, however, the achievement of 5 per cent or more of the votes by the Liberal Free Democrats has been taken as a stabilising factor. As a coalition partner, the LPD has had a compelling influence on practically every West German Government. The only major exception was the Grand Coalition of the two

Some variant on the single transferable vote

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AS AUSTRALIA goes to the polls this weekend, Labour MPs at Westminster will be looking on with mixed feelings. Naturally they would all like Bob Hawke to sweep the Australian Labor Party back to power after seven years in the wilderness, as all the polls say he will do. But just as victory in Bermondsey has unsettled the SDP/Liberal Alliance, so the spectacle of a Labor victory in Australia could have a most unsettling effect on the comrades at Westminster who have not entirely given up hope over Britain's next general election.

The parallels are too striking at first glance to be ignored: in the run-up to a general election, a highly intelligent Labor Party leader with all the Christian virtues save charrism, makes himself the willing victim of a bloodless coup which ensconces in his place a macho tough whose reputation for demolishing alcohol and women is enhanced only by his reputation for demolishing those who stand in his way.. . who sweeps the country.

Except, of course, that Michael Foot is a much more political animal than Bill Hayden, the deposed Australian Labor leader. Except that the Australian Labor Party is a much smaller, more homogeneous body than its British counterpart with less Left/Right tension—most of the power resides with the professional politicians and the grass roots have scarcely any role. Yet at the same time the electoral system could produce an extreme result, in favour of one party or another.

We shall know more about how one form of proportional representation works when we hear the West German election results on Sunday evening. The German system is not ideal, possibly in my view even malign. One of its principal features is that any party which wins 5 per cent of the vote automatically enters Parliament. In

it is an extraordinary situation when you have politicians from all the main parties whose views on most issues are broadly the same and who, certainly in the case of the Tory and Labour Parties, have more in common with each other than with many of their own backbenchers. Mr Denis Healey, Mr James Prior, Dr David Owen and Mr Steel are only among the most prominent examples. All of them could fit more harmoniously into the same Cabinet than either Mrs Thatcher's present team or its Labour predecessor.

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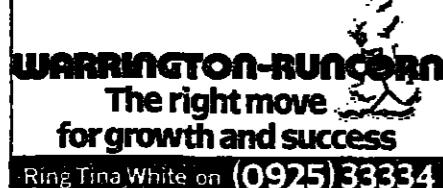
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FINANCIAL TIMES

Friday March 4 1983



GERMAN SHIPPING GROUP CALLS FOR DM 120M

Banks to aid Hapag-Lloyd

BY STEWART FLEMING IN FRANKFURT

THREE OF West Germany's most powerful financial institutions, Deutsche Bank, Dresdner Bank and Allianz Insurance, have acted to pump DM 120m (\$48.3m) into Hapag-Lloyd, the financially ailing shipping and travel group.

In a move that will shock public shareholders, but which seems to have been anticipated by the stock market, the company disclosed shortly after its supervisory board meeting yesterday that it proposed to write down its capital by DM 60m to DM 120m. It will also invite shareholders to subscribe DM 120m of new equity at DM 200 a share.

The announcement came seven minutes after the company's shares, which have risen 20 per cent from DM 41 to 49 this week, were suspended on the stock markets.

Hapag-Lloyd, the pride of the West German shipping industry,

has been in financial and trading difficulties for two years after the slump in world shipping markets and an advised diversification programme, begun early in the 1970s. It last paid a dividend in 1979.

Last year, amid rumours that the company would have to restructure its capital, Hapag-Lloyd denied that it was planning such a move. The company conceded that it would have to declare a loss for 1982 and that it was facing losses and restructuring costs of some DM 300m in coming years. But it indicated that sales of assets, including the sale and leaseback of its headquarters in Hamburg which might bring in as much as DM 110m, would, along with other assets sales, boost its resources substantially.

The company offered no detailed explanation of the change in its

plans. It said the capital cut and the call for DM 200m from shareholders were being made as a precaution for the future.

Hapag-Lloyd, which has a workforce of more than 11,000 and annual sales revenues of some DM 4.4bn, is the leading West German shipping line, has interests in freight forwarding, and operates a commercial airline and a ship-repair yard.

Three main shareholders, Deutsche Bank, Dresdner Bank and a company controlled by the Allianz insurance group, each have 25 per cent of the equity capital.

Although the offer to subscribe new shares will be open also to non-institutional private shareholders, with the shares at DM 49 and a subscription price of DM 300, it will be the three main shareholders who will rally round to support the company's finances.

The outlook for the company's business has looked bleaker and bleaker in recent months. The downturn in world trade has depressed shipbuilding and freight rates, while the world-wide recession has darkened the prospects for the company selling ships and aircraft at acceptable prices. Last month it announced that it had failed to sell its freight forwarding subsidiary, Pracht, and disclosed plans to cut by 10 per cent the workforce of 1,284 at its ship-repair yard.

The DM 60m capital write-down is aimed at reducing the impact of its losses on the assets side of the balance sheet. Under German law, a company that loses more than half its equity capital must immediately call an extraordinary general meeting. The additional funds will be aimed at securing the company's finances.

Opec price wrangle delays BNOC cut

BY RAY DAFTER, ENERGY EDITOR, IN LONDON

BRITISH National Oil Corporation (BNOC) is to await the outcome of Organisation of Petroleum Exporting Countries (Opec) ministerial discussions in the next few days on oil prices before making another approach to North Sea suppliers and customers to reach its customary agreement on pricing.

A few oil companies have agreed to the corporation's recommendation last month that North Sea prices should be cut by \$3 a barrel to \$30.50, backdated to February 1. But most companies with which BNOC trades - 50 suppliers and 30 customers - have refused to ratify a new price.

They are continuing to trade at \$33.50 on the understanding that new price levels will eventually be settled and backdated to February 1.

When this happens companies will settle their outstanding accounts in what is destined to be one of the most delayed and complex pricing operations experienced by the North Sea industry. Normally BNOC completes its pricing negotiations within the one month allowed for payment on oil purchases. As a result, in the past there has been little need for retrospective adjustment of accounts.

This time the negotiations have been frustrated by market uncertainties and repeated falls in the spot price of crude. BNOC has been left with a North Sea pricing structure in limbo and weak demand, which has forced it to make a number of loss-making deals.

It is thought that several refinery companies have stopped lifting oil from BNOC, which has left the corporation searching for new customers. Some have been found, including former purchasers of Middle East crude, but BNOC has still had

to make ad-hoc arrangements to dispose of all oil.

BNOC handles 1.2m barrels a day of the 2.2m b/d produced in the UK sector of the North Sea. The oil is obtained through state participation deals and royalty arrangements.

As the corporation has no refinery of its own it must resell all the oil it is contracted to buy. Some 400,000 b/d of the 1.2m b/d is automatically sold back to the producers under buy-back arrangements. The corporation normally sells the remaining 800,000 b/d on long-term contracts.

The price at which these contract deals are fixed is negotiated by BNOC as a compromise between the conflicting interests in the North Sea - the refiners who want to buy crude as cheaply as possible, and the independent producers who seek the highest possible price.

BNOC's search for customers has been made more difficult with the decision a few weeks ago by the US-based Gulf Oil group to halt its purchases from BNOC. Gulf was the corporation's biggest single customer, buying about 100,000 b/d. The company ceased its liftings partly because it felt North Sea prices were too high and partly because of its decision to relinquish much of its European refining and marketing operations.

So far, buyers have been found for all of Gulf's share of BNOC's oil. Apart from selling to new customers the corporation has persuaded some of its traditional trading partners - Shell and British Petroleum, for instance - to increase their liftings.

It is thought that some of these deals have been concluded at prices appreciable below the current contract rate of \$33.50.

UK miners to vote on national strike

BY JOHN LLOYD, LABOUR EDITOR, IN LONDON

BRITAIN'S 220,000 miners will be urged to vote for a national strike against pit closures in a ballot next Tuesday which was described by their president, Mr Arthur Scargill, as a fundamental test of the miners' will to fight, and of their loyalty to union policy.

Speaking after a two-hour special meeting of the National Union of Mineworkers' (NUM) national executive, Mr Scargill said: "If we don't get the majority vote we need, then the executive council have not been given the authority to carry out the conference decision (to oppose closures) and the green light will have been given to close pits."

The union leadership was rebuffed in its attempt last October to get action on closures by linking it to the issue of pay. This time, the closure issue alone will figure on the ballot, which will demand a simple yes or no to the question: "Are you in favour of the national executive council's (NEC) unanimous recommendation that the NEC be given authority to take industrial action to prevent the closure or partial closure of any pit, plant or unit except on grounds of exhaustion, in

the decision to ballot was immediately welcomed by Mr Norman Siddle, National Coal Board Chairman - a further sign of the board's confidence that the mood in the coalfield is against strike action.

Mr Siddle said: "I hope the vote will recognise that the Tynemouth-Lewis Merthyr colliery cannot be revived and that the offer of alternative jobs within the industry is a reasonable one."

The decision went against the apparent trend of Mr Scargill's remarks on Wednesday that no ballot was required

Aero-engine deal near

Continued from Page 1

Continued from Page 1
not obey the central bank's instruction in its present form.

They say that selective sanctions against foreign bankers who fail to abide by the spirit of the moratorium, should have been imposed by the Government directly or agreed voluntarily by the foreign banks.

Chilean banks should not be forced to break their established contractual and business relationships, they argue and add that the central bank's instruction has no legal authority.

At least one leading New York bank, as well as several European Japanese and small regional US banks, are said to be among those which have been cutting credit lines to Chile in the last few weeks.

It is widely agreed that the Government's new measures are unlikely to stop entirely the "leakage" of foreign exchange which

have struggled through the past few months, conscious that neither could go ahead alone on a new engine for prospective 150-seater airliners because of the heavy costs involved.

The breakthrough has followed a recognition by both sides that each has something unique to offer the other, and that unless they collaborated, there was no likelihood of either getting into the market.

Estimates of the potential world market for 150-seat jet airliners to the end of this century are at least 1,000 aircraft.

Chile's reserves down

Continued from Page 1

continued out of Chile in February. This followed a record fall in the reserves from \$2.58bn at the end of December to about \$1.9bn at the end of January.

In addition to the non-renewal of credit lines a further major source of leaks is believed to be the "parallel market." This is a form of legalised black market in which Chileans are allowed to buy unlimited quantities of dollars from street traders who acquire currency legally from foreign travellers, or illegally from Chilean exporters.

The fall in reserves is the essential preoccupation of the IMF mission which arrived in Santiago yesterday. The agreement reached in December to follow the IMF and the Chilean Government provided for a decline of no more than \$600m in Chile's reserves in 1983 as a whole.

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They also claim the support of Employment Secretary Mr Norman Tebbit, and Industry Secretary Mr Patrick Jenkin, home secretary Mr William Whitelaw is said to be sympathetic, and the influential Mr Ian Gow, Mrs Thatcher's Parliamentary Private Secretary, appears recently to have been won over.

London police seize forged Eurobonds

BY MARY ANN SIEGHART IN LONDON

THE CITY of London Fraud Squad yesterday seized over \$14m worth of forged Eurobonds. The search is continuing for more forgeries with a face value of several million pounds which may be held unwittingly by banks and other financial institutions.

Officers interviewed 20 people yesterday and several are expected to appear in court today to face conspiracy charges.

The \$55,000 bonds carry the name of J.C. Penney Global Finance. Other forgeries possibly in circulation are thought to be in the names of Citicorp Overseas Finance Corporation, BankAmerica Corporation and State of Connecticut.

Forged J.C. Penney bonds first came to light at Morgan Guaranty Trust in December while the bank was taking receipt of securities in a normal transfer. The forgery is believed to be the largest in the 20-

year history of the Eurobond market.

The Fraud Squad has appealed to any financial institution which thinks it has any of the bonds to contact them.

Over the last three days premises in London and southern England have been raided by the Fraud Squad, together with regional crime squad officers based at Scotland Yard in London.

The people being questioned yesterday came from addresses in London, Watford, Luton, Windsor and South Coast towns. Other documents, as well as the bonds, were taken for examination, which is expected to take several months.

Police are continuing to search for the forger's base.

Bankers in the Euromarket suspect that the forgers have detailed knowledge of the intricacies of Eu-

robonds.

World Weather

Agency	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22

SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Friday March 4 1983



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U.S. court rejects airline proposal

By Our Financial Staff

A NEW ORLEANS Federal appeals court has rejected Pacific Southwest Air's (PSA) attempt to take over some domestic routes from Braniff International, the Texas-based airline which filed for bankruptcy in May.

The ruling is almost certain to kill an agreement between Braniff and PSA, a California-based regional airline, under which PSA will set up a new division to operate the routes. Without an agreement Braniff is likely to be forced into liquidation proceedings, which could bring sharply increased losses for secured and unsecured creditors.

Under the venture, PSA would have leased 30 Boeing 727-200 jets from Braniff, could have hired up to 2,000 former Braniff employees and used former Braniff landing rights.

But the court said the proposal was tantamount to a reorganisation plan, and would have to move through established bankruptcy reorganisation procedure.

The court said that if the pact was approved, "little would remain for further reorganisation." Both airlines had contended the transaction did not amount to a formal reorganisation.

PSA has said repeatedly that the deal would be called off if the new division, operating out of Dallas-Fort Worth airport, could not start operations in time for the peak summer season. The airline says any appeal would make such a start impossible, and none is planned.

Mr Howard D Putnam, Braniff's president, said the U.S. airline had not yet decided what action, if any, it planned.

Tentative agreement on the takeover was announced in December, and was approved by a Fort Worth Federal bankruptcy court judge in January. This decision was upheld by a U.S. district court judge on February 18, but an appeal was launched by the Federal Aviation Administration and Continental Airlines, a subsidiary of Texas Air.

The FAA said that only it has the authority to grant landing slots or times, and that it has already given about 100 of Braniff's 400 slots to Continental.

The Federal bankruptcy court judgement had said the takeover promised Braniff's creditors "at least 25 per cent more" than liquidation would, which would have obliged secured creditors to unload the aircraft onto a flooded market.

Record sales for Lindt

By John Wicks in Zurich

WORLD TURNOVER of Chocolatfabrik Lindt & Sprüngli, the Swiss chocolate company, rose by 8.3 per cent last year to a record SFr 355m (\$208.2m). The improvement follows a 4 per cent decline in sales in 1981, which was solely because of the marked strengthening of the Swiss franc.

In terms of local currencies, 1982 sales were up by 8.1 per cent, following an increase of 7.6 per cent in the previous year.

The board is to recommend an unchanged dividend of SFr 100 per bearer and registered share from net earnings up to SFr 3.8m to SFr 4.13m.

© Group sales of Swiss-owned Hero Conserven fell by 7 per cent last year to SFr 431.3m (\$208.9m) because of the exclusion of Conserves Lenzbourg, the French company, from consolidated figures and to a new definition of net turnover. Without the changes, the group would have shown a 6.4 per cent rise in sales.

James Buxton in Milan outlines the prospects facing a troubled Italian publisher's new board of directors

Rizzoli group turns the page on the Calvi era

SHAREHOLDERS of the Rizzoli publishing group yesterday elected a new court-approved board for their troubled company. This means the formal replacement of Sig Angelo Rizzoli, former chairman and Sig Bruno Tassan Din, former managing director, who were arrested nearly two weeks ago on charges of fraudulent bankruptcy.

The chairman, to be elected in the next few days, is expected to be Sig Carlo Scognamiglio, a 38-year-old Milan University lecturer and finance expert.

The arrests were the latest twist in a saga which has seen the newspaper fall for a time under the control of an occult masonic lodge, one of Italy's best known publishing houses swamped by debt to the extent that it is now in judicially controlled administration. The story is a classic example of how Italy, business, especially publishing, and politics merge in a mysterious and often destructive twilight world.

It is a far cry from the excitement in 1974 when the Rizzoli group, already strong in magazines, books, films and paper, bought Corriere della Sera, the century-old voice of Italy's industrial and professional classes of northern Italy.

With it they also acquired debts which were to swell. It is said that the family-run Rizzoli group did not have the managerial strength to run its greatly enlarged business. More crucially, it did not have the financial resources to cover its debts and fund its enlarged turnover of £150m (\$105.7m) at the time. The Rizzoli family was not prepared to put in new capital.

Instead, Angelo Rizzoli and Sig Tassan Din, his then treasurer, attempted to borrow money from the banks. But at first, they ran into obstacles because of what was considered the pro-communist stance of the Corriere della Sera at the time.

But they received a warmer welcome from Sig Roberto Calvi, chairman of Banco Ambrosiano, who made large loans to the company, and in 1977 financed a £100m capital increase on condition that 80 per cent of the Rizzoli's shares were lodged with the bank.

A key intermediary in the deal was Sig Umberto Oriolani, treasurer of the P2 masonic lodge, a secret group with members in high places aiming to further its mysterious po-

litical and financial ends. Sig Tassan Din, Sig Angelo Rizzoli and Sig Calvi were enrolled as members of P2, and a more conservative editor – also a member of the lodge – was appointed.

The group's strategy was now to expand out of the trouble. It moved heavily into the burgeoning private television station business, bought daily newspapers all over Italy, and created others. It re-launched magazines and gave the impression of being thoroughly dynamic. By 1981 its sales had reached £680m.

But its debts, mostly short-term obligations to banks, mainly the Banco Ambrosiano group, had risen to at least £250m by 1980, and financial charges were eating away at operating profits. A major injection of capital was needed, so an elaborate scheme was arranged which would have meant in effect the transfer of control of the group to the P2 lodge, partly through La Centrale, the financial holding company owned by Banco Ambrosiano.

The plan failed, because of the controversy in spring 1981 of the P2 lodge in a scandal which drove Sig Oriolani and the grand master, Sig Orsi Gelli, into exile. But Sig Calvi went ahead anyway, buying 40 per cent of Rizzoli for La Centrale, while 10 per cent went to Sig Tassan Din, who also obtained the right of first refusal on Sig Angelo Rizzoli's 40 per cent stake.

The Corriere della Sera was now a major shareholder in a newspaper set off political jealousies which helped bring about his downfall. But the capital increase eventually went ahead, bringing in £150m in new funds, too late however to stop the mounting losses. The commission who recently investigated Rizzoli reckons it lost about £100m in the past three years. The Bank of Italy ruled that a bank could not own a newspaper and withdrew La Centrale's voting right on its shares.

Last October, Rizzoli made a counter-move. It secured what it hoped was a year's breathing space by having the company put into controlled administration. But La Centrale obtained the mandate to sell Corriere della Sera, and began discreet talks with possible purchasers. Sig Tassan Din put forward an alternative plan to save the company. It entailed reorganisation cutting out dead wood.

But the commissioner, while approving of much of the plan said it was not a credible proposition under the present managing director and La Centrale also insisted on Sig

hurry to sell, and who holds the key to ownership of the group.

Last summer, the Banco Ambrosiano group went bankrupt after Sig Calvi's body was found hanging under Blackfriars Bridge in London. Ownership of La Centrale, its stake in Rizzoli and responsibility for many of the outstanding loans to the company passed into the hands of a consortium of seven banks, of which the best known are Banca Nazionale del Lavoro, and Instituto San Paolo di Torino. They soon started to put pressure on Rizzoli to pay off its expiring debts.

Last October, Rizzoli made a counter-move. It secured what it hoped was a year's breathing space by having the company put into controlled administration. But La Centrale obtained the mandate to sell Corriere della Sera, and began discreet talks with possible purchasers. Sig Tassan Din put forward an alternative plan to save the company. It entailed reorganisation cutting out dead wood.

But the commissioner, while approving of much of the plan said it was not a credible proposition under the present managing director and La Centrale also insisted on Sig

Tassan Din's departure before it would consider it.

Sig Tassan Din finally said that he would resign formally on Friday, February 18. But at dawn on Friday, the Guardia di Finanza, Italy's fiscal police, arrested him and the Rizzoli brothers. The commissioner, while investigating Rizzoli's accounts, had found missing some £29.6bn over the 1976-79 period (while Sig Alberto Rizzoli was managing director). Some of the money has been explained, but mystery still surrounds the rest. Sig Tassan Din and the Rizzolis were charged with fraud and concealed assets.

So what happens now? The immediate future depends on the consortium of banks. The sale of parts of the Rizzoli group seems inevitable, and that is bound to include Corriere della Sera. But with so much political influence perceived to be at stake with a newspaper whose circulation at 480,000 copies a day is the largest in Italy, who will the politicians allow to buy it? Will the Corrieres get the freedom from scandal and obscure financial deals for which it plausibly pleads in its editorials?

Philips to increase holding in Valtec

By Walter Ellis in Amsterdam

U.S. PHILIPS Corporation, a subsidiary of United States Philips Trust, of which Philips NV shareholders are sole beneficiaries, is about to increase from 50 per cent to 100 per cent its holding in Valtec, of Massachusetts, a major producer of fibre optics.

Valtec makes glass fibre and fibre cable used in telecommunications, data control and weapons systems.

U.S. Philips is buying the remaining 50 per cent holding by agreement from M/A-Com, of Burlington, Massachusetts, for an undisclosed sum. Philips NV point out, however, that the deal is a small one, not to be compared with other recent U.S. purchases.

In the Netherlands, Philips already manufactures fibre optics through its NKF subsidiary in Delft. The addition of Valtec reflects the growing importance attached by Philips to the optic fibre field.

F. Van Lanschot, the Dutch wholesale and semi-retail bank, yesterday announced earnings of F1.8.8m (\$3.6m) for 1982 - 18.3 per cent up on 1981.

The sharp rise was despite an 18 per cent increase in the provisions for debt, to F1.17m.

The balance sheet total of the bank, which is part-owned by Rabobank and National Westminster of the UK, rose by 4.2 per cent, from F1.4.7m to F1.4.9m.

Lanschot blames its "limited growth" on the recession affecting Dutch industry and international economic stagnation.

Nevertheless, as one of the oldest banks in the country, with only 15 branches, it has made profits two years running at a time when its larger, commercial rivals are still struggling with a rising tide of debt.

Hong Kong and U.S. banks launch venture

BY DAVID DODWELL IN LONDON

THE HONGKONG and Shanghai Banking Corporation and its 51 per cent owned subsidiary Marine Midland yesterday launched a new joint venture, International Treasury Management, intended to offer treasury management services to corporations, financial institutions and government agencies around the world.

The associate will offer training and consultancy in such linked areas as foreign exchange exposure problems, foreign exchange trading, long-term currency swaps and interest rate swaps.

The partnership is among the first formed by the two banks since Hongkong and Shanghai Banking took control of the U.S. bank almost three years ago.

It offers a signpost to the way Hongkong and Shanghai banking plans to develop a complementary relationship with Marine Midland as part of the enlarged group. Since acquiring the U.S. bank for about £140m in March 1980, the Hongkong bank has given few hints of the way it plans to integrate operations.

In November last year, the U.S. Federal Reserve Board approved an application from Marine Midland and Hongkong and Shanghai Banking to offer investment advisory services through a newly established subsidiary Wardley Marine International Investment Management. Wardley is the Hong Kong bank's merchant banking arm.

The venture will combine Marine Midland's sophistication in this area – it has had an international treasury management unit for 10 years, and is one of the US's top five banks in the area – with Hongkong and Shanghai's extensive banking network, particularly through Asia and the Middle East.

With units in London, New York, Hong Kong and Singapore, the new partnership will inherit from Marine Midland about 270 existing clients and earnings understood to amount to about £5m.

This client base is strongest in Scandinavia, Switzerland and the Middle East. This is expected to expand rapidly over the coming two years. The "most fruitful areas" for growth in Europe are predicted to be Germany, Greece, the Benelux countries and the UK.

Mr Gordon Tillett, International Treasury Management's regional manager based in London, said yesterday: "Given the dependence of the UK economy on both exports and imports, it is remarkable how the treasury function within UK companies is so underdeveloped."

Mr Paul Cherkow, ITM's chief economist, yesterday forecast a period of "great risk" for sterling over the coming six months. In the coming month, "intense speculative pressure" may push sterling below the \$1.50 level, and below 75 on a trade weighted basis.

For the dollar, he predicts a weakening over the coming three months because of falling U.S. interest rates and a deteriorating current account. He then forecasts a rebound, however, as interest rates rise in line with fresh Treasury borrowing.

Backed by an initial share capital of SFr 30m (\$14.6m), the new com-

Ontario to control Hawker plant

By Nicholas Hirst in Toronto

THE ONTARIO provincial government is paying C\$9.2m (£7.5m) to take control of Hawker Siddeley Canada's Thunder Bay plant, in northern Ontario, which manufactures railways and subway carriages.

The plant recently tendered to provide cars for a subway system in Houston, Texas but lost to a Japanese contractor.

The deal is being portrayed as a joint venture. Hawker Siddeley Canada, which is 59.1 per cent owned by the Hawker Siddeley group of the UK, will put up C\$2.5m for 20 per cent of a new company which will purchase the plant. Ontario will hold the rest of the company, which in turn will hold all shares in Venturetrans Manufacturing, owned by an Ontario government Crown Corporation. Venturetrans designed rapid transport systems for Vancouver, Detroit and Seattle.

Hawker Siddeley Canada's Thunder Bay operation is a relatively small part of the Canadian company which in 1981 had sales of C\$839m. It built the subway cars for Toronto's underground system and double decker railway carriages for the Toronto area commuter service.

But recently it has been short of work. The workforce has been reduced from 1,000 to only 550.

Mr John Snow, Ontario's transportation minister, said he was concerned. But without the takeover, Hawker Siddeley's Thunder Bay plant might not be able to continue.

Coca-Cola lifts payout

COCA-COLA, the world's biggest soft drinks-maker, is to increase its dividend for the final quarter of 1982 to 67 cents from 62 cents a share. The dividend is payable on April 1 to shareholders of record on March 15, writes our Financial Staff.

In a separate move, Mr Francis Vincent was elected a senior vice-president of the group, and appointed chairman of Coca-Cola's Columbia Pictures Industries subsidiary.

poor response to the deal which was led by Merrill Lynch.

Reaction to the country's new loan request is thus likely to be closely watched in the Euromarkets. Portugal has applied to the International Monetary Fund for a \$140m loan from its Compensatory Financing Facility, and might seek "other arrangements" as well. Mr Walter Marques, a top Finance Ministry official, said in London last month.

Babcock lifts Arab provisions

BY JOHN DAVIES IN FRANKFURT

DEUTSCHE BABCOCK, the West German power station and mechanical engineering group, has set aside a further DM 400m as provision against losses on contracts in Arab countries.

This brings to nearly DM 1bn the total provisions made over the last few years to cover losses on these projects, mainly in Kuwait and Libya.

The company – one-quarter owned by Iran – has already announced that it will report a loss for the financial year ended last September and will not pay a dividend.

The growing costs of the project

The loss, to be published later this month, is expected to be more than DM 380m.

Deutsche Babcock said yesterday that it was setting aside the additional provisions to "make a fresh start" and was satisfied that no further risks were involved in these projects, which were nearing completion.

The Kuwait power station order was taken on at a difficult time several years ago to make use of the company's work capacity and was won against sharp competition.

The growing costs of the project

sharply depressed Deutsche Babcock's results in 1979-80, although profits recovered the following year.

The company said that the decision to make a further "once and for all" provision against losses was made easier by generally favourable conditions at the moment.

Sales revenue and new orders were running at a high level last year and the order inflow in the first four months of this financial year were up a further 8 per cent. The company was confident it would report a profit for this year because of the encouraging signs.

Nevertheless, as one of the oldest banks in the country, with only 15 branches, it has made profits two years running at a time when its larger, commercial rivals are still struggling with a rising tide of debt.

Simmonds Precision 1982 Annual Report

What we did and didn't do in a record year.

1982 was another record year for Simmonds Precision. Our sales, earnings and backlog were the highest in the company's 46-year history, with aerospace sales approaching \$132 million, or 86% of total sales. Over the past five years our net income from continuing operations has grown at a compound rate of 22%.

Simmonds Precision designs and produces electronic systems and components for aerospace and industrial applications. What we didn't do in our most successful year was to operate our industrial controls business on a profitable basis.

To find out more about what we did and didn't do in 1982, and what we plan to do in 1983, reserve your copy of our annual report. Write to Simmonds Precision, Corporate Relations Dept., 160

INTERNATIONAL COMPANIES and FINANCE

Michael Holman looks at the negotiations over the Valco smelter

Foreign investment test for Ghana

NEGOTIATIONS over the future of Africa's largest aluminium smelter, the Volta Aluminium Company (Valco) plant in Ghana, have reached a critical stage. The attitude of Flight Lieutenant Jerry Rawlings's Government in the talks is seen as a key test of the left-wing regime's position on foreign investments in the country.

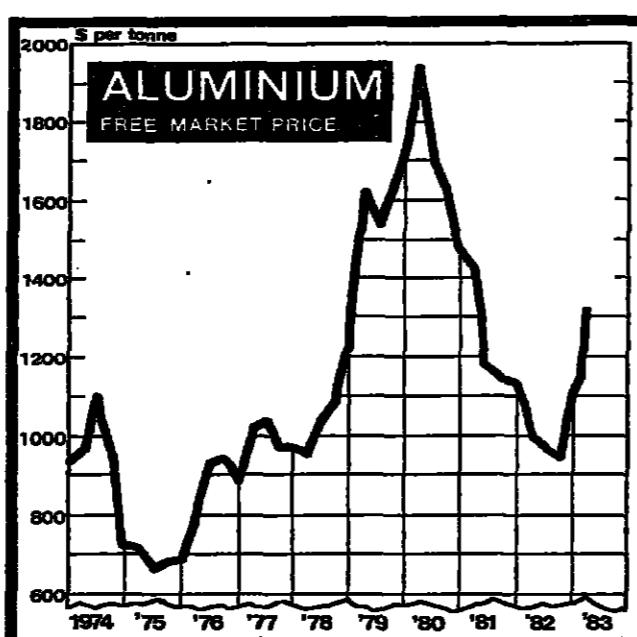
Valco says that it will soon reply to the Ghanaian Government's "substantive proposals" for a renegotiation of the 21-year-old operating contract for the smelter, at Tema on the coast some 50 km east of Accra. The case:

The Valco smelter is one of the largest foreign investments in Ghana, with an annual capacity of some 200,000 tonnes of aluminium and a workforce of 2,500. The company is 90 per cent owned by Kaiser Aluminum and Chemical Corporation of the U.S., with Reynolds Metals, also of the U.S., holding the remaining 10 per cent.

Valco imports its raw material, alumina (an intermediate product in the process of refining produced in powder form from the ore, bauxite) by a fairly simple and relatively inexpensive process from Jamaica and Louisiana in the U.S.

The refining process with its very high energy costs is carried out at the Tema plant and the aluminium produced then re-exported for sale by Kaiser and Reynolds.

At the end of last year the Rawlings Government announced that it wanted to renegotiate the 1962 agreement. Essentially, it wishes to increase the price paid by Valco for its



electricity and to press the company into developing an integrated aluminium industry using the so far largely unexploited local reserves of bauxite.

On the energy front, the Government claims that the concessionary electricity rates paid by Valco are unacceptable and are undermining the viability of the hydro-electric plant on the Volta river at Akosombo, which is run by the state-owned Volta River Authority (VRA). Valco consumes about 85 per cent of the dam's electricity output.

The Ghanaian Government is putting its case to Valco at a difficult time. While there are signs of recovery, the aluminium industry has been deeply depressed, with smelters in Japan and the U.S. either closing or operating well below capacity. Valco itself is only using some 40 per cent of its U.S. capacity, and reported a net loss in 1982 of \$123.4m, or \$2.68 a share.

However, the Government is arguing that the concessionary

electricity rates remain critical for an operation in which the Atlantic Ocean is crossed twice

(once by the alumina and then again by the aluminium on its way back to Kaiser and Reynolds).

The Rawlings Government therefore has to decide whether it will go on supplying power and water cheaply enough to keep the U.S. aluminium majors interested in running the plant in Ghana at a time when they have been forced to make drastic cuts elsewhere.

On the coal front, the group said Australian producers would have to reduce production rates, particularly from high-cost mines, to restore price competitiveness. It is to be hoped that the Government's demands will respond to the dire position of the New South Wales coal industry," it said.

Nichii and Uny drop merger

By Yoko Shibusawa in Tokyo

NICHII and Uny, respectively Japan's fifth and sixth largest supermarket chains, have scrapped their plans to merge because they could not agree terms.

Uny, which has a stronger financial base but smaller sales than Nichii, insisted on taking up capital in a new company on the basis of one Uny share for 0.7 of a Nichii share.

Nichii, however, wanted an exchange ratio of one of its shares for 0.9 of a Uny share.

Profits recover at Siam Cement

BY JONATHAN SHARP IN BANGKOK

SIAM Cement Company, Thailand's largest industrial concern, has reported net profits of 456m baht (\$19.8m) for 1982, representing a sharp recovery from 1981's depressed net profit of 95m baht. Sales in 1982 amounted to 11.47bn baht

which requires large energy consumption, and switched to the more modern and efficient dry process.

Siam Cement, which makes a wide range of construction materials besides cement, has also benefited from a steep decline in the price of imported energy last year.

Prospects for the present year are good, despite a continued slump in Thailand's construction industry because of the recession, the company said.

Siam Cement was promised

a supply of the natural gas that came on stream from the Gulf of Thailand in September 1981.

But gas production has so far failed to live up to expectations, and the prospect of the company turning to imported energy costs further by obtaining more of the gas are not good for the immediate future.

However, prices of imported energy are expected to continue their decline, as are interest rates, and these factors should keep the company in the black.

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Japan eases foreign bank exchange regulations

BY MICHAEL THOMPSON-NOEL IN SYDNEY

THE Japanese Finance Ministry has told foreign banks that it will increase their overnight exchange position limits and yen/dollar swap lines, Reuter reports from Tokyo.

The concessions, it says, were granted at a time when for Valco and its shareholders their operations in Ghana have looked like a risky venture but the evidence over the years has demonstrated that Valco has been extremely profitable."

Under the existing agreement, Valco pays tax at 40 per cent, compared to 50-55 per cent for other manufacturers in Ghana, and is exempted from other taxes or duties. Although the rate for electricity was revised three times in the Seventies, Valco pays a little under 10 cents per kWh compared to 25.9 cents. Kaiser smelters in the U.S., Togo and Benin pay 25 cents for power supplied by the VRA from the same dam.

Valco is clearly not well placed to absorb increases in costs. Three of its five aluminium producing plants are at present closed because the low level of water in the Volta dam has limited electricity production.

Energy costs remain critical for an operation in which the Atlantic Ocean is crossed twice

(once by the alumina and then again by the aluminium on its way back to Kaiser and Reynolds).

The Rawlings Government therefore has to decide whether it will go on supplying power and water cheaply enough to keep the U.S. aluminium majors interested in running the plant in Ghana at a time when they have been forced to make drastic cuts elsewhere.

Earnings at Howard Smith plunge 30%

BY MICHAEL THOMPSON-NOEL IN SYDNEY

HOWARD SMITH, the diversified Australian coal-sugar-to-shipping group, saw a 30 per cent fall in profit for the year to December 31, from A\$25m to A\$17.4m (\$U.S.16.7m), despite a 23 per cent improvement in turnover to A\$290m, and a boost in investment income from A\$8.8m to A\$12m.

Factors cited by the group yesterday included collapsed sugar values, high interest rates, drought and industrial unrest.

The overnight oversold or overbought position limit applies to both spot and forward positions, although the bulk is usually in the spot position. The Ministry indicated the overnight position limits may be increased by up to 100 per cent, while the swap line increases will be a maximum 20 per cent.

Present overnight position limits range from an estimated US\$500,000 to \$10m per bank according to the bank's size and years of operation in Japan.

Total swap lines at present for all foreign banks in Japan are estimated at \$1.50bn.

The measures are apparently intended to show the U.S. and West European countries that the Finance Ministry is liberalising the Japanese market as much as possible.

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Income surges at Hang Seng Bank

By Robert Cotterell in Hong Kong

HANG SENG BANK, a quoted subsidiary of the Hongkong and Shanghai Banking Corporation, has announced 1982 profits 20 per cent higher, and special dividends to mark its 50th anniversary.

The group said trading conditions were difficult in all its main markets.

Turnover in the six months was 18.8 per cent higher, at A\$151.3m (\$U.S.108m) against HK\$554m previously.

Earnings at J. Gadsden, the Melbourne packaging group, soared by 76 per cent in the six months to January 2, 1983, from A\$4.64m to A\$8.16m (\$U.S.7.85m). The interim dividend has been halved from 8 cents to 9 cents a share. Per share earnings were 21 cents against 18 cents previously. The company is renowned for erratic profits growth.

Sales were 14.3 per cent higher at A\$210m.

Last year Australia's Carlton and United Breweries Ltd. paid A\$23.7m for a 18.6 per cent stake in Gadsden. In spite of the stake, "They're still squeezing us into the ground on price, and we're still squirming," said Gadsden, which is a major supplier of metal cans to CUB.

Wardley Australia, the merchant bank, lifted profits by 32 per cent in the year to December 31, 1982, to A\$5m (\$U.S.4.55m). Deposits rose from A\$355m to A\$565m, and loans increased from A\$147m to A\$458m. Total loan commitments at year-end were A\$828m against A\$404m.

Luso saw another rush of withdrawals yesterday morning, but the flow ebbed around mid-day as the bank continued to reassure customers that it had enough ready cash to meet all liabilities.

UK COMPANY NEWS

1982 FIGURES DOWN DESPITE RECOVERY IN FINAL QUARTER

Companies' assets fall by £1bn

BY DAVID DODWELL IN LONDON

THIS ASSETS OF UK companies fell more than £1bn in 1982, despite a significant recovery in the last three months of the year, according to figures published yesterday by the Department of Industry.

In the final quarter, companies engaged mainly in manufacturing increased total current assets by about £470m. As liabilities also rose by £30m, the Department of Industry reported a net improvement of £80m.

Non-manufacturing companies saw assets fall by about £240m, with total current liabilities also falling by about £180m, leaving a reduction in net current assets of £430m.

Despite this fourth-quarter improvement, company liquidity is still at its lowest level since the first quarter of 1981, the Department of Industry noted.

After a poor third quarter, the full-year figures show manufacturing company assets increasing by £180m while liabilities leapt by

£610m, leaving a reduction in net current assets of £430m.

Non-manufacturing companies saw assets fall by £240m and liabilities rising by £240m, resulting in a reduction in assets of about £520m. The total net fall was therefore about £1.05bn.

The figures are based on a survey of 200 large UK companies. The Department of Industry warned that results might be affected by such things as companies switching be-

tween short, medium and long-term borrowing.

It also warns: "Because of their size, industrial make-up and other factors, these companies may not be representative of industrial and commercial companies as a whole."

The main surge in company liabilities over 1982 came in the form of borrowings from banks and from overseas. There was virtually no change in borrowings from non-bank financial institutions in the UK.

Former STC director to join GEC subsidiary

MR JEFF SAMSON, former director of telecommunications at Standard Telephones and Cables (STC), is to join GEC-Schreiber, the domestic appliances and furniture subsidiary of the General Electric Company.

Mr Chaim Schreiber, head of GEC-Schreiber, declined to say yesterday what Mr Samson's exact position would be. But he said that changes in the structure of the company were planned.

GEC-Schreiber is owned 62.5 per cent by GEC and 37.5 per cent by Mr Schreiber, his family and colleagues. It in turn owns Hoopoint, the domestic appliance manufacturer, and Schreiber Industries, which makes furniture.

GEC-Schreiber was formed in 1974 by the amalgamation of GEC's former British Domestic Appliances business and Schreiber Industries.

Sealink hopes to sell shares next autumn

BY ANDREW FISHER, SHIPPING CORRESPONDENT

SEALINK UK, the loss-making ferry subsidiary of British Rail, hopes to sell shares to corporate or institutional investors this autumn, with a full public flotation possible in two or three years.

Having made losses of nearly £2m after tax in 1980 and £9.6m in 1981, Sealink hopes to return to profit in 1983. The size of the reduced 1982 loss has still to be announced.

Like other cross-Channel ferry companies Sealink has raised fares 12 to 15 per cent for this year. Two years ago it suffered badly from the price war on routes to continental Europe.

The intention in Sealink's gradual privatisation process is that British Rail should keep about 30 per cent of the shares, corresponding to the revenues stemming from rail traffic on ferries.

Courtaulds to expand carbon fibre output

BY RHYNS DAVID

COURTAULDS, THE UK fibres, textiles, and plastics to paints group, is determined to maintain its position as Europe's dominant manufacturer of carbon fibres against the challenge about to be mounted by new producers.

So much is clear from the company's announcement that it is to spend some £5m on expanding by 70 per cent its output of the material, used to make very light, high-strength components for the aerospace and other high-technology industries.

The UK company, one of the pioneers of carbon fibre development, already accounts for 90 per cent of European output of the material, demand for which has been growing on average at more than 30 per cent a year in recent years. Courtaulds accounts for 13 per cent of world sales, a figure expected to rise by several percentage points when the new facilities at Coventry come on stream in autumn this year.

Apart from Courtaulds the French and groups dominate world production, and all are engaged in expanding capacity. That of Japan, with its U.S. partner Union Carbide, has an estimated 40 per cent of world sales. Toho, also of Japan, and Celanese of the U.S. jointly have 20 per cent, and Hercules of the U.S., which developed its operations un-

der a Courtaulds' licence, has 18 per cent.

Two major developments are projected in France - by Pechiney-Ugine Kuhlmann (PUK) in association with Hercules, and by Elf Aquitaine and Toray - but neither is likely to be in production before next year.

It is partly to counter the competitive threat posed by these new facilities, and to safeguard its position as the leading supplier of the material to the European aerospace industry, that Courtaulds has decided to go ahead with its own expansion.

The Elf-Toray plan is for a plant producing 300 tonnes a year with PUK and Hercules envisaging output of 200 tonnes a year from their new facilities.

In aerospace, the attraction of carbon fibre reinforced plastic components is the weight, and hence energy, savings that can be achieved. As a result, carbon fibre composite materials have begun to replace some metal components, particularly in military aircraft, and there are forecasts that by 1990 the market could account for as much as half of total airframe weight in some aircraft being built then.

Aircraft where carbon fibre components have already been used or are part of evaluation exercises, include in the military field the Panavia Tornado, the Jaguar and Har-

rier. In the civil field the new Boeing 757 airliner uses carbon fibre reinforced brakes developed by Dunlop, and the SAAB-Fairchild has Dowty Rotol carbon fibre reinforced propellers.

The Courtaulds development work on which has already started, will raise the company's capacity from the present 200 tonnes a year - regarded as the minimum break-even level - to 350 tonnes, a figure at which Courtaulds is confident it can begin to make profits for the first time after 15 years nursing the product. Some 15 per cent of the total cost of the scheme is being met by a Government grant under section 8 of the Industry Act, 1972.

As well as enabling it to go on meeting demands from its aircraft industry customers, the new capacity will according to the chief executive of Courtaulds carbon fibre division, Mr Derek Twigg, also make it possible for Courtaulds to develop further the range of specialities which come from its five existing plants.

It will also make possible an assault on the U.S., where Courtaulds has been sampling materials with a number of major customers. The UK group, which under the terms of its licence agreement with Hercules has only been able to sell in the U.S. since 1979, is likely to make direct investment in the U.S. its next major step.

The starting point for Courtaulds carbon fibres is a special "dope" produced at its Grimsby acrylic plant which is then transformed at Coventry into fibres offering very high strength of stiffness, or a combination of both. The fibres then follow a variety of processing routes before emerging as high strength components.

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As though her handicaps were not enough, Sally had suffered neglect and even violence from her parents. Hardly surprising then, that it took a long time and a lot of gentle, loving care before she gave us her first smile.

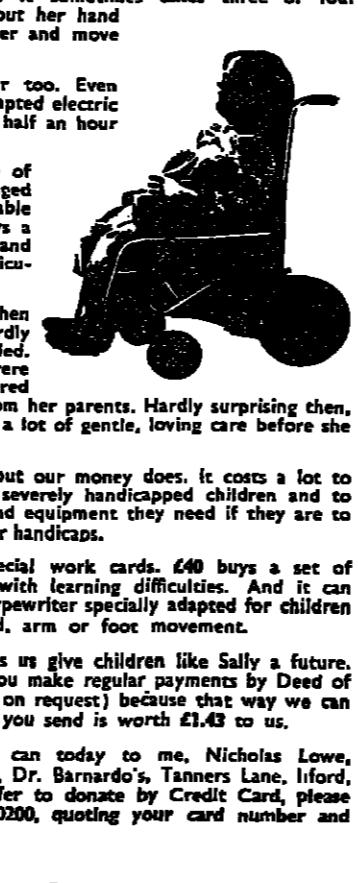
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The true identities of our children are withheld to avoid distressing publicity.



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UK COMPANY NEWS

LONDON RECENT ISSUES

EQUITIES

Issue price	Amount paid up	Latest date	Renunc.	1982.3	Stock	Open	+ or -	Net Div.	Yield	Open	Yield	P.E.
				High	Low							
112 F.P. 15.5	146	159	Assec. British Ports	143		17.0	+2	1.5	7.0	15.1		
174 F.P. 21.1	158	103	Associated Kitchens As.	133		16.6	+2	2.0	8.9	15.1		
2 F.P. 22.0	202	203	Convermcor	133		15.8	+2	2.5	7.5	20.7		
148 F.P. 6.4	282	203	Granger Trust	817		11.1	-1	2.5	1.5	12.8		
1190 F.P. 4.3	288	203	Microgen	125		10.0	+2	2.5	1.5	12.8		
1252 F.P. 7.1	255	196	Munford & White	220	+5	16.2	+4	1.7	8.4	15.1		
111 F.P. 11.0	110	77	Siemens	125		16.5	+2	1.0	7.3	15.1		
1 F.P. 10.5	105	77	Sinclair Wm	83		16.25	+1	1.0	7.3	15.1		
120 F.P. 25.5	125	100	Do. Defd.	78		16.5	+2	1.0	7.3	15.1		
120 F.P. 11.3	89	72	State Services Int'l	162	+1	16.2	+2	1.8	8.6	15.1		
122 F.P. 30.3	107	70	Swindon Priv Hse	103		16.5	+2	1.0	7.3	15.1		
150 F.P. 18.2	340	252	WrightCollins	210	+2	16.5	+2	1.5	8.8	15.1		
150 F.P. 3.3	25	21	Yorks & Lancs Wrnts	21	-1	16.25	+3	1.5	6.1	15.1		

FIXED INTEREST STOCKS

Issue price	Amount paid up	Latest date	Renunc.	1982.3	Stock	Open	+ or -					
				High	Low							
97.504 F.P. 4.3	102	884	SOC 12½ Unl. Ln.	2012-17		204						
98.451 F.P. 10.4	217	15	Birmingham 11½ Red.	2012		154	+2					
97.182 F.P. 2.25	242	244	Hambros Inv. 6-17 Stg. Dcl.	2018		155	+2					
— F.P. 29.7	100	100	Mid Sussex Water 7% Red. Prof.	100-100		100						
— —	100	100	Northwida Water 7% Red.	22/104		100						
457.174 F.P. 25.5	125	125	Do. 11½ Bds. 12/84	100		100						
98.55 F.P. 6.5	261	22	Pearson 15½ Unl. Ln.	2007		261	+2					
98.55 F.P. 8.7	281	23	Sweden 13½ Ln. Stk.	2010		281	+4					

"RIGHTS" OFFERS

Issue price	Amount paid up	Latest date	Renunc.	1982.3	Stock	Open	+ or -					
				High	Low							
250 F.P. 26.2	28.4	317	273	AGB Research 10p		117	+2					
5 F.P. 11.5	6.2	25.3	15pm	Autocentric 8½p		14pm	+4					
75 NH	7.5	15.5	28pm	12pm Dominion Inv. 20p		29pm	+2					
165 NH	11.5	10.5	20pm	5pm Geers Gross 10p		15pm						
60 F.P. 12.1	11.2	14	12pm	12pm Greenway Group		12pm	+1					
45 F.P. 14.2	11.3	59	51	LCP		60	+5					
27 F.P. 21.7	7.4	25.5	22pm	5pm Merton Cheshire 10p		31pm	+5					
A\$1.50 NH	—	55pm	44pm	North B. Hill 50s		55pm	+5					
60c F.P. 21.5	132	106	NSS News 10p		120							
60c F.P. 11.5	21.5	21	10pm	10pm P. Corp. 15ccts.		12pm	+4					
68 F.P. 5.2	22.4	490	426	Ultramar		445	+5					

Remainder data usually last day for dealing free of stamp duty. * Figures based on prospectus estimates. ** Dividend rate paid or payable on part of capital. *** Dividend paid on part of capital. ^ Dividend yield based on current price. # Forecast dividend; cover based on previous year's earnings. \$ Dividends. % Cover allows for conversion of shares not now ranking for dividends or ranking only partially. ** Rights issue based on current price. # Rights issue indicated. " Rights issued by tender. || Offered to holders of ordinary shares as a "rights." ** Issued by way of capitalisation. §§ Reinstated. ¶¶ Issued in connection with non-cash merger or take-over. §§ Introduction to foreign private equity bourses. ||| Offered in connection with a rights issue or partly-paid allotment letters. * With warrants. ¶¶ Dealings under special Rule. \$ Unlisted Securities Market. || London Listing. ¶¶ Effective lease price after accpt. t Formerly dealt in under special rule.

COMPETITION STEPPED UP FOR PHONE SERVICE CUSTOMERS

Telecom opens network battle

BY GUY DE JONQUIERES

BRITISH TELECOM (BT) yesterday launched a major pre-emptive assault against Mercury Communications, its new, privately owned network competitor, which is due to start operating early next month.

BT's battle plan - presented in London to telecommunications managers from major companies - includes new services and the acceleration and expansion of others which it already offers to business customers.

The services, ranging from high-speed transmission of computer data to the supply of complete private communications networks on a turnkey basis, will be provided by BT's National Networks unit, which was created last summer specifically to compete against Mercury.

Mercury is a joint venture between Cable and Wireless, British Petroleum and Barclays Merchant Bank. It has been licensed by the Government to build an indepen-

dent national communications network, on which it plans to offer advanced transmission service to large users.

Initially, Mercury will be limited to a microwave system in London, to be extended to Birmingham and Manchester. It plans to build an 800-mile optical-fibre cable system to link major English cities, at a total cost of £50m.

The principle competitive weapons which BT plans to deploy are:

- An expansion of its new Kilostream digital private circuit service, which will be extended to 250 exchange sites by the end of this year. Individual circuits will be able to carry voice, data and text simultaneously, and BT this year will market a new range of "multiplexers," devices which expand circuit capacity. BT also took the unusual step of naming three large companies - Shell, Whitsbread and Ford -

which are already using Kilostream.

Mercury hopes a sizeable part of its business will be in carrying international communications between Britain and the US. BT's decision to offer Local Area Networks through its Inland Division, which also operates the public telephone system, may prove controversial.

Local Area Networks are widely considered to be a competitive product, whereas BT's Inland Division is chiefly responsible for those areas of business which are not directly affected by the Government programme to liberalise equipment and services.

• An acceleration of the "packet-switched" data network, which has suffered from early teething troubles. The number of exchanges will increase from 12 to 20 this year, and new services, including electronic mail, are being launched.

• Modernisation of the Telex network and modification of the technical standards for it. This will enable manufacturers to make simpler and cheaper Telex terminals.

• Discounts of up to 15 per cent on international leased circuits for selected larger customers. BT said this was part of a new policy to ne-

gotiate bulk discounts to individual large users.

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considered to be a competitive product, whereas BT's Inland Division is chiefly responsible for those areas of business which are not directly affected by the Government programme to liberalise equipment and services.

The Computing Services Association, many of whose members are already offering Local Area Networks on the open market, said it was "surprised" by the way in which BT had chosen to market the systems.

By ARTHUR SMITH, MIDLANDS CORRESPONDENT

BURMAH OIL is reconsidering its much-publicised decision to sell the Quinton Hazell automotive parts and distribution network.

The holding company's results for 1982, to be announced within the next few weeks, are likely to show a pre-tax profit of more than £5m for Quinton Hazell, an improvement on the £4.1m of the previous year.

Burmah directors are likely to be influenced by the success of the QH management in boosting productivity, market share and turnover in the 15 months since the Croda takeover was announced.

The timing of the announcement was unfortunate, given the subsequent upheavals and troubles of the automotive industry, worldwide. There have been many approaches for QH but no deal has been struck.

Burmah, while retaining its commitment expressed at the time of the Croda bid to seek growth in the specialist chemicals market, may

Burmah reconsiders decision to sell Quinton Hazell

now feel that objective need not be incompatible with retaining QH.

Factors against QH are its manufacturing bias, its dependence upon the automotive sector and its West Midlands base.

But sales, at £175m, have increased. There has been expansion overseas, and some £3m has been invested over the past two years to raise productivity, cut costs and improve profitability.

Mr Ray Sollett, managing director, says productivity in the nine UK plants has been improved by up to 40 per cent. But because of growth in sales the UK labour force has been trimmed by only 700 to 4,300.

QH, whose traditional strength is in the replacement market, has worked hard to win orders for original equipment. This, Mr Sollett argues, is "incremental business" which gives volume, helps to spread overheads and cut costs.

Important in establishing QH's credibility for quality, is the contract gained from Austin Rover to supply water pumps for its new Maestro model.

Galliford directors expect reasonable full-year result

BY OUR FINANCIAL STAFF

AN UNCHANGED 1.5p net interim dividend is being paid by Mitchell Cotts, but the directors warn that it would not be prudent to give a firm indication in respect of the final - 2.12p last year.

For the six months ended December 31, 1982, sales of the group - which is engaged in

Jeffrey
Tougher EEC stance
urged on wheat flour
exports, Page 29

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Friday March 4 1983

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80

WALL STREET

More join ranks of the advance

THE investment community was able yesterday to bask in the warmth of spring weather as well as the latest batch of economic indicators which all point towards a recovery in the U.S. economy, writes Terry Byland in New York.

Mr Malcolm Baldridge, the Commerce Secretary - who had at first warned against reading too much into the 3.6 per cent jump in his department's index of economic indicators - said yesterday that he expected a "real bounce-back" in the economy with a gross national product growth rate of 4 per cent in the first quarter of this year. This confirms the stock market's view of the outlook, and brought buyers in again.

The Dow Jones industrial average closed three points higher at a further record of 1,138.06, while turnover of some 115m shares again indicated the strength of the rally, although many blue chip gains were pared in the afternoon.

The credit markets, which had been somewhat discouraged by the sharp rise in the Commerce Department index

which suggested that industrial loan demand might soon soar, looked happier after Mr Paul Volcker, chairman of the Federal Reserve, said that further falls in interest rates remain possible without the danger of fuelling inflation anew.

Steady investment demand was in evidence for government bonds, with the best gains coming significantly at the longer end of the scale where prices have been depressed by uncertainties regarding the outlook for inflation. The benchmark Treasury 10% per cent issue of 2012 opened sharply higher at 100 1/2 against the overnight level of 99 1/2. The higher price brought some profit-takers into the market, however, and later quotations settled at around 99 1/4. Three-month Treasury bill rates rose the less came down to 7.92 per cent.

Longer-dated government bonds attracted support at first and the benchmark Treasury 10% per cent issue of 2012 opened at 100 1/2 against the overnight 99 1/2. But buyers then reverted to a more cautious view of inflation and the price came back to around 99 1/2.

The three and six-month Treasury bills, both yielding about 7.94 per cent, held their overnight levels. The federal authorities again recognised tightness of credit with a \$200m bill sale for a customer.

The revival in oil shares continued, with Exxon finding buyers at \$30 and Union Oil strong at \$33 1/2. Motor industry and airline issues saw good trade again and Ford at \$41 1/2, Pan Am at \$53 and Delta at \$47 1/2 were among the better spots.

Growing faith in the recovery in U.S.

industry brought buyers in for all the standard-bearers of heavy manufacturing. Prominent was the aerospace sector, where hopes that the airlines will speed up purchases of new aircraft as business improves lifted Lockheed to 98 1/2 and McDonnell Douglas to 98 1/2.

Advances by metals and oils in Toronto, although more modest than those of the previous session, held the market firm in the face of recurrent profit-taking in golds. Montreal was again held back by the printing sector.

EUROPE

Durability under the microscope

THE ABILITY of Wall Street to hold above the 1,100 level - together with the cogent U.S. economic reasons for that new plateau - provided a further enhancement in share values on the bourses yesterday, and downswings in individual issues could often be traced to a specific overriding cause.

Late profit-taking in Frankfurt brought shares off their best levels but most still closed firmer as confidence among foreign and domestic investors that the conservative parties would hold on to power at Sunday's general election continued to support prices.

The Commerzbank index, calculated at midsession, rose 6.7 to 818.4, its highest since January 1979, and the FAZ index reached an all-time high of 272.45, up 1.81.

Zurich benefited from the further recovering in gold and a modest decline in the dollar. Banks opened mostly lower but recovered to close above Wednesday's levels. Insurances turned mixed, while chemicals led industrials higher. Brown Boveri there added SFr 155 to SFr 1,155.

A hectic Amsterdam exchange showed Unilever FI 1.90 ahead at FI 194 and Akzo the same amount higher at FI 48.60. In banks ABN opened FI 9 up but fell back in active trade to FI 352, up FI 5 on the day, ahead of an earnings report due.

The busiest sector was insurances, with Ennia rising FI 6.50 to FI 140.50 while Arnew was FI 4.70 higher at FI 124. Government bonds moved higher.

An almost unimpeded bull trend in heavy Stockholm trading took SKF SKr 7 up to close at SKr 183 on some 100,000 shares, while Atlas Copco gained SKr 3 to SKr 137.

Banks and financials moved higher in Paris as did foods where BSN Gervais Danone rose FFr 18 to FFr 1,465, but stores were mixed.

Steel and related stocks gained strongly in Brussels with Claebeec up BFr 44 to BFr 798 and arms maker Fabrique Nationale BFr 10 to BFr 2,800. Arbed continued its upswing, gaining BFr 48 to BFr 1,258 and wire maker Bekaert steadied at BFr 2,250. Holding company stocks also performed well, but chemicals and non-ferrous metals were mixed.

Flat gained L100 to L2,519 in a firmer-biased Milan, but Italcementi lost L1,250 to L37,450. Bonds were also selectively firmer in fairly active trading.

Most Madrid sectors firmed in thin trading. Banks were led Pta 5 upward by Bilbao at Pta 217. Dealers said the tone reflected confidence in the Government's takeover of the troubled Rumasa holding group.

AUSTRALIA

Broad advance

RESOURCE issues gains lifted Sydney prices across the board, where advance outnumbered declines by a ratio of three to one.

BHP gained AS8.48 and North Broken Hill 17 cents to AS2.45, while developers and contractors recorded substantial advances among the industrials. Banks and retailers did well, too, with a rise of 15 cents for ANZ at AS3.55 and a two-cent recovery for Myer at AS1.32.

A thin Melbourne market GMK and Poseidon both held steady at AS9.80 and AS4.50 respectively.

SOUTH AFRICA

Muted mood

A NARROWLY mixed picture emerged in Johannesburg golds as local and overseas profit-taking eroded a firmer tone towards the close.

Of the heavyweight producers South African added R1.50 to R88.50 but Harmony fell a rand to R24. Rustenburg Platinum was notable for a 25-cent advance to R7.05.

A two-point cut in prime lending rates by leading banks failed immediately to stimulate industrials, which traded quietly and finished trendless.

FAR EAST

Winds of change fail to carry

THE BREEZY confidence presently gusting from Wall Street failed to carry across the Pacific yesterday, and Far Eastern markets were uniformly becalmed. Blue chips with substantial international involvements were the only beneficiaries, and gains even there lacked consistency.

Shipping lines and chemicals were among those to lose ground in Tokyo, where the Nikkei-Dow Jones market average dipped 8.28 to 8,005.02 but the Stock Exchange index managed a 0.92 improvement to 589.31. Volume remained thin at 310m shares.

Japan Line lost Y11 to Y159, heading the actives on 22.23m shares, while Sankei Steamship shed Y7 to Y188, also in active dealings.

Sony succeeded in a Y50 advance to Y3,150 and TDK Y100 to Y4,250, but Mitsubishi Heavy Industries came back Y3 to Y215 and Nomura Y10 to Y63. One broker attributed the lack of sustained buoyancy to the failure of volume to hold up along with price firmness.

Another distressing element was a selling spree in non-ferrous metals, led Y16 downward by Mitsui Mining and Smelting at Y540 despite its gold interests - gold shares generally held up better yesterday on the stabilising bullion price.

Daiwa House reaped further benefit from an increase in housing starts the previous day, adding an active Y9 to Y529.

Government bond prices weakened slightly during the afternoon.

Late short-covering in Hong Kong took the edge off early losses but none the less left the Hang Seng index a sharp 25.38 lower at 1,002.74 after dipping as low as 994.80. Speculative selling of Great Eagle received much of the blame: the stock ended 10 cents down at 60 cents for a two-day slide of 18 cents.

Volume contracted in Singapore, too,

from 23m to 17.9m shares, and the Straits Times industrial index suffered a parallel 6.59 decline to 822.93.

Hotels, properties and commodities were all lower. Selangor fell 10 cents to \$55.45, MUI six cents to \$33.44 and Straits Trading 15 cents to \$33.95.

Hopes that the FT Industrial Ordinary share index would surpass its record were not quite fulfilled, although this measure closed another 10 points up at 661.8, less than a point short of the February 11 all-time high of 662.5. The broader-based FT-Actuaries all-share index similarly settled just below its all-time peak.

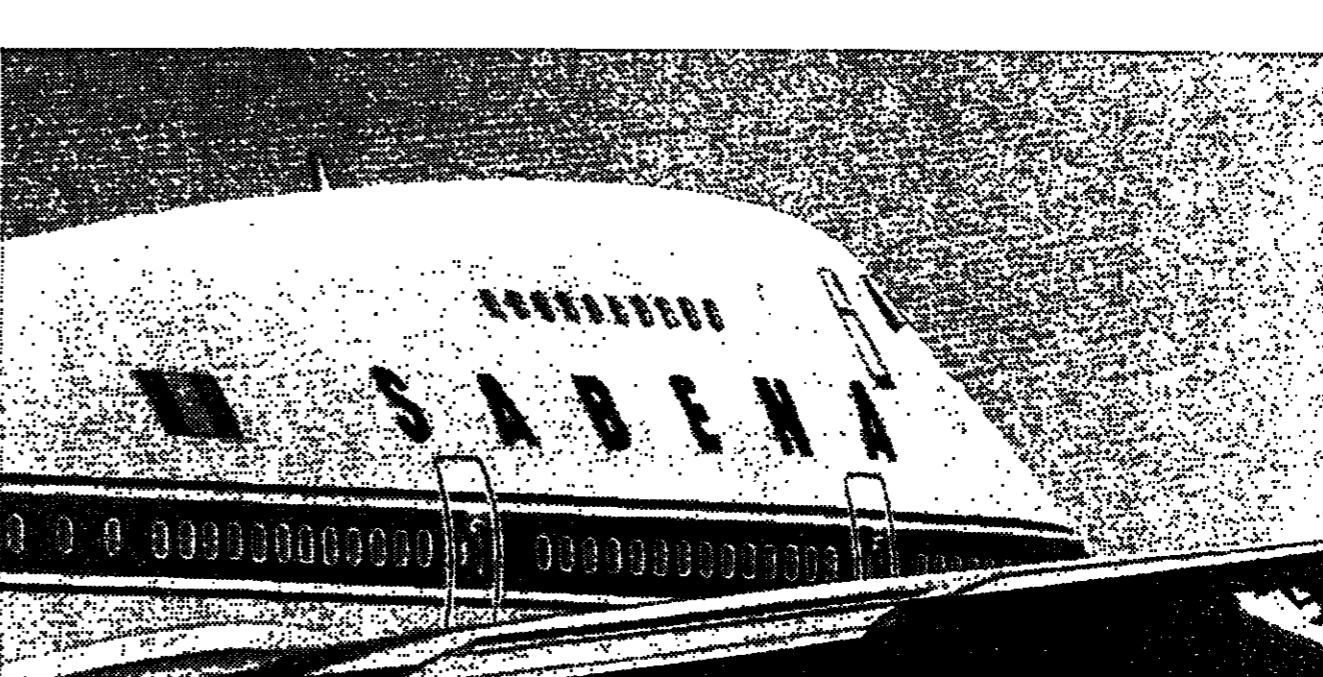
The investment trusts closed with widespread gains throughout the list. Independent stood out with a fresh rise of 6p to 284p, while others with U.S. portfolios to show to advantage included Fleming American, also 8p to the good 284p, and Edinburgh American, 6p up at 184p.

Hopes that the budget proposals will lead to a marked increase in consumer spending resulted in substantial gains for selected retailers. Woolworth, benefiting from the prospect of further rationalisation of non-profit making divisions, advanced 17p to a peak of 257p. The announcement that the current bids for UDS will not be referred to the Monopolies Commission lifted its stock 4p to 120p after 122p. Hanson Trust which now holds 7 per cent of UDS, eased the same amount to 196p.

A marked contraction in the volume of business in South African golds followed a session of relative inactivity in the bullion market. Dealers reported turnover in the golds down to around a third of recent levels. Leading heavyweights were erratic. Vaal Reefs dipped £1.1 to £1.15.

South African financials generally made progress while firm UK equities, relatively steady metal prices and a stock shortage enabled London financials to post modest gains. Gold Fields and RTZ added 4p apiece at the common price of 507p.

Australians were featured by recent high-flyer Acorn Securities, which dropped 12p to 132p, reflecting a withdrawal of U.S. support coupled with local profit-taking. The leaders gained ground at the outset but fell back on profit-taking to end with little overall change. Share information service, Pages 30-31



"I've put you on Sabena"

They share your feelings about First Class

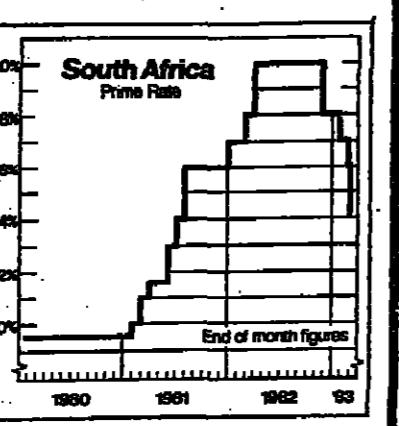
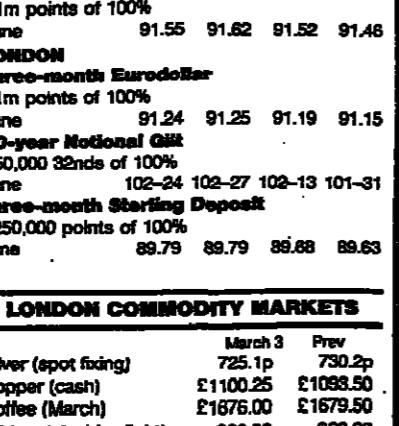
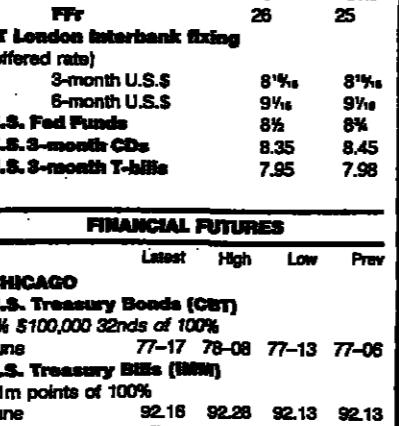
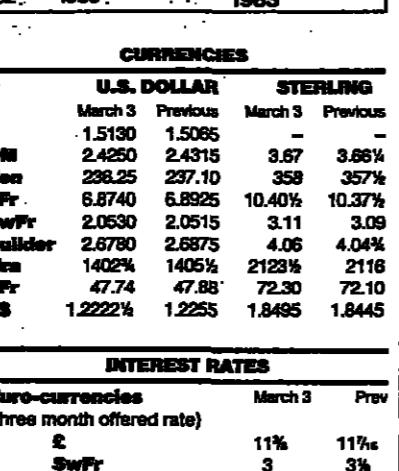
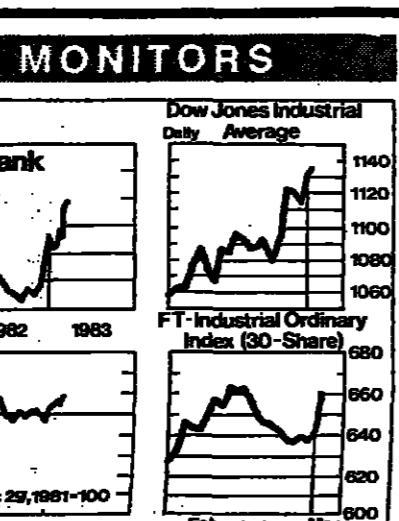


Naturally Sabena offers a convenient worldwide network. But like you, they also attach a great deal of importance to first class, with cuisine worthy of the exclusive Club des Gastronomes and every creature comfort.

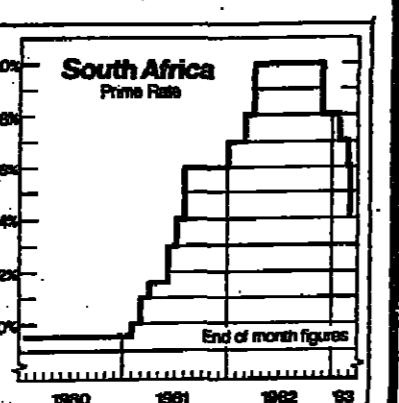
Unlike most other airlines, they still offer first class within Europe and, on the upper deck of their transatlantic 747s, you will find a select lounge bar. At Brussels National, Europe's most compact, least stressful airport, a special first class transit lounge ensures that, however long your journey, it can be first class all the way.

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SABENA
belgian world airlines



* Indicates latest pre-close figure



March 3 Prev

\$430.00 \$427.50

\$429.50* \$428.00

\$429.50* \$428.00

\$438.18 \$438.80

\$430.30 \$435.50

London J & P Swiss Bank Ind

315.5 - 310.3 - 250.7

GOLD (per ounce)

March 3 Prev

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AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 28

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 28

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend also extra(s), b-annual rate of dividend plus stock dividend, c-liquidating dividend did-called d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, l-dividend declared after split-up or stock dividend, l-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulative issue with dividends in arrears m-new issue in the past 52 weeks, The high-low range begins with the start of trading rd-next day delivery, P/E-price-earnings ratio r-dividend declared or paid in preceding 12 months, s-plus stock dividend s-stock split. Dividends begins with date of split, sis-sales, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high v-trading history, w-in bankruptcy or receivership or being reorganised under the Bankruptcy Act, or securities assumed by such companies, wd-when distributed, wi-when issued with warrants, x-ex-dividend or ex-rights, xde-ex-distribution, z-without warrants. y-ex-dividend and sales in last yr-yield, z-sales in full.

COMMODITIES AND AGRICULTURE

Tougher EC exports stance urged

By LARRY KLINGER IN BRUSSELS

EEC FLOUR producers and traders yesterday stepped up their campaign to persuade the European Community to adopt an aggressive subsidised export drive to counter the Reagan Administration's increasing efforts to export America's growing agricultural surplus. Both GAM, the millers' association, and Cocal, the traders' organisation, are worried that the community may be moving towards an agreement with the U.S. to limit EEC exports in return for U.S. commitments to lessen its subsidised competition on world markets.

They called on the European Commission to step up its immediate export drive.

GAM said yesterday that, partly as a result of U.S. actions such as its recent controversial

decision to sell Egypt 1m tonnes of subsidised wheat flour over the next 12 months, EEC flour export contracts this year have been halved compared with last year.

For this reason alone, the commission must openly declare that it is prepared to meet U.S. threats in the market place.

Cocal, in a letter to M. Gaston, the commission president, attacked the commission's "incomprehensible policy" of containing the level of EEC export subsidies virtually since October. Without a quick increase, potential sales to the Middle East and Africa might fall through, leaving further traditional EEC markets vulnerable to U.S. penetration.

EEC leaders are now trying to relaunch talks with the U.S. to try to avert a possible costly subsidies war involving growing agricultural surpluses on both sides of the Atlantic seeking outlets in static or even shrinking world markets.

The obvious fear among the EEC's flour producers is that a successful rapprochement between the two sides could effectively limit EEC sales, even to traditional markets.

EEC millers fear that the recession-hit EEC, politically unable to commit sufficient financial resources to meet the U.S. challenge, might capitulate to potential American demands for a market-sharing arrangement that would reverse EEC sales in what the Community sees as its traditional markets.

The millers' association said the committee approved a provision in the bill authorising the use of Commodity Credit Corporation commodities to barter for strategic and critical materials.

Silver sales 'may affect defence needs'

WASHINGTON — The U.S. should consider all defence related uses of silver before making a decision on resuming silver sales from the U.S. stockpile, says the General Accounting Office (GAO) said in a report.

It said estimates of the stockpile silver target did not reflect all possible defence related uses of the metal. Such uses include using silver to pay foreign troops and workers, and providing silver to allies during war time, it said.

GAO also said alternatives to the weekly silver auctions should be considered, since sale by auction might not be in line with Congressional goals, which were to minimise or eliminate any short-term market price distortion and ensure the silver would be used for domestic consumption.

Agencies.

Co-op members dismiss chairman of Ess-Food

By HILARY BARNES IN COPENHAGEN

THE 16 Danish co-operative slaughterhouses which own Ess-Food, the powerful meat export marketing organisation, yesterday dismissed its chairman Mr J. Esp. Soesensen who is ex-chairman of Ess-food.

Delegates to the annual meeting of the slaughterhouse organisation blamed Mr Esp. Soesensen for the withdrawal from Ess-Food of two of the biggest slaughterhouses and the threatened withdrawal of a third.

The three account for about 25 per cent of all pigs slaughtered in Denmark. Their withdrawal will have a serious effect on Ess-Food's strong market position, especially in the UK, where Ess-Food has a monopoly on the market, said Mr Esp. Soesensen.

Mr Esp. Soesensen has a powerful personality and does not suffer fools gladly, as a delegate put it, "he is a

Zealand Slaughterhouse North-West, argue that they can make more money for their members, the producers, if they are able to go directly into the UK market with their products.

Both Mr H. Kjeldsen, president of the Agricultural Council, the umbrella organisation for the farmers' organisation, and Mr Niels Anker Kofoed, the Minister of Agriculture, appealed to the meeting not to permit the destruction of the export market co-operation which over the past century has given Denmark a strong position in export markets.

The delegates decided to oust Mr Esp. Soesensen due to personal problems and domestic commercial decisions as export marketing problems.

Mr Esp. Soesensen has a powerful personality and does not suffer fools gladly, as a

delegate put it, "he is a

zealot".

These were the main items raised by the Food Manufacturers' Federation in a submission to the House of Lords committee on the European Community.

The Federation said it was concerned about increased imports of frozen chips, processed vegetable oils, margarine and pasta products from other EEC countries.

SUSSEX wine producer David Carr Taylor will be selling wine in Paris next week.

This is the first time English wine has been exhibited commercially at the French Agricultural Show.

I can imagine the objections to the public being allowed

FMF wants more help for home market

By Our Commodity Staff

BRITAIN'S FOOD manufacturers want Government action to protect the home market against subsidised imports, bigger subsidies to help them export their products outside the EEC, and easier access into the community for product ingredients which cannot be produced in Europe.

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Floods and cyclones batter Australia

By Michael Thompson-Noel in Sydney

THE CYCLONES which have been battering Queensland and Western Australia are doing little to ease the country's worst-ever drought. However, prospects for sugar, grain and cattle have improved slightly in Central Queensland where Cyclone Elinor is dumping torrential rains.

Flooding in South Australia is now spreading into Western Victoria.

The exhibition is restricted to trade interests. A farmer might have talked his way into the country when their judgements are based on what one or other of the chains chosen to put on sale." In a perfect world they could see better to manage and even enjoy the presence of the public.

For instance, next week's Agricultural Show in Paris includes an enormous food hall through which up to a million people, mostly Parisians, will pass. They can taste the range of foods and drink on show.

This has to be sold for it does give the public an idea of where food comes from and an incentive to demand a particular product from shopkeepers.

I can imagine the objections to the public being allowed

This little piggy went to market, this little piggy stayed at home

Farmer's viewpoint:
John Cherrington
bemoans the gulf that divides farmers and shoppers

French. Indeed, I only managed to find one British plate, and that was hidden on a stand of continental imports.

It is extraordinary that one of our leading meat exports, meat from culled sows and cows, goes to the Continent for processing. Why can such goods not be made here? What is wrong with the British food manufacturing trade?

The prices British manufacturers have to pay now are roughly the same as those on the Continent. Could it be that most units are too big? That their overheads allow no flexibility? Obviously the small operators — semi-processors of food — felt they were being unduly squeezed by the big manufacturers and ground down by the major retailing organisations.

I have a long experience of such complaints and felt it was just retribution that some of the organisations that used to make farmers' squalls are squalling in their turn.

Would food processing be more able to compete with the Europeans if smaller, more flexible organisations kept the giant in this field? As I understand it most European food processing is in quite small units. Big is not necessarily beautiful and Cricketer could be setting a trend.

Increased interest in cocoa highlighted

By OUR COMMODITIES STAFF

INCREASED INTEREST in the cocoa futures market is highlighted in comparisons between lots traded in February this year and last year — up from 14,467 to 18,200 lots.

The figures, from the International Commodities Clearing House, give January-February totals of 249,245 lots this year,

against 96,288 in the same period last year.

The same trend was evident in rubber, with this year's February figure reaching 11,189 lots, compared with 6,297 last year.

The two-month figures were 18,285 this year, against 11,223 lots last year.

February gas oil totals were 66,482 lots this year compared

with 35,184 in 1982, with the two-month totals reaching 123,898 and 74,121 lots respectively.

However, sugar lost ground with lots traded this year down to 61,930 from last February's 90,124. The 1982 two-month figure was 163,385 compared with 132,176 in the same period last year.

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INDUSTRIALS—Continued

LEISURE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Continued

OIL AND GAS—Continued

Ref.	Le.	St.	Price	High	Low	C.W.	PE	Y.M.	Stock	Price	High	Low	C.W.	PE	Y.M.	Stock	Price	High	Low	C.W.	PE	Y.M.		
54	153	Inter-City 200	36	1.1	1.0	1.0	1.0	1.0	ICRA Com Co Sp	150	1.2	1.1	1.0	1.0	1.0	1.0	North Br. Prop.	115	1.1	1.0	1.0	1.0	1.0	1.0
167	154	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Ind. Hold.	120	1.1	1.0	1.0	1.0	1.0	1.0
168	155	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Peachey	157	1.2	1.1	1.0	1.0	1.0	1.0
169	156	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Pennine Com. Ltd	157	1.2	1.1	1.0	1.0	1.0	1.0
170	157	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Permit Hold. & Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
171	158	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Partn. Shp.	157	1.2	1.1	1.0	1.0	1.0	1.0
172	159	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
173	160	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
174	161	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
175	162	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
176	163	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
177	164	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
178	165	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
179	166	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
180	167	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
181	168	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
182	169	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
183	170	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
184	171	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
185	172	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
186	173	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
187	174	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
188	175	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
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193	180	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1	1.0	1.0	1.0	1.0
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198	185	Inter-City 200	175	2.1	1.9	1.8	1.8	1.8	Inter-City 200	150	1.2	1.1	1.0	1.0	1.0	1.0	Prop. Prop. Inv.	157	1.2	1.1				

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

FINANCIAL FUTURES

Dollar weaker but pound improves

The dollar lost ground in age 1.5735. Trade weighted index 78.6 compared against 78.6 on Feb 21 from SwFr 2.11 from SwFr 2.09. It was also firmer against the yen at Y358 compared with Y357.5 and FFr 10.4050 from FFr 10.3750.

D-MARK — Trading range against the dollar in 1982-83 is 2.4940 to 2.2410. The average range is 2.4260. The weighted index 128.7 against 128.6 months ago. The D-mark has been unsettled during the run up to Sunday's general election. Favourable trade figures and the absence of any cut in interest rates during the election campaign have helped. Uncertainty over the level of world oil prices, despite the recent cut of \$3 a barrel in North Sea Values, is the major factor. Falling inflation, a decreasing budget deficit and good trade figures until recently have been ignored.

Sterling finished on a brighter note with a slightly more optimistic tone creeping into the market.

DOLLAR — Trade weighted index (Bank of England) 120.2 against 120.3 six months ago. The dollar is showing renewed strength as a safe haven for funds during a period of extreme uncertainty about the effects of falling oil prices on other currencies. The interest rate has not fallen as sharply as once expected, partly because of the high level of Federal funding. These factors are tending to outweigh the present trade position and large U.S. balance of payments deficit.

The dollar closed at DM 2.2820 from DM 2.2315 against the D-mark and SwFr 2.0515 from SwFr 2.0515. It was also lower in terms of the Japanese yen at Y236.25 from Y237.10 and FFr 6.5740 compared with FFr 6.5825.

STERLING — Trading range against the dollar in 1982-83 is 1.5265 to 1.5065. February aver-

age 1.5735. Trade weighted index 78.6 compared against 78.6 on Feb 21 from SwFr 2.11 from SwFr 2.09. It was also firmer against the yen at Y358 compared with Y357.5 and FFr 10.4050 from FFr 10.3750.

D-MARK — Trading range against the dollar in 1982-83 is 2.4940 to 2.2410. The average range is 2.4260. The weighted index 128.7 against 128.6 months ago. The D-mark has been unsettled during the run up to Sunday's general election.

Favourable trade figures and the absence of any cut in interest rates during the election campaign have helped. Uncertainty over the level of world oil prices, despite the recent cut of \$3 a barrel in North Sea Values,

is the major factor. Falling inflation, a decreasing budget deficit and good trade figures until recently have been ignored.

Sterling opened at \$1.5110 against the dollar and rose 1.00 cent in the afternoon to touch a best level of \$1.5135 before closing at \$1.5100. Against the D-mark it rose to

DM 2.4787 from DM 2.4223 and fell to DM 2.4223 from DM 2.4260 at the Frankfurt session, but no significance was attached to the central bank intervention. Sterling rose to DM 3.6580 from DM 3.6570, but the Swiss franc fell to DM 1.1815 from DM 1.1822. Within the EMS zone the Belgian franc was unchanged at DM 8.0740 per 100 francs, while the French franc was fixed at DM 35.280 per 100 francs, compared with DM 35.265, still above its floor level of DM 34.50 thanks to recent heavy intervention by the Bank of France.

FRENCH FRANC — Trading range against the dollar in 1982-83 is 7.2230 to 6.8580. February average 7.3230. Trade-weighted index 74.3 compared with 74.2 months ago. The French franc has been under pressure in the EMS and has been at a record low against the D-mark. This has prompted repeated central bank intervention and very high Eurofrance interest rates amid rumours of an imminent devaluation. The dollar fell to FFr 8.5869 from FFr 8.5755 at the Paris fixing, while the D-mark was unchanged at FFr 2.8355. Sterling rose to FFr 10.3730 from FFr 10.3690, and the Dutch guilder to FFr 2.5850 from FFr 2.5627. In the week ending February 24 the Bank of France had a net current outflow of about FFr 5.5bn.

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EMS EUROPEAN CURRENCY UNIT RATES

	ECU central rates	Currency amount bought per ECU	% change from previous adjustment for divergence	Divergence limit %
Belgian Franc ...	44.9704	44.9933	+0.05	+1.60
Austrian K. ...	8.2340	8.16101	-0.89	+0.68
German D-Mark ...	2.0240	2.0240	-0.10	+0.6430
French Franc ...	6.61367	6.47665	-2.10	+0.65
Dutch Guilder ...	2.52565	2.52565	-2.14	+0.55
Irish Punt ...	0.691011	0.688477	-0.37	+1.18
Italian Lira ...	129.1000	128.1000	-0.77	+0.55

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

CURRENCY MOVEMENTS

Mar. 3	Bank of England Index	Morgan Guaranty Index	% Change Mar. 2
Argentina Peso ...	44.9704	44.9933	+0.05
Australia \$...	8.2340	8.16101	-0.89
Brazil Cruzeiro ...	584.16	580.16	-3.66
Philippines Peso ...	1.0000	1.0000	-0.00
Greece Drachma ...	1.8453	1.7971	-4.85
Hong Kong Dollar ...	9.9810	10.0035	+0.26
Iran Rial ...	127.1000	127.1000	-0.00
Iceland Króna ...	0.691011	0.688477	-0.37
Kuwaiti Dinar ...	0.6240	0.6240	-0.00
Luxembourg Fr ...	72.4735	72.4735	-0.00
Norway Krone ...	10.72	10.72	-0.00
Malaysian Ringgit ...	2.4245	2.4232	-0.13
Singapore Dollar ...	3.1375	3.1425	+0.07
Switzerland Franc ...	2.0775	2.0785	+0.05
U.A.E. Dirham ...	5.6520	5.6500	-0.35
Yugoslavia ...	3.6730	3.6735	+0.05

*Selling rates

OTHER CURRENCIES

Mar. 3	£	\$	€	Note Rates
Argentina Peso ...	25.60	25.90		
Australia \$...	1.5890	1.6020	1.0155	
Brazil Cruzeiro ...	584.16	580.16	366.71-489.64	
Philippines Peso ...	1.0000	1.0000	1.0000	
Greece Drachma ...	1.8453	1.7971	1.85-65-83	
Hong Kong Dollar ...	9.9810	10.0035	6.6100-6.6125	
Iran Rial ...	127.1000	127.1000	127.1000	
Iceland Króna ...	0.691011	0.688477	0.688477	
Kuwaiti Dinar ...	0.6240	0.6240	0.6240	
Luxembourg Fr ...	72.4735	72.4735	72.4735	
Norway Krone ...	10.72	10.72	10.72	
Malaysian Ringgit ...	2.4245	2.4232	2.4232	
Singapore Dollar ...	3.1375	3.1425	3.1425	
Switzerland Franc ...	2.0775	2.0785	2.0785	
U.A.E. Dirham ...	5.6520	5.6500	5.6500	
Yugoslavia ...	3.6730	3.6735	3.6735	

*Selling rates

THE POUND SPOT AND FORWARD

March 3	Day's spread	Close	One month	% p.m.	Three months	% p.m.	Five months	% p.m.
U.S. ...	1.5070-1.5150	1.5126-1.5135	0.33-0.38pm	2.42	0.90-0.85pm	2.31		
Canada ...	1.8440-1.8520	1.8490-1.8500	0.32-0.22pm	1.75	0.80-0.85pm	2.31		
New Zealand ...	1.0210-1.0240	1.0225-1.0240	0.25-0.28pm	1.02	0.85-0.90pm	2.31		
Iceland ...	72.25-72.35	72.25-72.35	-6.31	78.79-79.79	-4.04			
Denmark ...	1.03-12.13-14	1.12-13-13.13	4%-5% per cent	4.45	16%-18% per cent	5.31		
Ireland ...	1.1000-1.1080	1.1055-1.1070	0.26-0.28pm	3.43	0.76-0.95pm	3.13		
Portugal ...	13.25-14.00	14.12-14.12	1.00-1.05pm	1.32	1.00-1.05pm	1.32		
Spain ...	197.50-198.00	198.05-198.15	10.75-12.50pm	7.45	10.75-12.50pm	7.45		
Norway ...	1.21-1.22-1.23	1.22-1.22-1.24	22%-28%pm	1.23	12.50-12.75pm	1.23		
France ...	10.45-10.45	10.40-10.41	17%-18%pm	1.24	10.40-10.41pm	1.24		
Sweden ...	11.25-11.30	11.29-11.30	3%-6% per cent	1.26	26%-30% per cent	14.61		
Japan ...	356-360	357-358	1.45-1.50pm	4.52	4.05-4.05pm	4.52		
Austria ...	26.85-26.90	26.75-26.80	12%-13%pm	5.10	12.50-13.50pm	5.10		
Switz ...	3.05-3.12	3.10-3.11	2%-22pm	8.69	8.5-8pm	8.04		
Belgian franc is for convertible francs. Financial franc 76.45-76.55. Six-month forward dollar 1.50-1.54pm, 12-month 1.50-1.53pm.								

EXCHANGE CROSS RATES

Mar. 3	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guild	Italian Lira	Canadian Dollar	Belgian Franc
Pound Sterling	1	1.515	8.670	356.0	10.405	6.110	2.124	2124	1.222	47.70
U.S. Dollar	0.681	1	2.436	236.0	6.677	4.060	1.224	1224	1.222	72.50
Deutsche mark	0.272	0.412	1	10.25	8.667	1.105	576.5	576.5	19.70	19.70